GRADUATE PROGRAM IN PUBLIC HEALTH

STUDENT HANDBOOK

ACADEMIC YEAR 2017-2018
The Student Handbook is meant to guide potential and current students in the Graduate Program in Public Health of Icahn School of Medicine at Mount Sinai. The Student Handbook is subject to review and change from time to time, and policies may be revised in the course of any given academic year. The Program reserves the right to make amendments to the contents without notice. The content of this handbook is not intended to and should not be construed to constitute a contract.

This handbook is meant to be read in conjunction with the policies in the Graduate School Student Handbook and Medical School Student Handbook found on the Icahn School of Medicine at Mount Sinai website.

For questions about the handbook please reach out to:

**Graduate Program in Public Health**
CAM Building, 17 E 102nd St, 5th Floor
212-824-7292

Out of respect for our environment and doing whatever we can to reduce our carbon footprint, the Graduate Program in Public Health will not routinely print copies of the Student Handbook. We would like our students to refer to it online whenever possible. We will be sure to notify you by email of substantive changes to the information contained herein.
The mission of the Graduate Program in Public Health at the Icahn School of Medicine at Mount Sinai is to educate our students to prevent disease, protect the environment, and promote good health in partnership with the populations they serve. Through interdisciplinary research and innovation, policy analysis, and advocacy, our students and graduates translate knowledge into practice to serve local, national, and global communities.
# TABLE OF CONTENTS

Welcome to the Icahn School of Medicine at Mount Sinai Graduate Program in Public Health! 8
Program Overview, Mission and Values 9
  Statement of Accreditation 10
Program Administration 11
Program Offerings 12
  Master of Public Health 12
  Advanced Certificate in Public Health Program 13
Dual Degree and Other Programs 13
  Dual Degree MD-MPH Program 13
  Dual Degree MSW-MPH Program 15
  Dual Degree DPM-MPH 16
  Mount Sinai Residents and Fellow Physicians 16
Program Competencies 17
  Competency Survey 17
  Core Public Health Competencies 18
  Specialty Track Competencies 18
Master of Public Health Degree Requirements 21
  Specialty Track Coursework 21
    Track Advisors 25
  Applied Practice Experience 28
Culminating Experience 30
  Description of the Thesis, First Author Manuscript & Capstone 30
  Culminating Experience Submission Deadlines 31
Graduation 32
  Administrative Requirements Preceding Degree Conferral 32
  Degree Conferral 32
  Graduation Application Form 32
  Commencement Ceremony 33
Responsible Conduct in Research 34
  Academic Integrity 34
  Policies and Procedures on Ethical Practices in Research 35
Registrar’s Office 37
  Academic Standing 37
    Satisfactory Academic Progress 37
Good Standing 37
Probation 37
Withdrawal and Readmission 38
Voluntary Withdrawal 38
Administrative Withdrawal 38
Dismissal 38
Readmission 39
Academic Advisory Committee 39
Holds 39
Transcripts 40
Credentials 40
Tuition and Financial Aid 41
Tuition 41
Tuition Refund Policy 41
Repetition of Coursework in the Graduate Program in Public Health 42
Financial Aid 42
General Financial Aid Policy 42
Debt Management and Counseling 42
Satisfactory Academic Progress for Financial Aid 43
Length of Time to Complete Degree for Financial Aid 43
Course and Grading Policies 44
Course Registration & Enrollment 44
Course Withdrawal 44
Course Cancellation 44
Non-Matriculating Status and Course Auditing 44
Grades 45
Calculation of GPA 45
Incompletes 46
Retaking Courses 46
Failures 46
Grade Appeals Process 47
Electives at ISMMS and Elsewhere 47
Independent Study 47
Transferring Credits 48
Course Waiver 49
Matriculation, Leave of Absence, and Related Policies 50
Awards and Honors

- Delta Omega, Honorary Society in Public Health
- Outstanding Culminating Experience
- Excellence in Public Health Practice
- Public Health Research Day Blue Ribbon Award

Student Grievance Policy

Office of the Ombudsperson

Gift Policy
WELCOME TO THE ICAHN SCHOOL OF MEDICINE AT MOUNT SINAI GRADUATE PROGRAM IN PUBLIC HEALTH!

I warmly welcome our amazing new students and look forward to getting to know you over the coming years! The incoming students represent diverse backgrounds, strengths and interests and will continue to enhance the dynamic atmosphere that is the hallmark of our Program.

Our Program is constantly evolving, making sure that our graduates have the skills, insights and compassion to make a difference in today’s world. Public Health is about everything we do as a society to promote, improve and protect the health of all individuals and communities. We are continuing to expand our academic program and course offerings, and have recruited new outstanding faculty. We have firmly established our eight tracks rounding out what is a comprehensive and interdisciplinary set of specializations in public health education. Our tracks include General Public Health, Epidemiology, Biostatistics, Occupational & Environmental Medicine, Outcome Research, Health Promotion & Disease Prevention, Health Care Management, and Global Health. We are offering a Dual MD-MPH, MSW-MPH (with the Fordham University Graduate School of Social Service) and DPM-MPH (with New York College of Podiatric Medicine) degrees, and an Advanced Certificate in Public Health. In partnership with the Council on Education for Public Health (CEPH), our accreditation agency, we are regularly adjusting our core curriculum and program competencies to meet future public health challenges.

I encourage all students to reach out to the Program Administration, their Track Advisors and Course Directors early on to seek advice and mentorship. Meet with our outstanding and engaged faculty, staff and current students at ISMMS and become involved in public health research, advocacy and practice.

A decade ago I worked as a public health manager in Sierra Leone. I helped set up an epidemiological surveillance system, supervised a malaria resistance study, and trained underpaid and therefore unmotivated health workers. Contact with patients was not the priority; I was supposed to care for the national health policy and not for specific patients. Like all policies, national health policies are influenced by societal needs, economic capacities and, sometimes nationalistic sentiments. They do not aim to bring rapid relief to a suffering individual, but set conditions for a given society to become “healthier”. Their slow evolution and implementation can often be tiring and frustrating. We all know of countless examples, from the ongoing challenges to enhance/improve vs. repeal/replace the Affordable Care Act here in the US, to achieving the Sustainable Development Goals, globally. My vision for everyone in the Graduate Program in Public Health at ISMMS is that, as public health practitioners, we will always remember that for a human being in distress it is the here and now. Improving the health of human beings is the essence of public health. Keeping the individual at the center of all our work also means that we can approach overwhelming or unimaginable problems without despair. By focusing on the suffering human being, public health goes beyond mere analysis and implementation of health policies. It offers choices where there were none; it provides a human touch in an inhumane environment; and it may ultimately help reestablish human dignity. I welcome everyone in our program to make this a reality.

Nils Hennig, MD, PhD, MPH
Program Director, Graduate Program in Public Health
Associate Director, Global Health Center
Assistant Professor, Department of Preventive Medicine & Department of Pediatrics
PROGRAM OVERVIEW, MISSION AND VALUES

Program Overview

The Graduate Program in Public Health offers an Advanced Certificate in Public Health, Master of Public Health, and Dual-Degree Programs in Public Health alongside other training programs. The Program classes are conveniently offered in the evening, generally from 4 PM to 8 PM Monday through Thursday on a term basis - Fall, Spring I and Spring II. We prepare students to promote health, prevent disease, and protect the environment with the understanding that, as health professionals, we work in partnership with a wider community.

The Graduate Program in Public Health was first accredited in 2005 by the Council on Education for Public Health. In 2015, the Program as reaccredited through July 1, 2023. Prior to 2003, our Program awarded graduates a Master of Science in Community Medicine.

The Student Handbook will help orient you to the Program by providing general Program information. Please contact Academic Program Office with questions regarding Program policies. Please refer to relevant Program resources for more information, such as the Curriculum Guide for information on course offerings, the Applied Practice Experience Guide for guidance regarding the 150-hour Applied Practice Experience, and the Culminating Experience Guide for details regarding this degree milestone. These resources are available on Blackboard.

Mission Statement

The mission of the Graduate Program in Public Health at the Icahn School of Medicine at Mount Sinai is to educate our students to prevent disease, protect the environment, and promote good health in partnership with the populations they serve. Through interdisciplinary research and innovation, policy analysis, and advocacy, our students and graduates translate knowledge into practice to serve local, national, and global communities.

Goals and Objectives

Goals for Instruction

Educate our students to enhance the health of diverse populations, to consider the health of individuals within the context of the community and the environment, to work within an interdisciplinary milieu, and to be competent public health practitioners.

Goals for Research

Equip our faculty and students with the skills and resources necessary to conduct and engage in interdisciplinary research that critically evaluates health issues of vulnerable populations and communities and which leads to the development of solutions to complex public health problems.

Goals for Service

Provide public health-related service in collaboration with appropriate stakeholders to local and global communities, public health organizations and institutions.

Statement of Values

The Graduate Program in Public Health is dedicated to improving the health of communities and individuals. The Program is based on the following core values:
Community: We value joint program-community participation in identifying and improving the health status of communities by enabling them to identify and address their unique public health problems.

Sound Science: We value the use of the scientific method to identify the basic conditions necessary for optimum public health, to protect the public health and to promote good health practices for populations and individuals.

Diversity: We value the recognition of the cultural context of individuals and populations and work to educate a public health professional workforce with the cultural competencies necessary to understand, respect and serve diverse populations.

Social Justice: We value fostering and advocating for public health resources and policies that reduce or eliminate health disparities.

Engagement: We value working with others through cooperation and collaboration using interdisciplinary, multidisciplinary and trans-disciplinary teams in education, research and service delivery.

The Graduate Program in Public Health adheres to the Code of Ethics of the American Public Health Association and to the beliefs and values that underlie this code.

STATEMENT OF ACCREDITATION

The Icahn School of Medicine at Mount Sinai is regionally accredited by Middle States Commission on Higher Education, 3624 Market Street, Philadelphia, PA 19104; 215-662-5606. The Middle States Commission on Higher Education is an institutional accrediting agency recognized by the U.S. Secretary of Education and the Council for Higher Education Accreditation.

The Graduate Program in Public Health offers an MPH degree accredited by the Council on Education for Public Health.
PROGRAM ADMINISTRATION

Nils Hennig, MD, PhD, MPH
Program Director
nils.hennig@mssm.edu

Elisabeth Brodbeck, MPH, MA
Administrative Director
elisabeth.brodbeck@mssm.edu

Christine Cortalano, MPH, CHES
Program Manager, Public Health Practice
christine.cortalano@mssm.edu

Jennifer Valdivia Espino, MS
Program Coordinator, Student Affairs
jennifer.valdivia-espino@mssm.edu

Jacob Keller
Program Coordinator, Admissions and Recruitment
jacob.keller@mssm.edu

Rose Vallines
Administrative Assistant
rose.vallines@mssm.edu

Academic Program Office Contact Information

Telephone 212-824-7292
Facsimile 212-824-2327
Website www.icahn.mssm.edu/publichealth

Mailing Address
Graduate Program in Public Health
Icahn School of Medicine at Mount Sinai
One Gustave L. Levy Place, Box 1403
New York, New York 10029-6574

Administrative Offices
Center for Advanced Medicine (CAM) Building
5th Floor, West Tower
17 East 102nd Street, between Madison & Fifth Avenues

Dr. Hennig D5-110
Ms. Brodbeck D5-111
Ms. Cortalano D5-141
Ms. Jennifer Valdivia Espino D5-118F
Mr. Keller D5-118G
Ms. Vallines D5-118E
PROGRAM OFFERINGS

MASTER OF PUBLIC HEALTH

The Master of Public Health is a two-year course of study with classes conveniently offered in the evening, generally from 4 PM to 8 PM Monday through Thursday on a term basis - Fall, Spring I and Spring II. To complete the Master of Public Health degree, students are required to earn a minimum of 45 credits*, complete a 150-hour Applied Practice Experience (formerly referred to as Practicum) and write a Culminating Experience (Master’s Thesis, First Author Manuscript, or Capstone).

*Students who matriculated in the MPH degree prior to Fall 2017 will be expected adhere to the degree requirements (42 credits, Practicum, and Culminating Experience) expected when they entered the Program.

Program Eligibility

Applicants must possess a Bachelor's Degree from an accredited college or university. While there are no specific course requirements for many of the Specialty Tracks (with the exception of Biostatistics), official transcripts are reviewed for demonstration of satisfactory performance in quantitative and qualitative methods and in social and biological sciences. Students are offered admission on the basis of demonstrated past academic achievement.

Navigating Through the MPH


Students should contact the Academic Program Office with questions regarding policies and procedures, degree requirements, and questions or concerns regarding the Program.

Students are expected to seek guidance from their Specialty Track Advisor regarding their interest in specific topics in public health. Specialty Track Advisors can provide information and advice regarding elective courses, Applied Practice Experience and Culminating Experience opportunities, proposals, competencies, and development, as well as information on the public health profession.

First Contact Point for Questions

Academic Program Office
Jennifer Valdivia Espino, MS
Program Coordinator for Student Affairs
Email: jennifer.valdivia-espino@mssm.edu
Tel: (212) 824-7077
Mailing Address: One Gustave L. Levy Place, Box 1403, New York, NY, 10029
Location: CAM Building, 17 E. 102 St., West Tower, 5th floor, D5-118F
ADVANCED CERTIFICATE IN PUBLIC HEALTH PROGRAM

The Graduate Program in Public Health offers an Advanced Certificate in Public Health. The certificate is a 15-credit hour program of study. Students can choose from three tracks of study: General Public Health, Global Health or Outcomes Research. The certificate program covers the core content of the Master of Public Health Degree and is a foundation in public health training for students and practitioners in public health. While enrolled in the certificate program, students may only register for the courses which are outlined in the advanced certificate program course requirements. Students in the certificate program may register for a maximum of 15 credits. Credits in this program may be used towards the MPH degree upon approval by Academic Program Office and the Program Director. For any questions regarding the certificate program, please contact the Advisor of the Certificate Programs.

Elisabeth Brodbeck, MPH, MA
Advisor of Certificate Programs
Email: elisabeth.brodbeck@mssm.edu
Tel: (212) 824-7322
Fax: (212) 824-2327
Mailing Address: One Gustave L. Levy Place, Box 1403, New York, NY, 10029
Location: CAM Building, 17 E. 102 St., West Tower, 5th floor - room D5-111

DUAL DEGREE AND OTHER PROGRAMS

Dual Degree MD-MPH Program

The Icahn School of Medicine at Mount Sinai and the Graduate Program in Public Health offer a Dual MD-MPH Program that can be completed either during the 4 years of medical school or over a 5-year period with a “Scholarly Year” in medical school.

Application Process-

Medical students accepted to Icahn School of Medicine at Mount Sinai can enroll into the Dual MD-MPH program. Interested students must complete a supplemental application, which consists of an essay describing their motivations for the Dual MD-MPH Degree Program. Accepted medical students do not need to submit a separate SOPHAS application online. We recommend, however, completing the essay at the earliest convenience upon your acceptance to the ISMMS MD program.

Students who have applied to the Icahn School of Medicine at Mount Sinai and wish to be considered for admission to the MPH Program even if they are not admitted to the medical school will need to fill out a SOPHAS online application and should contact the Academic Program Office for more information. Other healthcare workers or physicians who are interns, residents or fellows at Icahn School of Medicine at Mount Sinai or working in the Mount Sinai Hospital will also submit an application via SOPHAS.

Four Year Option-

Four year Dual degree students take courses in the Graduate Program in Public Health beginning at 4 pm after medical school classes have ended. Typically, 4-year dual degree students complete all coursework and the Applied Practice Experience during the first two years of medical school and then complete the Culminating Experience during the last two years of medical school.
Five Year Option-

The 5-year option will allow current and new students to devote an entire year to completing the MPH Degree. However, students will be expected to complete at least three core courses during their first year of medical school (Introduction to Biostatistics, Introduction to Epidemiology, and Introduction to Global Health or Public Health). During the fifth year, students will take a Scholarly Year. Complete information about how to arrange a Scholarly Year is in the Scholarly Year packet available from the Medical Student Research Office which is located in the Annenberg Building, 13th floor room 13-30.

The timing of the Scholarly Year is flexible and up to each student, though many may choose to begin the MPH year after completion of their third year medical clerkships. It is important to note that not all specialty tracks can be completed in this five year option. Careful and early planning with the Dual MD-MPH degree advisor is necessary in order to ensure completion of degree requirements.

Furthermore, it is important that students speak with the Financial Aid office early on in their planning to ensure that all financial aid requirements are met.

Interested students should contact Academic Program Office to set up an appointment to discuss their individual interests and needs.

Dual MD-MPH Degree Expectations and Exemptions-

Students who are pursuing a medical degree and a Master of Public Health degree must meet with the MD-MPH Academic Advisor at the beginning of the first year to plan for the next two years of coursework. Students pursuing both degrees have special demands that require careful attention to planning their public health courses along with medical school curricula. In addition, MD-MPH students receive credit and exemptions for the following activities:

- Ambulatory Care Clerkship: 4 credits. This course is taken by medical students during Year 3 and has an emphasis on Clinical Preventive medicine as well as population medicine. Students incorporate population-based medicine and evidence based medicine into direct patient care by analyzing and applying USPSTF Guidelines; socio-behavioral models of health and illness; and culturally sensitive models of care giving.

- Receive 4 weeks of elective credit in the medical school for MPH activities during Years 3 & 4 of medical school. Students should plan well ahead of time to ensure that they have ample time to finish MPH Applied Practice Experience activities and Culminating Experience requirements prior to graduation from the medical school.

- There might be additional waivers or exemptions. The details have to be discussed with MD-MPH Academic Advisor and the Medical School Administration.

Status Change in Medical School and/or Graduate School-

Dual MD-MPH students whose status changes in the medical school (e.g., leave of absence, probation, dismissal) are considered to have the same status change in the Graduate Program in Public health until and unless the circumstances are presented to the Academic Advisory Committee for review. The same applies to all students in the Graduate School of Biomedical Sciences. The MPH Program reserves the right to determine the students’ status in the MPH Program
independently from Icahn School of Medicine at Mount Sinai and Mount Sinai Graduate School of Biomedical Sciences.

Dual MD-MPH Academic Advisor-

Dual MD-MPH students must meet with the dual MD-MPH Academic Advisor as early as possible during or prior to matriculating at Icahn School of Medicine at Mount Sinai. If an MD-MPH student chooses to pursue a specialty track, they must meet with the Specialty Track Advisor as well. The Dual MD-MPH Academic Advisor will offer insight in managing the demands of both degrees and ensuring that students complete all necessary requirements for both programs.

Elizabeth J. Garland, MD, MS
Dual MD-MPH Academic Advisor
Email: elizabeth.garland@mssm.edu
Tel: (212) 824-7056
Fax: (212) 824-2331
Mailing Address: One Gustave L. Levy Place, Box 1043, New York, NY 10029
Location: CAM Building, 17 E. 102 St., West Tower, 2nd floor - room D2-148

Dual Degree MSW-MPH Program
with Fordham University’s Graduate School of Social Service

This collaborative program between the Icahn School of Medicine at Mount Sinai and Fordham University’s Graduate School of Social Service enables students to earn both a Master of Social Work and a Master of Public Health degree. Students can take courses simultaneously toward the Master of Social Work at Fordham University’s Graduate School of Social Service and the Master of Public Health at the Icahn School of Medicine at Mount Sinai.

Credits-

Students need 99 credits to complete both degrees. If they were to pursue both degree programs separately, 111 credits would be required. As students are enrolled and taking courses in each program at the same time, both degrees can be completed in three years rather than the usual four years.

Application-

Students who are interested in applying to the Dual MSW/MPH program must complete the admission requirements outlined by each institution.

Questions-

Any questions about the Program should be directed to Elisabeth Brodbeck, Administrative Director, Graduate Program in Public Health at Elisabeth.Brodbeck@mssm.edu or (212) 824-7322.

Any questions about admission to Fordham University’s Graduate School of Social Service should be directed to Anne Kelly Treantafeles, LMSW, Assistant Director of Admissions at atreantafele@fordham.edu or (212) 636-6602.
Dual Degree DPM-MPH
with New York College of Podiatric Medicine

The NYCPM and the ISMMS Graduate Program in Public Health Program are working together to offer podiatric college students the opportunity to complete an MPH degree during their podiatric training. Podiatric students interested in this should first contact Dr. Eileen Chusid at the NYCPM. Students interested in applying for matriculation to ISMMS while they are NYCPM students must first obtain permission from Dr. Chusid to apply to ISMMS.

Eileen Chusid, PhD
Dean, Pre-Clinical Sciences
New York College of Podiatric Medicine
53 East 124th Street
New York, NY 10035
212-410-8127
EChusid@nycpm.edu

All financial aid is handled through the NYCPM. Podiatric students accepted into the ISMMS MPH Program complete the degree over the four years they are enrolled at NYCPM. Students typically complete course work and Applied Practice Experience during the first two years of training and a Culminating Experience during the last two years of training.

Mount Sinai Residents and Fellow Physicians

The following residencies and fellowships include either MPH coursework or completion of the full MPH degree as part of the training:

- General Preventive Medicine Residency
- Occupational Medicine Residency
- General Internal Medicine Fellowship
- Global Health Fellowship
- Pediatric Environmental Health Fellowship
- Family Planning Fellowship

Resident and fellow physicians in these programs should speak with their Program Directors about MPH course requirements and scheduling. Residency and Fellowship Directors have planned MPH curriculum that meets the requirements for MPH degree completion as well as the training requirements of each residency or fellowship program. Residents and fellows in these programs are considered to be completing the General Public Health Specialty Track within the MPH Program. These fellowships and residency do not represent separate tracks within the MPH Program.

Mount Sinai resident and fellow physicians who are not part of these programs but would like to consider taking MPH courses or completing the MPH Degree should speak with their residency or fellowship Program Director as well as the Academic Program Office.
**PROGRAM COMPETENCIES**

The Graduate Program in Public Health adopted Program Competencies in 2007. The competencies are based on those promulgated by the *Council on Linkages between Academia and Public Health Practice Core Competencies for Public Health Professionals* (the Council). The Council on Linkages is a coalition of representatives from 22 national public health organizations. The Council on Linkages adopted a revised set of competencies in June 2014. These competencies are designed to foster workforce development by helping academic institutions and training providers to develop curricula and course content, and to evaluate public health education and training programs.

The Program Competencies guide overall program learning objectives, curriculum development, and course-specific learning objectives. The Graduate Program in Public Health at ISMMS presents here the current Program Competencies devised specifically for our program. These competencies shall be the primary guide against which student achievement is measured in the classroom, in the Applied Practice Experience, in the Culminating Experience, as well as in other service learning opportunities. Going forward, the Program Competencies herein replace those in previous iterations of the Student Handbook and all other program materials.

Students should understand that the Program Competencies are not intended to represent an endpoint that is reached at the time of graduation, or expect in every case a one-to-one correlation to a particular class or exercise. Rather, these competencies provide a baseline overview of the knowledge, skills, and other attributes that might be expected for emerging public health professionals. The Program Competencies serve as a framework for Program development, and for continual professional development that is driven by the student. Completion of the program will assure that all students are aware of the broad professional expectations, using these competencies as the model to drive dynamic, life-long learning in public health.

**COMPETENCY SURVEY**

All matriculated students are required to complete a Competency Survey each academic year in the Program. Students are asked to self-evaluate their level of mastery of each Program Competency using the measures below. As adult learners who are autonomous, self-directed, and goal oriented, students are encouraged to use the results of their Competency Surveys to monitor their own progress through the Program. Aggregate data from the Competency Surveys are useful to the Program because they provide an assessment of how well course, Applied Practice Experience, and Culminating Experience competencies are transmitted to the students, and whether there is a need for revision of current courses or creation of new courses or experiences to enhance student achievement of the determined competencies.

Students are asked to self-evaluate competencies using the following measures.

**Self-Evaluation Measures**

**Aware:** Basic level of mastery of the competency. Individuals may be able to identify the concept or skill but have limited ability to perform the skill.

**Knowledgeable:** Intermediate level of mastery of the competency. Individuals are able to apply and describe the skill.

**Advanced:** Advanced level of mastery of the competency. Individuals are able to synthesize, critique or teach the skill. *(Formerly used "proficient.")*
CORE PUBLIC HEALTH COMPETENCIES

- Describe factors affecting the health of a community (e.g., equity, income, education, environment).
- Identify the behavioral determinants of contemporary public health problems, and apply behavioral theories to the development and implementation of policies and programs.
- Assess the impact of social, political, economic, and cultural forces on the development and implementation of health policies and programs.
- Evaluate the influence of social, cultural, political, economic, and environmental factors on the initiation and persistence of health disparities within communities both locally and globally.
- Analyze how population exposures to environmental risk factors interfere with human biological systems to produce disease in communities.
- Utilize descriptive and inferential statistical methods to critically evaluate and interpret scientific evidence from public health reports and published studies.
- Apply epidemiological methods to reveal casual associations between risk factors and disease and to measure and describe patterns of disease occurrence in populations.
- Analyze the validity and reliability of data.
- Clearly articulate a public health issue and formulate relevant research questions.
- Apply ethical principles in accessing, collecting, analyzing, using, maintaining, and disseminating data and information.
- Demonstrate effective written and oral skills for communicating with a wide range of audiences and in a variety of public health practice settings.

SPECIALTY TRACK COMPETENCIES

General Public Health Track

- Demonstrate ability to employ a public health systems approach to assess the health status of populations, to identify determinants of health and illness, and to ascertain factors influencing the use of health services.
- Utilize basic biostatistical concepts and appropriate study design methodologies to address public health research questions and to evaluate community-based interventions.
- Apply descriptive and analytic epidemiology to population-based research, and develop disease control and prevention programs in conjunction with the community.
- Specify approaches for assessing, preventing and controlling environmental and occupational hazards that pose risks to human health and safety.
- Design, implement and evaluate public health programs and policies within a socio-ecological framework.
- Apply principles of cultural competency to health promotion/disease prevention programs, policies and research, to improve patient and community health, and to reduce health disparities.
- Support, promote and develop public health advocacy that informs, educates and empowers communities about public health issues and effects systems changes.

Health Promotion & Disease Prevention Track

- Apply behavioral and social science theory in the development, implementation, and evaluation of health promotion interventions, programs, and policies.
• Design an intervention or program to effect change at multiple levels, including individual, community, and policy levels.
• Develop a plan to monitor and evaluate the quality, impact and outcomes of public health interventions.
• Describe the health, economic, administrative, legal, social and political implications of policy options, and provide strategic advice on health promotion and disease prevention issues.
• Examine the psychosocial, historical, and environmental causes of health disparities in the planning, implementation, and evaluation of health promotion and intervention programs.

Outcomes Research Track

• Identify, analyze and interpret major clinical and public health problems and relevant clinical epidemiology, outcomes and health services research questions
• Identify, interpret and critique the state of knowledge regarding clinical epidemiology, outcomes, health services research questions and public health policy
• Explain the relative advantages and disadvantages of observational and experimental methods and study design used in clinical epidemiology, outcomes and health services research
• Specify the measurement of structure, process, and outcome in health and health care research and implications for improving outcomes
• Discuss the relative advantages and disadvantages between efficacy and effectiveness research

Global Health Track

• Explain the global context in which public health problems occur including the social, political, and economic forces that shape these problems and their potential solutions.
• Apply social justice and human rights principles in the development of public health programs, interventions and policies.
• Apply scientific evidence in the planning, implementation, and evaluation of public health programs and interventions.
• Describe the roles and relationships of the organizations and entities that influence global health.
• Identify the leadership & management skills needed to effectively lead local, national, & global public health systems and affect public health policies.
• Describe multi-agency policy-making in response to complex health emergencies.
• Design a community health needs assessment and plan an evidence-based intervention that meets an established health target.

Occupational & Environmental Medicine Specialty Track

• Assess environmental and occupational exposures
• Prevent and control environmental and occupational hazards
• Identify the adverse effects of chemical, biological, and physical exposures on human health
• Interpret epidemiologic and other research findings related to environmental risks, and assist in designing and conducting research
• Synthesize relevant information in order to analyze EOH policy implications, participate in policy development, and assess and manage occupational risks
• Engage in public health communication and risk communication activities
Biostatistics Track

- Demonstrate ability to apply biostatistics and engage in collaborative public health research
- Apply the necessary quantitative, logical, and computational skills to successfully collaborate within clinical research teams
- Translate clinical questions into statistical hypotheses
- Effectively summarize public health data using both numerical and graphical techniques
- Utilize basic probability concepts and optimal study designs
- Devise effective means of data collection
- Develop analytical strategies that take account of the specific qualities of data to be analyzed, sources of variation, and assumptions required
- Interpret quantitative results and their implications for public health
- Effectively communicate complicated statistical concepts and results to clinical colleagues and community partners

Health Care Management Track

- Apply theories of organizational analysis, organizational behavior and financial analysis to managing and leading public health and health organizations.
- Design, implement and manage cost effective health programs and projects
- Apply, manage and implement human resource practices in an ethical, legally compliant and culturally responsive manner.
- Develop skills in team management, collaboration and leadership to effect change at multiple levels.
- Appropriately manages various health care payment methodologies for diverse at risk populations
- Develop market analyses of population based problems, and initiate community partnerships in service development and evaluation.

Epidemiology Track

- Describe a public health problem in terms of magnitude, person, time, and place.
- Calculate basic epidemiological measures.
- Evaluate the strengths and limitations of epidemiological studies.
- Interpret results of statistical analyses found in public health studies.
- Critically synthesize the public health research and practice literature for a selected health topic.
- Conduct an epidemiological and biostatistical data analysis.
- Distinguish between a statistical association and a causal relationship using appropriate principle of casual inference.
- Identify appropriate methods of study design, analysis, and data synthesis to address population-based health problems
- Identify circumstances under which non-randomized (observational) designs are the best approach to addressing important health-related knowledge gaps.
- Recognize the assumptions and limitations of common statistical methods and choose appropriate approaches for analysis.
- Use tabular and graphical methods to explain model results.
MASTER OF PUBLIC HEALTH DEGREE REQUIREMENTS

To complete the Master of Public Health degree, students are required to obtain a minimum of 45 credits, complete a 150-hour Applied Practice Experience, and complete a Culminating Experience (Thesis, First Author Manuscript, Capstone).

Advising


Students should contact the Academic Program Office with questions regarding policies and procedures, degree requirements, and questions or concerns regarding the Program.

Students are expected to seek guidance from their Specialty Track Advisor regarding their interest in specific topics in public health. Specialty Track Advisors can provide information and advice regarding elective courses, Applied Practice Experience and Culminating Experience opportunities, proposals, competencies, and development, as well as information on the public health profession.

SPECIALTY TRACK COURSEWORK

In addition to the General Public Health Track, which gives students a solid foundation in the five core areas of public health (biostatistics, epidemiology, environmental health, health policy & management, and socio-behavioral health) the Graduate Program in Public Health provides students with an opportunity to specialize in a specific public health concentration. Students are required to take the courses listed for the Specialty Track they choose to pursue. The credits accrued from required courses vary for each Specialty Track. In total, students must complete 45 credits to be eligible to earn the Master of Public Health.

Students will be asked to declare which specialty track they are pursuing or whether they have decided to follow the General Public Health Track after their first term in the Program.

The Specialty Tracks are:

- General Public Health
- Health Promotion & Disease Prevention
- Occupational & Environmental Medicine
- Global Health
- Outcomes Research
- Biostatistics
- Health Care Management
- Epidemiology
Specialty Track Descriptions

General Public Health

Specialization is not required and students are free to pursue a general program of study consisting of an amalgamation of courses across all specialty tracks. General Track students, however, must still complete a set of required courses from each of the five areas of basic public health knowledge: biostatistics, epidemiology, environmental health sciences, health services administration, and social/behavioral sciences.

Health Promotion & Disease Prevention

The Health Promotion & Disease Prevention track builds on the long and rich tradition of Mount Sinai’s collaboration with the East Harlem community in the promotion of health and the prevention of disease. Students who pursue the Heath Promotion & Disease Prevention Specialty Track will learn how to improve the public’s health by working with individuals and their communities. This track emphasizes community level interventions through a curriculum developed to reflect the World Health Organization’s 1986 Ottawa Charter for Health Promotion: “Health promotion is the process of enabling people to increase control over, and to improve, their health.” Students in this track achieve the competencies necessary to assist communities in effective action in setting priorities, making decisions, planning strategies and implementing them to achieve better health. At the heart of this process is the empowerment of communities, their ownership and control of their own endeavors and destinies.

Additionally this track looks at individual behavior as a major determinant of health and helps students develop into public health practitioners capable of influencing social norms that provide a framework for health promotion and disease prevention across life stages. Students in this track learn how to collaborate with agencies, institutions and community-based organizations that influence the social determinants of health to foster the development and implementation of policy and environmental strategies that enable healthy individual behaviors. Topics addressed include nutrition and physical activity, chronic disease prevention and control, health literacy, health communications, injury control and prevention, aging/health and disabilities, men’s health and women’s health, as well as children’s health. Particular emphasis is placed on the elimination of disparities in health outcomes.

Examples of projects undertaken in this track over the past few years include: working on accurately recording all pediatric vaccinations given in New York City through collaboration with the New York City Department of Health and Mental Hygiene; creating educational tools and evaluating effectiveness of those tools in a population of HIV/hepatitis C infected substance abusers; working to establish an Arab-American clinic at Mount Sinai; developing an obesity education program for the East Harlem community.

Occupational & Environmental Medicine

The Occupational & Environmental Medicine Specialty Track takes advantage of the world-renowned academic talent at Mount Sinai in the environmental and occupational health fields. From the Children’s Health Study to the World Trade Center Medical Monitoring and Treatment Program, Mount Sinai offers many opportunities for students interested in environmental and occupational health. Environmental factors are the predominant determinants of health in individuals and communities: providing a safe and clean water supply, cleaning the air, and getting the lead out of gasoline are all public health success stories. Still for many people around the world these advances are not yet a reality in their communities or even in their countries in general. In
addition, new threats such as global climate change; new infectious agents and environmental pollutants that act as hormones and can disrupt normal human development, present new challenges for tomorrow’s public health practitioners.

The Occupational & Environmental Medicine Specialty Track focuses on environmental factors including biological, physical and chemical factors that affect the health of individuals and communities. Students in this track will learn to recognize the major environmental and occupational health threats such as organic solvents, heavy metals, pesticides, dusts, and physical hazards that can occur in all settings with special emphasis on the workplace, where such exposures are often the heaviest. The track teaches students to recognize these threats, understand their effects on health, and develop competencies in assessing and mitigating these threats through direct intervention and eventually through policy change. The track takes a special interest in social and environmental justice.

Examples of projects undertaken in this track over the past few years include: upper airway health effects of dust produced when the World Trade Center collapsed after the terrorist attacks on September 11, 2001; working in a major medical center employee health center; working in a private occupational medicine office; participating in surveillance for asbestos exposure at worksites; investigating deaths related to metal objects and oxygen canisters exploding in MRI scanner rooms; examining policy implications of OSHA regulations; working in the NYC Department of Health and Mental Hygiene Office of Radiological health.

Global Health

The MPH Global Health Track is designed for students interested in acquiring the competencies necessary to bring practical solutions to the health problems of underserved and neglected populations in resource poor settings worldwide. Many of the greatest challenges in public health are global. Experts in global health and individuals with a sense of responsibility towards populations lacking adequate access to health care are needed to help solve the many health problems these populations face. The MPH Global Health Specialty Track fosters the acquisition of the competencies necessary to bring positive, lasting change to challenged populations around the world.

The Global Health Specialty Track includes both didactic and practical experience designed to allow students to accomplish the competencies determined necessary to be global health practitioners. Classes feature many world-renowned lecturers from the fields of medicine, public health, social sciences, health economics and health management, as well as experts from NGOs and government policy makers. The courses are designed to give students a thorough understanding of the principles of public health, with special emphasis on globalization and human rights, and the arguments surrounding the interrelation of these fields of study.

In addition to the core course work an MPH with a global health emphasis includes coursework that covers a wide variety of topics such as equitable distribution of life-saving drugs, the health impact of asylum seekers, global communicable diseases, global trade, humanitarian aid and the public health impact of military intervention. Students acquire practical skills that enable them to work successfully in a wide variety of settings with diverse populations both domestically and abroad. With constant interaction between students and instructors, discussion and debate are important features of this course of study. Students are encouraged to pursue locations and study topics that are of particular interest to them.

Examples of projects undertaken in this track over the past few years include: working to improve the health of villagers in India through child health nutrition programs and community education;
examining the role of alternative and complementary medicine in villagers in rural outpatient settings in India; designing and teaching a basic public health curriculum in a local college in the Spirit Lake Nation of the Native American Dakota Tribe; performing targeted needs assessments in rural Kenya through collaboration with the International Rescue Committee which serves refugees affected by violent conflict.

Outcomes Research

The MPH Outcomes Research Specialty Track gives students the necessary tools to contribute to the body of knowledge that determines how health care practices and interventions affect end results. End results include effects that people experience and care about, such as change in the ability to function. In particular, for individuals with chronic conditions—where cure is not always possible—end results include quality of life as well as mortality. By linking the care people get to the outcomes they experience, outcomes research has become the key to developing better ways to monitor and improve the quality of care.

Time and again, studies have shown that medical practices as commonplace as hysterectomy and hernia repair were performed much more frequently in some areas than in others, even when there were no differences in the underlying rates of disease. Furthermore, there was often no information about the end results for the patients who received a particular procedure, and few comparative studies to show which interventions were most effective. These findings challenged researchers, clinicians, and health systems leaders to develop new tools to assess the impact of health care services. The Outcomes Research Specialty Track gives students the competencies necessary to develop new evidence about benefits, risks, and results of treatments so that patients, physicians, public health practitioners and policy makers can make more informed decisions.

Examples of projects undertaken in this track over the past few years include: evaluating role of persistent depression in adherence to secondary prevention behaviors after acute coronary syndromes; evaluating differences in preventive services offered by gynecologists and generalists; food allergy as a risk factor for asthma morbidity in adults; determining factors associated with adherence to influenza vaccine among inner city adults with persistent asthma; association between minor and major surgical complications after carotid endarterectomy.

Biostatistics

The Biostatistics Track provides students the necessary statistical reasoning and methodology skills to effectively design, assess, and analyze studies of the effectiveness and safety of therapeutic interventions, the characteristics and distribution of diseases in populations, health services research, and programs of health care delivery.

The Biostatistics Track builds on the core curriculum in the MPH program to offer students a practical foundation in biostatistics through courses in important areas such as statistical inference, probability, multivariable models, analysis of longitudinal and time to event (or survival) data, genetics, and statistical computing. This foundation is meant to be a springboard to launching a successful career in clinical research, for both clinical researchers seeking quantitative skills and those seeking careers as biostatisticians.

Health Care Management

The Health Care Management Specialty Track prepares graduates for positions of leadership and management in public health, health, government and community service organizations.
Students will learn competencies in strategic, ethical and accountable management practices, in state of the art human resource management and supervision, in the techniques of finance and budgeting, the use of quantitative tools for management accountability and for managing cost effective health care and they will learn to design, implement and evaluate programs and projects.

The Health Care Management specialty track curriculum provides competency-based learning in organizational development and organization behavior, including theory and application, team leadership, relationship building, collaboration and community orientation, social marketing, public relations and communication and information systems management and assessment.

**Epidemiology**

The epidemiology track provides students with the skills necessary to analyze public health trends, design and implement studies, and interpret the results for policy and program development. They also learn to investigate disease origins, and prevention and intervention strategies at the individual and societal levels. The program prepares graduates to take on leadership roles in clinical and population-based health research in government, health care institutions, and private industry.

In addition to the MPH-required coursework in health policy and management, socio-behavioral health, and occupational and environmental health, students take epidemiology track-specific coursework in epidemiology, biostatistics, and clinical outcomes research. Students are required to take two elective classes in specialized areas of epidemiology. Electives are available in infectious disease, chronic disease, molecular, genetic, and environmental and occupational epidemiology.

**Track Advisors**

Students in each Track are strongly encouraged to contact their Track Advisor early on and regularly throughout their time at ISMMS. Track Advisors are an important resource, and can provide information and advice regarding elective courses, Applied Practice Experience, and Culminating Experience opportunities, proposals, competencies, and development, as well as information on the public health profession.

**General Public Health Track Academic Advisor**

John T. Doucette, PhD  
Email: john.doucette@mssm.edu  
Tel: (212) 824-7072  
Fax: (212) 996-0407  
Mailing Address: One Gustave L. Levy Place, Box 1057, New York, NY 10029  
Location: CAM Building, 17 E. 102 St., West Tower, 2nd floor, D2-145

**Health Promotion & Disease Prevention Specialty Track**

Elizabeth J. Garland, MD, MS  
Email: elizabeth.garland@mssm.edu  
Tel: (212) 824-7056  
Fax: (212) 824-2331  
Mailing Address: One Gustave L. Levy Place, Box 1043, New York, NY 10029  
Location: CAM Building, 17 E. 102 St., West Tower, 2nd floor - room D2-148
Occupational & Environmental Medicine Specialty Track

John Meyer, MD, MPH
Email: john.meyer@mssm.edu
Tel: (212) 824-7057
Mailing Address: One Gustave L. Levy Place, Box 1043, New York, NY 10029
Location: CAM Building, 17 E. 102 St., West Tower, 2nd floor - room D2-142

Global Health Specialty Track

Jonathan A. Ripp, MD
Email: jonathan.ripp@mountsinai.org
Tel: (212) 824-7464
Fax: (212) 426-5108
Mailing Address: One Gustave L. Levy Place, Box 1216, New York, NY 10029
Location: CAM Building, 17 E. 102 St., West Tower, 6th floor - room D6-126

Outcomes Research Specialty Track

Jenny Lin, MD, MPH
Email: jenny.lin@mountsinai.org
Tel: (212) 824-7537
Fax: (212) 824-2317
Mailing Address: One Gustave L. Levy Place, Box 1087, New York, NY 10029
Location: CAM Building, 17 E. 102 St., West Tower, 6th floor - room D6-157

Biostatistics Specialty Track

Michael K Parides, PhD
Email: michael.parides@mountsinai.org
Tel: (212) 659-9653
Mailing Address: One Gustave L. Levy Place, Box 1077, New York, NY, 10029
Location: Icahn Medical Institute, 1425 Madison Avenue, Floor 2 Rm. I.2-34

Health Care Management Track

Gary Rosenberg, PhD
Email: gary.rosenberg@mssm.edu
Tel: (212) 241-5473
Fax: (212) 241-6648
Mailing Address: One Gustave L. Levy Place, Box 1246, New York, NY 10029
Location: 1249 Park Ave., Room 12H

Matthew Baney, MS
Email: matthew.baney@mountsinai.org
Tel: (212) 604-1770
Mailing Address: One Gustave L. Levy Place, Box 1009, New York, NY 10029
Location: 275 7th Ave., 15th Floor

Epidemiology Track

Stephanie Factor, MD, MPH
Email: stephanie.factor@mssm.edu
Tel: (212) 827-7385
Fax: (212) 849-2566
Mailing Address: One Gustave L. Levy Place, Box 1130, New York, NY, 10029
Location: CAM Building, 17 E. 102 St., West Tower, 4th floor, room D4-110
The Applied Practice Experience (APE), formerly known as the Practicum, provides the student with an opportunity to translate theory into practice within a professional public health setting. Students will implement and practice lessons learned in the classroom, gaining exposure to new and exciting prospects for future professional development. It is a planned, supervised, and evaluated field-based experience that can take place at a variety of agencies and organizations, involving some level of community engagement. The Applied Practice Experience enables students to achieve many of the competencies necessary to be successful public health practitioners. There are abundant opportunities for the student to meet the goals and objectives of this requirement.

In the past, students have met this requirement by working at the community level, for example, in East Harlem; at the city level, working with the NYC Department of Health and Mental Hygiene; and at the international level, working on a disaster relief project in a foreign setting. Whatever the student’s choice, the focus is on immersion into the setting selected.

The Program requires that the project encompass a minimum time commitment of 150-hours. There are a variety of ways that this commitment can be designed: i.e., five days a week for several weeks, a few hours a week for several months, a concentrated block of time, etc. What is important is that the commitment be configured and achieved according to the proposed goals, objectives and competencies established between the student, the Specialty Track Advisor, and the Preceptor.

Generally, the student is advised to begin thinking about areas of interest as early as the first term of the first year. Steps toward formalizing the Applied Practice Experience usually occur in the second or third term. Students are eligible to begin the Applied Practice Experience after completion of fifteen credits in the Program. Generally, students are prepared after they have completed coursework in the five core areas of public health: biostatistics, epidemiology, sociobehavioral health, health policy & management, and environmental health. It is strongly suggested (though not required) that the student consider the Applied Practice Experience as laying the groundwork for his/her Culminating Experience. Ideas should be discussed with the Specialty Track Advisors.

All MPH students are required to complete an Applied Practice Experience. Students must obtain approval from the Preceptor, Track Advisor, and the Office of Public Health Practice prior to initiating the project to ensure relevancy to Public Health, to confirm the proposed experience will meet the criteria of the Applied Practice Experience requirement, to assure that the student is able to maximize his/her learning opportunities and address competencies, and when appropriate, provide a service to a community. Students must complete all requirements, including submission of all necessary forms, for the Applied Practice Experience in order to receive credit for their experience. We do not grant waivers of the Applied Practice Experience. However, residents in the Preventive Medicine and Occupational & Environmental Medicine residency programs may submit an Alternative APE Fulfillment Form, which is found on blackboard.

Applied Practice Experience Requirements:

- Attendance at an APE Information Session
- Submission of the APE Proposal
- Submission of the APE Proposal Form
- Registration for MPH0092 Applied Practice Experience- 3 credits
  - Students who matriculated before Fall 2017 will register for MPH0090 Practicum- 0 credits
- Completion of a minimum 150 hours- Fieldwork
- Submission of the APE Postscript Report
Submission of the APE Preceptor Evaluation
Participation in a Checkout Meeting with the Office of Public Health Practice

This information, along with more detailed description of the Applied Practice requirement, can be found in the Applied Practice Experience Guide on Blackboard.

Office of Public Health Practice
Program Manager, Public Health Practice
Christine Cortalano, MPH, CHES
Email: christine.cortalano@mssm.edu
Tel: (212) 824-7365
Fax: (212) 824-2327
Mailing Address: One Gustave L. Levy Place, Box 1130, New York, NY, 10029
Office Location: CAM Building, 17 E. 102 St., West Tower, 5th floor - room D5-141
CULMINATING EXPERIENCE

All MPH students are required to complete a Culminating Experience. The Culminating Experience is typically started towards the end of the student’s first year and completed by the end of the second year. The goal is for students to synthesize, integrate and apply the skills and competencies they have acquired to a public health problem. Students may choose to complete a Master’s Thesis, First Author Manuscript or Capstone to satisfy the Culminating Experience. The type of project completed will depend on the student’s Specialty Track and topic of interest.

The Culminating Experience must be completed under the direction of an ISMMS Faculty Advisor. The ISMMS Faculty Advisor may or may not be the student’s Specialty Track Advisor. Students can identify another ISMMS faculty member to serve as their ISMMS Faculty Advisor as appropriate. If a student is working closely with an offsite mentor, this mentor may serve as a co-advisor/second reader alongside an ISMMS Faculty Advisor. Once an ISMMS Faculty Advisor has been determined, the student must submit the Statement of Support with an approved outline of the project to Academic Program Office. This Statement of Support must be submitted prior to initiating any research or project to ensure relevancy to public health.

The Culminating Experience requires:

- One written Thesis, First Author Manuscript or Capstone formatted according to applicable guidelines as outlined in the Culminating Experience Guide
- Two Oral Presentations
  - Public Health Research Day Poster Session in the Spring II term before graduation
  - 10-minute Oral Presentation to summarizing their Thesis, First Author Manuscript, or Capstone project to the ISMMS Faculty Advisor and Second Reader
- Forms documenting the experience
  - Statement of Support – submitted before beginning work
  - Evaluation – submitted after the Oral Presentation
  - Deposit Form - submitted after the Oral Presentation
  - Other documentation as detailed in the Culminating Experience Guide

Description of the Thesis, First Author Manuscript & Capstone

Below are general descriptions of each of the three types of projects. Please read the Culminating Experience Guide on Blackboard for all details regarding the Culminating Experience.

Master’s Thesis

The goal of the Thesis is to advance or create new knowledge to an existing body of research. The student develops a research question and a hypothesis based on previous research on the topic. The student gathers data (either through primary or secondary data collection) and analyzes the data, usually with statistical analysis software, such as SAS or SPSS. The findings are then discussed as to whether or not they support the hypothesis. The study should be designed so that the results of the analysis are generalizable to a larger population, rather than the sample used in the student’s data analysis.

First Author Manuscript

The First Author Manuscript must be written in publishable format for a selected scholarly journal. Students meet with their Specialty Track Advisor and Culminating Experience ISMMS Faculty
Advisor to determine which journal is most appropriate for their topic. The format of the paper is based on the formatting guidelines for submission as outlined by the selected journal.

**Capstone**

This scholarly project is much more applied in nature. The Capstone is a scholarly project developed for and with consultation of a public health organization or community agency. Generally, the capstone builds directly upon the Applied Practice Experience (formerly known as the Practicum experience) in that the student produces a deliverable based on the needs of the Applied Practice Experience site. The Capstone can take on several forms, including:

- Community Needs Assessment
- Public Health Program Plan
- Program Evaluation
- Training Manual
- Policy Analysis
- Systematic Literature Review
- Grant Proposal

**Culminating Experience Submission Deadlines**

The documentation required for the Culminating Experience and all other outstanding degree requirements must be submitted by the following deadlines.

<table>
<thead>
<tr>
<th>Intended Degree Conferral</th>
<th>Culminating Experience Submission Deadline</th>
</tr>
</thead>
<tbody>
<tr>
<td>June 30</td>
<td>June 15</td>
</tr>
<tr>
<td>September 30</td>
<td>September 15</td>
</tr>
<tr>
<td>January 31</td>
<td>January 15</td>
</tr>
</tbody>
</table>

Please refer to the Culminating Experience Guide for detailed information, including step-by-step procedures, registration requirements and track-specific requirements.
**GRADUATION**

**Administrative Requirements Preceding Degree Conferral**

The Master of Public Health Degree cannot be awarded until all of the student’s outstanding accounts have been cleared. These may include the Library, the Bursar’s Office, Financial Aid Office, Registrar’s Office and any other service provided or account outstanding at Mount Sinai.

Upon satisfactory completion of the above-mentioned requirements, payment of all outstanding fees, and submission of the Student Exit Form, the degree is awarded on the conferral date following the final Culminating Experience deposit and submission of all degree requirements.

**Degree Conferral**

The MPH degree is awarded on June 30, September 30, and January 31. After the degree is conferred, students can start using the MPH credential after their name. Students should refer to the Graduation Application and the Culminating Experience submission deadlines.

If necessary, prior to receipt of the diploma, students can request a letter from Icahn School of Medicine at Mount Sinai Registrar’s Office verifying that they have completed the degree requirements and confirming that the degree has been conferred.

**Graduation Application Form**

**All students intending to graduate in June or September must submit a Graduation Application Form no later than February 1 of the year that corresponds to their intended graduation.** This ensures that students have adequate time to attend to any outstanding issues. Additionally, it ensures that the Academic Program Office has a record of the number of students wishing to obtain their diploma and those wishing to participate in the Commencement Ceremony.

By March 1, the list of students petitioning to earn the degree in June and September is sent to the Registrar, including those eligible students wishing to participate in the Commencement Ceremony.

Students intending to earn their degree in June must meet with the Academic Program Office by March 10 to ensure that all the requirements, including the Culminating Experience, are being fulfilled and that all appropriate forms are signed and submitted to the Academic Program Office.

Students intending to earn their degree in September must meet with the Academic Program Office by March 31.

Students intending to earn their degree in January must submit a Graduation Application Form by October 15 and must meet with the Academic Program Office by November 15.

<table>
<thead>
<tr>
<th>Intended Degree Conferral</th>
<th>Graduation Application Due</th>
<th>Graduation Checkout Meeting</th>
</tr>
</thead>
<tbody>
<tr>
<td>June 30</td>
<td>February 1</td>
<td>March 10</td>
</tr>
<tr>
<td>September 30</td>
<td>February 1</td>
<td>March 31</td>
</tr>
<tr>
<td>January 31</td>
<td>October 15</td>
<td>November 15</td>
</tr>
</tbody>
</table>
Commencement Ceremony

The Icahn School of Medicine at Mount Sinai’s annual Commencement Ceremony usually takes place in May each year. Students submitting all degree requirements by the June graduation deadline will be eligible to participate in the Commencement Ceremony. Since the Spring II term of the MPH program does not end until June, students are offered the opportunity to walk in the Commencement Ceremony in May, but their diploma will not be conferred until June.

Students depositing by the September deadline, may, at the discretion of the Academic Program Office, participate in the prior May Commencement Ceremony, but will not receive their diploma until after September.

Commencement information will be sent during the Spring I and Spring II terms to the student's school email address.
RESPONSIBLE CONDUCT IN RESEARCH

General Statement

Students are expected to maintain the high standards of ethical and personal conduct that are the prerequisite for a productive academic, research and work environment. Students are required to participate in special seminars about the ethical issues and dilemmas that arise in research environments, and are encouraged to seek guidance with respect to optimal forms of record keeping. Course Directors and Faculty Advisors should familiarize their students with expected practices.

ACADEMIC INTEGRITY

Failure to adhere to Icahn School of Medicine at Mount Sinai’s standards of academic integrity will be treated as serious offenses that are inconsistent with the goals and activities of the academic environment. Breaches of academic integrity will be subject to disciplinary action, up to and including expulsion from the School. Some basic types of behavior that are unacceptable include, but are not limited to, the following examples:

A. Cheating: using unauthorized notes, study aids, or information on an examination; altering a graded work after it has been returned, then submitting the work for re-grading; allowing another person to do one's work and submitting that work under one's own name; submitting identical or similar papers for credit in more than one course without prior permission from the course instructors.

B. Plagiarism: submitting material that in part or whole is not entirely one's own work without attributing those same portions to their correct source.

C. Fabrication: falsifying or inventing any information, data or citation; presenting data that were not gathered in accordance with standard guidelines defining the appropriate methods for collecting or generating data and failing to include an accurate account of the method by which the data were gathered or collected.

D. Obtaining an Unfair Advantage: (a) stealing, reproducing, circulating or otherwise gaining access to examination materials prior to the time authorized by the instructor; (b) stealing, destroying, defacing or concealing library materials with the purpose of depriving others of their use; (c) unauthorized collaborating on an academic assignment (d) retaining, possessing, using or circulating previously given examination materials, where those materials clearly indicate that they are to be returned to the instructor at the conclusion of the examination; (e) intentionally obstructing or interfering with another student's academic work, or (f) otherwise undertaking activity with the purpose of creating or obtaining an unfair academic advantage over other students' academic work.

E. Aiding and Abetting Academic Dishonesty: (a) providing material, information, or other assistance to another person with knowledge that such aid could be used in any of the violations stated above, or (b) providing false information in connection with any inquiry regarding academic integrity.

F. Falsification of Records and Official Documents: altering documents affecting academic records; forging signatures of authorization or falsifying information on an official academic document, grade report, letter of permission, petition, add/drop form, ID card, or any other official University document.
G. Unauthorized Access to computerized academic or administrative records or systems: viewing or altering computer records, modifying computer programs or systems, releasing or dispensing information gained via unauthorized access, or interfering with the use or availability of computer systems or information.

All graded essays, papers, and problems, and all written materials submitted as part of the Collating Experience Proposal or the Collating Experience, must be entirely the work of the individual student or referenced appropriately. Editing (e.g. syntax assistance for foreign students) should be sought only if explicit permission is obtained.

If faculty observe or have knowledge of students engaging in any of the above mentioned activities, the student should be confronted by the relevant faculty member at once. Students and faculty who believe that any of the above mentioned activities have occurred will contact the Program Director and/or the Academic Advisory Chair and/or Academic Advisory Committee which has the authority to discipline students up to and including dismissal. If necessary, the case will be elevated to the leadership of the Icahn School of Medicine at Mount Sinai.

If it is determined that the student has been involved in any form of academic misconduct, the student will receive an F for the assignment or course. Additional consequences, including dismissal from the program, are at the discretion of the Program Director. If the student wishes to appeal the decision of the Academic Advisory Committee, this must be put in writing to Academic Advisory Chair within two weeks of receiving notification of the consequences of the incident of academic misconduct. The issue will then be pursued, via an appropriate tribunal, in accord with institutional policy on the ethical conduct of research.

(Adapted from http://www.northwestern.edu/uacc/defines.html; used with permission, D. Garrison)

**POLICIES AND PROCEDURES ON ETHICAL PRACTICES IN RESEARCH**

The School hereby affirms its commitment to the highest ethical standards in the conduct of scientific research, the promotion of original research of high quality, and the importance of academic freedom. It also acknowledges that unethical conduct in research is extremely serious and threatens these principles. The School is, therefore, committed to preventing unethical conduct in research from occurring and, should it occur, to dealing with it swiftly, fairly and thoroughly.

Procedures for handling allegations of misconduct in research are described in detail in the Faculty Handbook (Chapter VI).

Allegations of misconduct in research must be reported to the Institution’s Research Integrity Officer (RIO) who will have primary responsibility for implementation of the institution’s policies and procedures on unethical practices in research. The RIO has general responsibility for overseeing the investigation of all allegations of unethical conduct in research and shall be available to:

- Consult confidentially with persons uncertain about whether to submit an allegation of unethical research practices and if the allegations do not involve unethical practices in research, refer the individual to other offices with responsibility for resolving the issue.

- Receive allegations of suspected unethical research practices and work with the Research Integrity Committee to determine and pursue the appropriate method for investigating and resolving these allegations.
Authorship Policy
In conformity with the principles of academic freedom, faculty and students are not required to obtain prior approval before submitting a manuscript for publication or to amend such manuscripts to comply with suggestions made by others. However, it is recommended they provide Department Chairpersons with copies of manuscripts prior to publication.

Students who wish to submit a manuscript to a journal from ISMMS or describe work conducted at ISMMS must review and obtain approval from a faculty member. That review should include the appropriateness of the authorship(s) and acknowledgment(s) of grant support, as well as the substance of the report. The Program adheres to the Authorship Policy, the Policy on Responsibilities of Authors and data Retention, and Policy and Procedures on Protecting Whistleblowers as established by the Graduate School and Department of Medical Education, outlined in the respective handbooks.

Policy on Financial Conflict of Interest in Research

As an academic institution, ISMMS has an obligation to assure that its scientific and clinical research is conducted pursuant to the highest standards of ethical conduct free from any improper external bias. At the same time, ISMMS encourages scientific collaboration with industry and supports collaborative research geared towards developing new and improved diagnostic and therapeutic products. ISMMS appreciates, however, that these economic relationships with industry have the potential for directly and significantly affecting the approval, design, conduct, monitoring or reporting of a research study. Situations can occur in which an independent observer might reasonably conclude that the potential for individual or institutional profit could influence the outcome of a research study. Even in the absence of an actual conflict of interest, such situations may require actions to minimize the appearance of a conflict.

Therefore, to safeguard the academic integrity of both ISMMS and its investigators, the institution has adopted a rigorous conflicts policy predicated on full disclosure and appropriate management. The Policy sets out the requirements for disclosing potential conflicts of interest in research and specifies the procedures for reviewing such disclosures and determining what corrective measures, if any, should be instituted. Furthermore, the policy subjects clinical trials that evaluate the safety and efficacy of a drug, medical device or treatment, and research on technology in which the Investigator/Covered Person and/or the Institution has an ongoing financial interest, to the most rigorous review and stringent conditions.

This Policy is based on the standards set forth in the federal regulations governing research funded by the Public Health Service (PHS) or the National Science Foundation (NSF) (42 CFR Part 50 Subpart F) and the recommendations promulgated by the Association of Academic Medical Centers.
**Registrar’s Office**

The Icahn School of Medicine at Mount Sinai Registrar’s Office supports teaching and learning by maintaining the integrity of academic policies and the student information system. The Registrar’s Office is the steward of student records from application to degree conferral in perpetuity. The Registrar’s key functions in carrying out this mission focus on guarding the integrity and security of all student records in accordance with ethical and legal standards, maintaining accurate and timely records of academic progress in order to provide definitive student status, and providing students with enrollment services necessary to pursue their educational goals.

To that end, below please find information pertaining to the policies and procedures under the purview of the Registrar’s Office. For additional information about the Registrar’s services, please contact the Registrar staff in Annenberg 12-70, (212) 241-5245.

**Academic Standing**

Students may be terminated (i.e., administratively withdrawn or dismissed) from a degree program at any time if, in the judgment of the Graduate School or the School of Medicine, a student fails to make satisfactory progress towards the completion of the degree (regardless of grades). The definition of satisfactory progress toward completion of the degree program may differ among degree offering units. Examples of unsatisfactory progress may include, but are not limited to, inadequate grade point average (GPA), inadequate research and/or research skills, failure to obtain satisfactory grades in required courses, failure to maintain matriculation in the Program, and may also relate to the amount of time to complete the required milestones of the curriculum.

**Satisfactory Academic Progress**

Satisfactory Academic Progress in the Graduate Program in Public Health refers to the satisfactory completion of courses, Applied Practice Experience (Practicum), and Culminating Experience requirements as established by ISMMS. Additionally, federal regulations require that students receiving federal aid make satisfactory academic progress (SAP) in accordance with these standards set by the School.

Students are required to maintain a 3.0 Grade Point Average (GPA). Students may not graduate with a GPA below 3.0. Students who fall below a GPA of 3.0 will be placed on academic probation. Please see below for more information.

Below are the categories of student standing:

**Good Standing**

A student will be considered in Good Standing if they are meeting minimal academic standards in terms of course performance and are otherwise meeting the academic expectations of their degree program, and remain free of any academic or administrative “holds.”

**Probation**

Students who do not meet the criteria for Good Standing may be placed on probation by the Program Director, Dean of the Graduate School, or their appointed representatives: including the Academic Advisory Committee and the Academic Program Office. Once a student is placed on academic probation, academic progress must be made within two terms. Dismissal is the likely
Consequence if performance continues to be unsatisfactory. Students on probation are considered
enrolled.

Students are required to maintain a 3.0 Grade Point Average (GPA). Students who fall below a GPA
of 3.0 will be placed on academic probation. Anytime a student’s GPA falls below 3.0, the Academic
Program Office and the Academic Advisory Committee will be consulted and a plan for remediation
developed. The student will meet with a member of the Academic Advisory Committee, develop an
individual plan of remediation, and sign a statement of understanding that they are on academic
probation.

The Academic Advisory Committee meets at the end of each term and reviews the progress of each
student on probation. If the GPA has not improved in the subsequent term, the student will
continue to meet the Academic Advisory Committee member revising the remediation plan, as
needed. If the student’s GPA has not reached 3.0 within two terms having been placed on
probation, the student may be dismissed from the program.

WITHDRAWAL AND READMISSION

Voluntary Withdrawal

A student may voluntarily withdraw from school at any time, upon application to the Program
Director. The request must be made by submitting a Request for Withdrawal Form. A student who
voluntarily withdraws may apply for readmission at a later time. Future reinstatement may be denied
either at the time of the withdrawal or at the time of application for reinstatement for reasons
deemed sufficient to the Admissions Committee. The School may require an Administrative
Evaluation prior to acceptance of a withdrawal. Failure to comply may result in dismissal. For
further information on withdrawing from the Program, refer to the Academic Program Office.

Administrative Withdrawal

In certain circumstances, a student may be administratively withdrawn from the school. Examples
may include, but are not limited to: a student who has exceeded two years on medical or personal
leave; a student who fails to maintain matriculation in the degree program, a graduate student
repeatedly; any student failing to pay tuition, fees, medical insurance, or housing bills by the required
dates. Notices of withdrawal are sent by certified mail.

Dismissal

Dismissal is a withdrawal from the School for failing to maintain “Good Standing” or meet standard
educational goals of the degree program. Students who are dismissed are not enrolled. The Program
Director or Academic Program Office may administratively dismiss a student. Status of dismissal is
permanently reflected on a student’s academic record. Notices of withdrawal are sent by certified
mail.

Dismissals will generally be imposed for students who exhibit the following: failure to meet
academic milestones, failure to remediate academic probation status, positive toxicology result,
disruptive behavior, illegal behavior, egregious misconduct, or failure to meet administrative
responsibilities (including financial obligations). Dismissal may result when a student is convicted of
a misdemeanor or felony, exhibits a serious breach of academic or professional misconduct
(including cheating). Any student who fails to comply with a directive to undergo an administrative
evaluation or fails to fulfill the requirements that stems from this evaluation will be dismissed from
the Graduate School.
Clearance to Graduate, Begin Leaves of Absence, Withdraw, Transfer, or Otherwise Leave the School

Clearance to graduate, begin a Leave of Absence, Withdraw, Transfer or otherwise leave the School is required. Students must complete the appropriate forms requiring the signatures of the requisite offices indicating that there are no outstanding debts or other encumbrances to the student's record. When all the signatures are obtained, the student must return the form to the Registrar’s Office.

Please contact the Academic Program Office for the appropriate forms.

Readmission

Students who wish to reapply to a program following any type of withdrawal can do so by adhering to the same application protocols outlined by the admissions office for all applicants. No guarantee of readmission is made to any student.

ACADEMIC ADVISORY COMMITTEE

The Academic Advisory Committee consists of an appointed Chair and several Program Administration and faculty members. The goal of the Academic Advisory Committee is to monitor the academic progress of students in the Program. The Committee meets regularly to review the academic standing of all students.

The Academic Advisory Committee also reviews cases of misconduct, unprofessional behavior and other grievances and has the authority to discipline students up to and including expulsion. Both students and/or Faculty members with concerns about any of the above should contact the Academic Program Office or the Chair of the Academic Advisory Committee, who will review the information, meet with those involved, investigate to gather all pertinent information, and forward this information to the Academic Advisory Committee for review and, if required, recommended action. Recommendation from the Academic Advisory Committee will be communicated to the Program Director.

HOLDS

The Icahn School of Medicine at Mount Sinai utilizes a system of holds when students fail to meet standard educational obligations. A “hold”:

1. Prevents the release of a student’s academic transcript or any school documentation.
2. Freezes a student’s registration status so that they may not continue on to the next term until the hold is appropriately addressed by the student.

All financial obligations must be satisfied before a student can register for another term and continue their studies and/or research. Students with holds will not be eligible for financial aid refunds until the hold is appropriately addressed by the student.

Types of ISMMS holds: Admissions, Academic, Administrative, Student Health, Housing, Financial, and Registrar.
**TRANSCRIPTS**

Official copies of your Icahn School of Medicine at Mount Sinai transcript can be requested when a stamped and sealed copy of your academic record is required. Requests for official transcripts require the verification of the identity of the student/alumnus requesting the transcript. Document request forms can be found on the Office of the Registrar [web page](#). Transcripts cannot be sent out for students who are not in “Good Standing.” This includes but is not limited to academic, financial, housing, library, and health holds. To be considered "official" a transcript must:

- Bear the Registrar’s signature.
- Be stamped with the Icahn School of Medicine at Mount Sinai Seal
- Be sent directly from the Registrar’s Office to a designated person or institution.
- Be on official transcript paper.

Students may request an unofficial copy of their transcript for their personal records. This will be stamped "Student Copy" and may not be used for official purposes.

**CREDENTIALS**

All offers of admission are provisional, pending receipt and evaluation of final transcripts. Transcripts must be sent directly from the appropriate Registrar's Office to the Icahn School of Medicine at Mount Sinai Registrar's Office. These and all other materials requested by the Registrar in conjunction with the admissions process must be received to complete a student's enrollment. Submission of false or misleading information in the application materials or in connection with the application process will be considered by the Admissions Committee and/or the Academic Advisory Committee as grounds for withdrawal of the acceptance offer, dismissal, or rescission of degree.
TUITION AND FINANCIAL AID

TUITION

Students receive a tuition bill each term for the courses for which they register. This bill can be accessed at student.mssm.edu. Tuition for incoming students in the 2017-2018 Academic Year is $1200.00 per credit. Costs for books and materials required in the various courses are not included in the tuition rate quoted above.

If a student has applied for financial aid, and has applied for enough to cover tuition and medical insurance, they should coordinate payment of the tuition due with the Bursar’s office.

If a student is not receiving financial aid then their tuition and fees must be paid by the due date listed in their tuition bill. Payment may be made by personal check, bank draft, wire transfer or money order, drawn to the order of Icahn School of Medicine at Mount Sinai.

For payment plan and/or credit card payment arrangements, please contact Tuition Management Systems, an independent company, at 800-356-8329 or http://www.afford.com. The Board of Trustees reserves the right to revise all fees, including tuition.

All financial obligations must be cleared prior to the completion of each academic term. Students who have not cleared their account by the due date will not be allowed to register for upcoming terms, receive a transcript or letter of recommendation, have academic credits certified, receive a Leave of Absence, receive other student services, attend class for the current academic term, or have a degree conferred. There is a late fee of $100 charged on balances not covered by financial aid and/or tuition payment plan. At the end of the academic year, unpaid balances will be turned over to an outside collection agency.

Tuition Refund Policy

Students who withdraw from the Institution or from a course during an academic term will receive a tuition refund based on the below institutional schedule. Tuition refunds will be calculated based on the date the student submits their withdrawal form to the Registrar’s Office.

- Withdrawal through the first calendar week of the term: 100 percent of Tuition Only
- Second calendar week of the term: 75 percent of Tuition Only
- Third calendar week of the term: 50 percent of Tuition Only
- Fourth calendar week of the term: 25 percent of Tuition Only
- After the Fourth week of the term: No Refund

For students receiving federal financial aid processed through the Office of Financial Services, be advised that all funds from federal Title IV programs will be returned to the government according to federal regulations. Returned funds previously credited towards tuition will leave an outstanding balance that students are personally responsible for paying. Students are advised to understand the above tuition schedule as withdrawing after the first week of class creates a financial obligation which, if not cleared by the end of the academic year, will be referred to an outside collection agency.

No refunds will be granted to students dismissed or suspended. The Institution reserves the right to dismiss a student whose academic standing or general conduct is considered unsatisfactory.
Repetition of Coursework in the Graduate Program in Public Health

Student may retake a course with permission of the Program Director. A student who has earned credit for a course may repeat it once, but will not receive additional credit.

A student permitted to repeat a course must pay full tuition and other regular fees in effect at the time of the repetition. Students cannot receive financial aid to cover the tuition for retaking a course.

FINANCIAL AID

General Financial Aid Policy

The Icahn School of Medicine at Mount Sinai consistently provides as much financial assistance as possible to eligible students who are in good academic standing, maintain satisfactory academic progress, meet filing deadlines and require financial assistance in order to attend the School. Admission to ISMMS is completely independent of financial requirements. Financial aid decisions are made on the basis of documented need without discrimination due to age, race, color, language, religion, sex, sexual orientation, gender identity or expression, genetic disposition, ethnicity, culture, creed, national origin, citizenship physical or mental disability, socioeconomic status, veteran status, military status, marital status, being the victim of spousal abuse, or based on any other characteristic protected by law.

Applications

Degree seeking students who are interested in applying for Federal Stafford loans to cover the cost of tuition and direct expense can supply FAFSA data on the Web at www.fafsa.ed.gov. Reapplication is required annually for all loan and scholarship recipients.

Determination of Need

The Icahn School of Medicine at Mount Sinai utilizes the standard federal formula for determining financial aid eligibility. The Icahn School of Medicine at Mount Sinai reserves the right to reconsider its offer and commitments of financial assistance in the event of a financial award made from an outside source. (Required adjustments will be applied to the loan portion of the financial aid package wherever possible.) All Cost of Attendance Budgets cover the student only. Federal law prohibits using federal funds for the support of anyone other than the student.

Exit Interviews

Students who have issued any type of financial aid from ISMMS must meet with a representative of the Office of Student Financial Services prior to graduation or separation. Loans will be summarized; terms of repayment, deferment and responsibility will be discussed.

Debt Management and Counseling

Throughout the student’s education the Office of Student Financial Services is available to discuss indebtedness, career choices, and money management issues. Graduating students should be aware of the requirements of the various external student loan programs in which they may have participated. It is important to maintain contact with Icahn School of Medicine and the appropriate lending institutions to understand the terms of each loan program, and to plan for repayment. Timely loan repayments are essential in establishing a good credit rating. The extent that loan indebtedness will impact future expense budgeting can be considerable. In order to assist students in
tracking loans, interest rates and various conditions of the loans, the Program suggests consulting
online debt-management information.

- https://studentloans.gov/myDirectLoan/index.action
- http://www.finaid.org/
- http://gradsense.org/gradsense
- http://www.aspph.org/study/financing-your-degree/

**Satisfactory Academic Progress for Financial Aid**

Federal regulations require that students receiving federal aid make satisfactory academic progress
(SAP) in accordance with these standards set by the School. Satisfactory Academic Progress refers to
the satisfactory completion of courses, Applied Practice Experience (Practicum), and Culminating
Experience requirements as established by ISMMS. Please see page 37 for the definition of
Satisfactory Academic Progress in the Graduate Program in Public Health.

A student who fails to meet one or more of the standards for SAP is ineligible for financial aid
beginning with the term immediately following the term in which the SAP requirements were not
met. In this situation, the student can be placed on financial aid probation and receive aid if the
Program Director, Academic Advisory Committee, or Academic Program Administration approves
an academic plan for the student that will ensure, if followed, that the student is able to meet the
SAP by the designated point of time.

**Length of Time to Complete Degree for Financial Aid**

A student will be permitted a maximum time limit to complete a degree:

<table>
<thead>
<tr>
<th>Degree</th>
<th>Normal Length (Years)</th>
<th>Maximum Time to Complete Degree (Years)</th>
</tr>
</thead>
<tbody>
<tr>
<td>MPH</td>
<td>2</td>
<td>5</td>
</tr>
<tr>
<td>Advanced Certificate</td>
<td>1</td>
<td>2</td>
</tr>
<tr>
<td>Dual Degree with MPH</td>
<td>5</td>
<td>7</td>
</tr>
</tbody>
</table>

These time limits include any time for personal or medical Leave of Absence.

In the Graduate Program in Public Health, benchmarks of satisfactory progress must be completed
as outlined in the specific program requirements. Students who are approaching the time limit for
completion will be reviewed with enough notice so that a plan is in place to enable the student to
complete the requirements by the end of the time limit.

Please see page 50-51 for the full Length of Time to Complete Degree Policy.
COURSE AND GRADING POLICIES

COURSE REGISTRATION & ENROLLMENT

Students enroll for courses on the student information system: student.mssm.edu

The **Late Registration (Add/Drop) Deadline** is the final date for students to make changes to their selection of classes. Prior to this deadline, students are permitted to add or drop courses. The **Late Registration (Add/Drop) Deadline** is typically the first Friday of every academic term.

In AY 2017-2018, the registration deadlines are as follows:

<table>
<thead>
<tr>
<th>Term</th>
<th>Registration Deadline</th>
<th>Late Registration (Add/Drop) Deadline</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall</td>
<td>June 30, 2017</td>
<td>September 8</td>
</tr>
<tr>
<td>Spring I</td>
<td>November 30, 2017</td>
<td>January 5</td>
</tr>
<tr>
<td>Spring II</td>
<td>February 28, 2018</td>
<td>April 6</td>
</tr>
</tbody>
</table>

After deciding to add or drop a course, any student who fails to change his/her initial Registration on the Program’s website before the Registration Deadline will not be eligible to take a course (if not enrolled), and may not receive a full tuition refund (if not withdrawn) for that Term.

Students will not be able to take a particular course if they lack the required pre-requisites. Please refer to the course description in the Curriculum Guide for information on a course’s pre-requisites.

**Course Withdrawal**

After the Add/Drop Deadline, students may withdraw from a course by submitting a withdrawal form. All withdrawals are entered as “W” on the students’ official transcript. A grade of W does not affect the overall GPA. Please see the Tuition & Financial Aid section for more information about tuition refunds in the case of course withdrawal.

**Course Cancellation**

Please note that if fewer than five students enroll in a particular course, the course will be subject to cancellation. In the case that the course is cancelled, the student will be allowed to register for another course.

NON-MATRICULATING STATUS AND COURSE AUDITING

**Non-matriculating Status**

Non-matriculated students may register for courses in the Graduate Program in Public Health by filling out an application on SOPHAS Express as a non-matriculated student and paying the application fee. Students will be billed for the appropriate amount of tuition and will be entitled to receive a transcript. The number of course credits that a non-matriculated student can take from offerings in the Graduate Program in Public Health will be limited to a total of 12 credits.

**Official Audits**

A full-time matriculated student may audit a course with the permission of the Course Director. Students auditing a course do not write examinations or papers and do not necessarily participate in class discussions. However, auditors should clarify expectations at the start of the course with the
Course Director and may be required to fully participate in the class. A completed Course Audit Form, with all required signatures, must be submitted to the Office of the Registrar prior to the end of the Add/Drop period. An audited course will appear on the student's transcript with the designation “AU”. No academic credit is awarded and the course cannot be counted for determining full-time status (international students) or financial aid status.

Non-matriculated students, including employees, who wish to audit a course and have the audited course appear on a transcript as “AU” will be billed at the same rate as for courses taken for credit.

**Unofficial Audits**

Unofficial auditing is rarely allowed. In these instances, students may unofficially audit with permission of the course director. No tuition will be charged and a transcript will not be provided.

**GRADES**

Grades awarded in the Program are A, A-, B+, B, B-, C+, C, C-, or F.

Pass-Fail grades are permitted only for certain electives and are not used to calculate a student's grade point average (GPA).

**Course Evaluations and Grade Release**

The Program uses Blackboard to collect student course evaluations. Grades will not be distributed until the course evaluation has been completed.

Before the end of every term the Academic Program Office will post the Course Evaluation on the blackboard course sites. If the Course Director had outside speakers address the class during the term, this information will be evaluated on the same Course Evaluation. Evaluations are confidential and important tools for course development.

**Calculation of GPA**

In calculating the GPA, all credits with the following grades are counted in the total used to compute the grade point average/cumulative index: A (-), B (+/-), C (+/-), and F.

To compute the grade point average, follow the steps below:

<table>
<thead>
<tr>
<th>Grade</th>
<th>Quality Point Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>4.00</td>
</tr>
<tr>
<td>A-</td>
<td>3.70</td>
</tr>
<tr>
<td>B+</td>
<td>3.30</td>
</tr>
<tr>
<td>B</td>
<td>3.00</td>
</tr>
<tr>
<td>B-</td>
<td>2.70</td>
</tr>
<tr>
<td>C+</td>
<td>2.30</td>
</tr>
<tr>
<td>C</td>
<td>2.00</td>
</tr>
<tr>
<td>C-</td>
<td>1.70</td>
</tr>
<tr>
<td>F</td>
<td>0.00</td>
</tr>
</tbody>
</table>
A. Determine the total number of credits completed by adding up all the credits with letter grades. This total must include any credits with “F” grades.

B. For each course with a letter grade, which counts toward the GPA, multiply the number of credits by the appropriate quality point value, as indicated below:

C. Add the quality point values for all the courses to determine the total quality points.

D. Divide the total quality points by the total number of credits (as computed in Step 1).

E. The resulting figure is the grade point average/cumulative index. Please note that the index is computed to two decimal points and the index is not rounded off.

Credits with grades of Pass (P), Satisfactory Progress (SP), or Satisfactorily Completed (SC) do not figure into the computation of the grade point average but do count toward the degree. Transfer credits also count toward the degree but do not figure into the index. Credits for undergraduate courses are neither counted toward the degree nor computed into the average.

Incompletes

Students are expected to take exams when they are scheduled and submit assignments on time. Under extraordinary circumstances (such as medical emergency), a temporary grade of Incomplete (I) may be recorded for a student who is unable to complete course requirements. The extension option is entirely at the discretion of the Course Director.

To receive an incomplete grade, the student must make a formal request using the Incomplete Grade Request Form. The form must be signed by both the student and the Course Director and submitted to the Academic Program Office. The request will include the reason for the incomplete, the work yet to be completed, and the final date by which the work is to be completed. Final approval will be given by the Registrar.

Students have two academic terms to remediate an incomplete, after which time the incomplete is converted to a failing grade (F).

Retaking Courses

Students seeking to improve their grade point average (GPA) may retake a course, with permission of the Program Director. If a course is retaken, the original grade remains on the transcript but only the second (retake) grade will be counted in the determination of the student’s GPA. A student who has earned credit for a course may repeat it once, but will not receive additional credit.

Students cannot receive financial aid to cover the tuition for retaking a course.

Failures

Students who fail a course may repeat the course one time. A grade of C or better in the repeated course is required to maintain matriculation in the program. Students who fail the same course more than once will be automatically withdrawn from the program.
Grade Appeals Process

A student has one (1) month from the date of receiving a course grade to make an appeal. The grade may be amended in either direction. Students must bring all course grade appeals to the course director. If there is still a discrepancy after the meeting of the course director and the student, the student should present the issue in writing to the Academic Program Office who will then bring the matter to the attention of Chair of the Academic Advisory Committee. Information for the appeal should be solicited from both the student and the course director. In some cases, at the discretion of the Chair of the Academic Advisory Committee, it may be appropriate to hold a meeting during which the student must state the appeal to the Committee. The Committee will investigate the issue and present its finding(s) to the Program Director for a final decision. The Chair of the Academic Advisory Committee will inform the student of the decision.

Electives at ISMMS and Elsewhere

Students are permitted to take any course offered by the Graduate Program in Public Health as an elective. Please see the MPH Curriculum Guide for a complete list of MPH course offerings and pre-requisites.

If a student wishes to take a course in a different degree program at ISMMS, an Elective Approval Request must be submitted and approved by the Academic Program Office prior to enrolling in a the course. Approval from the Academic Program Office is required prior to the student registering for the class. Without the necessary approval, the elective course may not be counted toward the MPH. This is to ensure that the course meets the objectives of the Graduate Program in Public Health before a student commits time and money to another Program or Institution. Approval, when granted, is conditional upon student completing all of the course requirements. The student must follow the procedures for transferring credits and/or course waiver to apply the elective to the MPH degree.

If a student is interested in enrolling in a course offered by another institution, a student must seek approval from the Academic Program Office. Please submit a course description and a syllabus from the Institution offering the elective course, together with a completed Elective Approval Request, to the Academic Program Office. Approval must be given from the Graduate Program in Public Health prior to enrolling in a course in another Institution. Without the necessary approval, the student may not be eligible to transfer credits or apply for a course waiver. If approved, the student must follow the transfer credit or course waiver procedure.

Independent Study

An Independent Study is an elective option, providing the student with an opportunity to delve more thoroughly into an area of public health that is of specific interest to them. An Independent Study must be a unique experience. Material covered during an independent study project should be highly targeted and not simply a review of the regularly offered coursework. Each student may complete no more than two independent study projects.

An Independent Study Proposal must be submitted at least six weeks prior to the anticipated start of the proposed project/course of study. This is to ensure that the goals meet the overall objectives of the Graduate Program in Public Health before a student commits any time and energy. An Independent Study Proposal submitted less than six weeks of the anticipated start of the project/course of study may not be approved and the student is responsible for assuming any risk that this may entail. Approval, when granted, is conditional upon the student completing all of the
outlined requirements. The student must submit a Postscript Report and request that the Faculty Sponsor complete the Independent Study Evaluation Form. Final credits are awarded at the end of the project by approval of the Academic Program Office.

An Independent Study can be valued at one, two, or three credits. Each credit represents approximately 45 hours of work. Three credits are the maximum number of credits that may be awarded to any Independent Study. Please note that while the total hours committed to the pursuit of the Independent Study may be sufficient for more than three credits or more than one elective, students will not receive any more than three credits for one project/course of study.

Eligibility

Students with more than one outstanding Incomplete at the time of the proposal submission may not be eligible to complete an Independent Study.

Restrictions

It is important to note that independent study projects should not be attempts to take MPH courses that are offered routinely during the academic year at times that are more convenient for the student. Independent study projects cannot exempt students from core course requirements.

Steps towards formalizing an Independent Study

1. Identify and meet with your Faculty Sponsor to discuss and plan the Independent Study.
2. Complete the Independent Study Proposal Form.
3. Submit the Independent Study Form to the Academic Program Office for approval.
4. Once approved, complete the project/course of study.
6. Request that your Faculty Sponsor review the Postscript Report and complete the Independent Study Evaluation Form.
7. Submit completed Postscript Report and Evaluation form to the Academic Program Office.

Transferring Credits

Credit transfers must be approved by the Program Director. Students may be able to transfer up to 10 credits from courses taken at other institutions as long as they were not counted towards another degree. Students may be exempt from taking required courses in the Graduate Program in Public Health on the basis of having successfully taken equivalent courses elsewhere. The courses for transfer credit must be considered appropriate to public health and have been completed with a grade of B or better at an institution of established academic reputation. Courses taken on a pass/fail basis may be used for transfer credit; provided the student provides proof (a letter from the course director or Program Director) that a grade of B or better would have been given. Decisions regarding transfer credits are not made prior to matriculation. All transfer credits will be assigned a grade of SC (Satisfactorily Completed).

The five cores courses of the MPH degree will not be accepted as transfer credits (i.e., introductory level biostatistics, epidemiology, environmental health, health policy & management, and socio-behavioral health).

Please be aware that other institutions often award credits in a manner not consistent with ISMMS credit policy. Students should not expect in every case to receive the exact number of credits given
at another institution. Credits awarded for courses taken elsewhere are decided after review of the syllabus and on a case-by-case basis by the Program Director.

**COURSE WAIVER**

If the student successfully completed an equivalent course (nb: this generally means graduate level) to one required by the Graduate Program in Public Health and that course was used towards the attainment of another degree, students may be exempted from having to take the course in our Program, but the student will not receive credit towards the Icahn School of Medicine at Mount Sinai Master of Public Health degree. The exemption from taking our required course will free the student to take an elective course in order to achieve the necessary 45-credit minimum required for the MPH degree. Students should contact the Academic Program Office for the Course Exemption Form.
MATRICULATION, LEAVE OF ABSENCE, AND RELATED POLICIES

MATRICULATION POLICY

Once matriculated in the degree program offerings of the Graduate Program in Public Health at ISMMS, students are expected to maintain matriculation or request an alternative status (e.g., leave of absence, voluntary withdrawal, etc.), or may be placed in an alternate status by the Academic Program Office and Program Director (e.g., administrative withdrawal, etc.).

To maintain matriculation, students must either register for at least one credit-bearing course or register for MPH 8001 Maintenance of Matriculation for every term up until degree conferral. Maintenance of Matriculation allows students continued eligibility to earn their degree while not pursuing coursework. Students on Maintenance of Matriculation will not be eligible for financial aid. The MPH 8001 Maintenance of Matriculation registration is $333 per term for students in trimester programs. Students with compelling circumstance who wish not to maintain their matriculation status but need to discontinue their studies for a period of time can apply for a Leave of Absence (LOA) from the program. Students who fail to register for a term or receive an approved LOA, will be administratively withdrawn from the Program, and will have to re-apply in order to continue their degree or certificate studies.

LENGTH OF TIME TO COMPLETE DEGREE

The Graduate Program in Public Health is a dynamic, cutting edge public health program, and as such, the course work for the MPH degree is designed to be completed in a full-time, two-year program. Students are permitted to take courses on a part time basis. The MPH degree must be completed within five years of the student's first matriculation date, including the completion of the Culminating Experience. Advanced Certificate students have a maximum of two years to complete the Advanced Certificate. Dual Degree MPH students have a maximum time to degree completion of seven years for the MPH degree. Students who do not complete the degree or certificate within this specified time frame will be withdrawn from the program.

A student will be permitted a maximum time limit to complete a degree:

<table>
<thead>
<tr>
<th>Degree</th>
<th>Normal Length (Years)</th>
<th>Maximum Time to Complete Degree (Years)</th>
</tr>
</thead>
<tbody>
<tr>
<td>MPH</td>
<td>2</td>
<td>5</td>
</tr>
<tr>
<td>Advanced Certificate</td>
<td>1</td>
<td>2</td>
</tr>
<tr>
<td>Dual Degree with MPH</td>
<td>5</td>
<td>7</td>
</tr>
</tbody>
</table>

These time limits include any time for personal or medical leave of absence.

In the Graduate Program in Public Health, benchmarks of satisfactory progress must be completed as outlined in the specific program requirements. Students who are approaching the time limit for completion will be reviewed with enough notice so that a plan is in place to enable the student to complete the requirements by the end of the time limit.
If a student does not complete their degree within the Time to Compete Degree, it is the responsibility of the student to contact the Academic Program Office to discuss their plan to complete their degree. As students approach their maximum Time to Complete Degree they will be reminded of the Length of Time to Complete Degree policy. The student will be placed on a registration hold, and required to meet with the Academic Program Office to ensure that the degree is completed by the end of their maximum Time to Complete Degree. Students who do not complete their degree within the required time frame are administratively withdrawn from the program.

Under extenuating circumstances an extension of the Maximum Time to Complete Degree may be granted by the Academic Program Office and Program Director. If a student's appeal for an extension is denied, the student may not reapply to the program.

Validity of Coursework

Program Competencies and course content change over time. Course credit awarded within a student's maximum Time to Complete Degree will be honored and count toward the 45 credits required for the MPH. However, course credit awarded outside of the maximum Time to Complete Degree specified for the degree may be assessed on a case by case basis to determine the relevance of course material to contemporary topics in the field of Public Health. Credit earned in courses that are considered no longer valid by the Academic Program Office and Program Director, will not count toward the MPH or Advanced Certificate requirements.

LEAVE OF ABSENCE

Life circumstances may require students to take time away from courses or ISMMS. If the time away is extensive or indeterminate, a Leave of Absence (LOA) may be considered. A LOA is a period of temporary non-enrollment. A LOA constitutes a mutual agreement between the School and a student with regard to utilization of time during the leave, as well as the requirements that must be met prior to reentering the curriculum. All requests for a LOA are made directly to and granted at the discretion of the Academic Program Office and Program Director. LOA approval can only be obtained if the student maintains satisfactory academic progress (as defined on page 37). Students who fail to follow the Leave of Absence procedure will be administratively withdrawn from the Program. If the student wishes to return at a later date, they must apply for readmission.

International students should consult with the Office of International Personnel to discuss their eligibility for a Leave of Absence.

LOAs may be Medical, Personal, or Administrative.

Medical LOA

Either the student or Academic Program Office may initiate a medical LOA. A medical LOA may require a physician's endorsement and/or an administrative psychiatric or medical evaluation (see page 71-72). The term of the Leave is up to one year. The Leave may be extended for a second and final year at the discretion of the Academic Program Office and Program Director upon recommendation of a physician. All students on medical LOA are required to have health insurance and are eligible to continue with the School’s student health insurance plan.
Personal LOA

A personal LOA enables a student to take time off to address issues of a personal nature, including those related to the health and well-being of a family member or partner. A LOA may also be granted for issues related to childbirth, adoption, or other parental responsibilities.

Personal leaves for such non-extenuating circumstances may not be taken at any time when the student is not in good academic standing.

Ordinarily, personal leaves may not exceed one year; however, requests to extend a personal leave into a second and final year will be considered under exceptional circumstances.

All students on personal LOA are required to have health insurance and are eligible to continue on the School’s student health insurance plan.

Administrative LOA

A LOA can also be administrative. An Administrative LOA is mandated by the Graduate School at ISMMS and Program Director and is usually as the result of a student not complying with school’s administrative requirements.

Documentation of LOAs

The dates for all LOAs will be noted on the Transcript. The reason for the LOA will not be included in these documents, with the exception of an Administrative LOA, which will be designated as such on the transcript.

Financial Implications of LOA

To be eligible to receive federal and institutional student aid, the student must meet and maintain the School’s standards of satisfactory academic progress. (Please refer to the section entitled “Satisfactory Academic Progress for Financial Aid” page 43.)

A Leave of Absence status greater than 180 days will move students out of their loan deferment period. The last date of attendance before the LOA is the "Out of School" date. After 180 days, the grace period ends and all educational federal loans will go into repayment. Students are expected to meet with the Office of Enrollment Services before a LOA is finalized in order to fully understand the consequences of the LOA on loan repayment.

Additional Information

Students on a Leave of Absence are not eligible for any benefits associated with student status, such as a travel award for the duration of the Leave. While on LOA a student will have library privileges suspended. Students on LOA may not participate in any educational opportunities at the Icahn School of Medicine for credit. A student who resides in Aron Hall may be required to vacate Aron Hall while on LOA, based on the nature and anticipated length of the LOA.

Requests for an extension of a Leave of Absence must follow the same procedure as indicated above.

The period of an approved LOA is included in a student’s Time to Complete Degree. A student who was on an approved LOA may request an extension of the Time to Complete Degree.
Clearance to Begin Leaves of Absence, Withdraw, Transfer, or Otherwise Leave
The School

Students who go on a LOA must obtain clearance beforehand from the Academic Program Office and Program Director. The student will receive a letter of leave and individualized conditions will apply. All students must meet the criteria and confirm agreement with the terms of the leave in writing. In addition, students must complete a form requiring the signatures of the requisite offices indicating that there are no outstanding debts or other encumbrances to the student's record. When all the signatures are obtained, the student must return the form to the Registrar's Office. There is a processing fee of $100.00 for leaves.

Please contact the Academic Program Office for the appropriate forms.

Return from LOA

The Program Director approves students for return from a LOA. The point person for the return process is the Academic Program Office. Students should refer to the individualized terms of their leave letter and must complete all required evaluations or testing prior to return. In general return from a medical leave of absence requires a physician's note that the student is cleared to return to school. At the end of a specified period of LOA, if the student does not notify the Academic Program Office of their intentions, it will be assumed the student no longer wishes to be considered enrolled and will be administratively withdrawn. If a student wishes to apply for reinstatement at a later date, a new application for admission must be completed.
DIVERSITY STATEMENT

Icahn School of Medicine at Mount Sinai is committed to promoting and supporting diversity and inclusion in our educational, research, clinical, community service and community collaboration environments.

We are committed to increasing and sustaining the representation of individuals from groups underrepresented in medicine and science, with particular focus on women, LGBTQ identified Black and Latino students, trainees, research and clinical faculty, and our leadership. We are committed to fulfilling the learning, teaching, and professional development needs of our diverse students, faculty, and staff in order to address the health information and health care needs of the communities we serve.

Our goal is to enrich the learning environment for our students and trainees by providing them the opportunity to learn from a community of peers and faculty who represent a wide range of perspectives and life experiences. This diverse health care and scientific workforce will create a stimulating, innovative atmosphere that brings together people who will address challenges in health care and biomedical research in creative ways.

We commit ourselves to embracing diversity as an integral part of the educational experience at Icahn School of Medicine at Mount Sinai.

THE PATRICIA S. LEVINSON CENTER FOR MULTICULTURAL AND COMMUNITY AFFAIRS (CMCA)

The Center for Multicultural and Community Affairs (CMCA) is the diversity center of the Icahn School of Medicine at Mount Sinai (ISMMS). The mission of CMCA is to eliminate health disparities through the use of innovative, integrative, and coordinated approaches in the areas of Community, Clinical Care, Education, and Research to improve the health of all populations by diversifying the health care workforce and influencing health policy and research.

CMCA carries out its mission by serving as the interface for educational pipeline programs, minority affairs, institution-wide diversity initiatives, and academic support for medical students, minority faculty development, and culture and medicine programs at ISMMS. CMCA is directed by Gary Butts, MD, Chief Diversity and Inclusion Officer for the Mount Sinai Health System, Professor of Pediatrics, Medical Education, and Preventive Medicine, and the Dean for Diversity Programs, Policy, and Community Affairs at ISMMS.

As the primary hub for policies and initiatives, which relate to supporting and advancing diversity at ISMMS, CMCA also monitors diversity trends for minority faculty, students, and trainees at the institution through its comprehensive database. CMCA was the only federally funded Health Resources and Services Administration (HRSA) Center of Excellence for Minority Health in New York State geared toward increasing the level of diversity in the health care workforce. CMCA has over 40 years of success in education pipeline programs that engage and prepare students in high schools and colleges for careers in the health professions.

CMCA is actively involved in other institutional research efforts, including: 1) the Center for Community and Academic Research Partnership (CCARP), a key program in ISMMS’s Clinical and Translational Science (CTSA) program; 2) the CDC-initiated REACH to eliminate racial and ethnic
health disparities in the United States; 3) the Mount Sinai Summer Institute for NeuroAIDS Disparities; 4) the Diversity in Biomedical Research Council of the Graduate School of Biological Sciences charged to assess and better utilize ISMMS’s resources in addressing the diversity of the research workforce; 5) and the institution-wide Diversity Council which is currently co-chaired by Drs. Gary Butts and Elizabeth Howell.

**Center for Excellence in Youth Education (CEYE):** Housed in the CMCA, CEYE helps more than 200 students each year from grade seven through college prepare for careers in science and health care. CEYE operates a range of school-year and summer programs geared to youth belonging to groups that are underrepresented in medicine and science. CEYE enrichment programs—led by both science instructors and post-doctorate trainees—provide robust teaching opportunities for interested medical and graduate students.

**What CMCA Offers Students:**

- Strong, multi-faceted partnerships with local community organizations that allow integration of community-oriented care, research, and service learning
- Teaching and instructional opportunities to educationally and economically disadvantaged youth through our Center for Excellence in Youth Education
- Monthly lunch-hour CMCA Journal Club led by students
- Student Academic and Career Advisement, which supplement the existing faculty advisement program
- Faculty Advising for nearly all community service learning, education, and training programs and over 20 medical and graduate student groups and extracurricular activities
- Research support and mentorship in collaboration with the Medical Student Research Office and the Arnhold Institute for Global Health in the areas of community based, health disparities, and health services research
- Access to faculty mentors for research and career advisement
- Educational resources on the intersection of race, culture, sexual orientation and gender identity, spirituality, and medicine and health in medical education
- Student cubicle for students to check email and do limited printing and faxing
- Resources and advisement to students interested in service learning, community-based activities, policy and advocacy, and public and urban health issues
- ISMMS recruitment and outreach efforts to ensure a diverse applicant pool by coaching and mentoring for individuals interested in applying to ISMMS’s MD and PhD programs; and for current students interested in graduate degree programs

For more information about CMCA or CEYE, contact:
Center for Multicultural and Community Affairs (CMCA)
1468 Madison Avenue
Annenberg Building, Twenty-first Floor, Room 21-70
Tel: 212-241-8276
Fax: 212-241-3594
Email: cmca@mssm.edu
Web page: icahn.mssm.edu/cmca

Center for Excellence in Youth Education (CEYE)
1468 Madison Avenue
Annenberg Building, Twelfth Floor, Rooms 12-35/36
Tel: 212-241-7655
Email: ceye@mssm.edu
OFFICE FOR DIVERSITY AND INCLUSION

The charge of the corporate Office for Diversity and Inclusion (ODI) is to support the Mount Sinai Health System in embracing the principles of diversity and inclusion as key drivers for excellence and innovation for unrivaled health care service delivery, medical and health education and research. ODI is led by Gary Butts, MD, Chief Diversity and Inclusion Officer. The organizational foundation of ODI is the Center for Multicultural and Community Affairs (CMCA), the diversity center of the Icahn School of Medicine at Mount Sinai (ISMMS).

For more information:
Office for Diversity and Inclusion
Tel: 646-605-8280
Fax: 646-605-3009
Web page: mountsinahealth.org/diversity
Email: diversity@mounsinai.org
INSTITUTIONAL RESOURCES

STUDENT HEALTH SERVICES

Student Health Center

The Student Health Center (SHC) is located in the Center for Advanced Medicine (CAM) Building at 17 East 102nd Street, Fourth Floor, Room D4-246. The Student Health Center provides administrative services to the School to ensure compliance with Occupational Safety and Health Administration (OSHA), immunizations and patient safety. The Student Health Center provides medical care for all medical and graduate students, including primary and preventive care, reproductive health services, tuberculosis surveillance, travel medicine, and acute care. Students may come to Student Health for annual physicals, urgent sick visits, STI screening, travel medicine, or women’s health, or they may choose to access physicians independently. Students are encouraged to seek a primary care physician, especially for chronic disorders or the coordination of consultations.

The Student Health Center hours are posted on the School's website and the office can be reached at 212-241-6023 (extension 4-6023). The staff consists of three physicians and one fulltime nurse. Appointments are scheduled via the MARC system in Blackboard and walk-ins are accepted as the schedule permits. For weekend or after-hours emergencies, students may be seen in the Mount Sinai Urgent Care or in the hospital Emergency Department. Students must bring their insurance information with them and make certain that the designated physician is in the plan. Urgent Care or Emergency Department visits will be billed to the student's insurance, but the student remains responsible for any co-payments or for any services not covered by insurance.

All students are required to have a comprehensive physical examination performed by a physician prior to the start of their enrollment. Students are responsible for completing all mandatory health care forms on the enrollment website and submitting them to the Student Health Center prior to matriculation.

The School may require that a student be seen by our Student Health physicians as part of an administrative evaluation (see page 71-72 for the Administrative Referral to Mental Health Services Policy).

Breastfeeding Lounge and Warmline

There are two lactation rooms at ISMMS where you may use your own equipment or the hospital-grade Medela Symphony pumps provided. For your comfort and privacy, each lactation room has three private pumping areas each with breast pump. If you wish to use the pumps provided, you must use your own accessories as described below.

The lactation rooms are located in the Annenberg Building located at 1468 Madison Avenue at East 100th Street.

Open 24 hours, daily, room 234 is located on the MC level of Annenberg in the hallway shared with the Employee Pharmacy. No advance reservation required. Also in the Annenberg Building, there is a second lactation room located on the main floor of the lobby to the left of the elevator bank designated for floors 1-10. This room is also available for use 24 hours a day; however you must reserve it by calling the Medical Education front desk at 212-241-6691, Monday to Friday, 8:30 am - 5:30 pm to receive the security code.
If you plan to use the breast pumps available in the lactation rooms, you need to provide your own breast pump accessory equipment, including caps, membranes, and tubes. You may purchase caps and membranes in the KP Gift Shop on the first floor of the Klingenstein Pavilion (KP) at 1176 Fifth Avenue, north of 98th Street. The cost is $22 for hospital employees/students. The tubes are $6.00 each. They can also be purchased on the 8th floor of the KP building in the breast pump office located in the family waiting room. Different tubing may also be required by the user as personal use Medela pumps have different tubing.

The Warmline is staffed by professional lactation consultants who assist with breastfeeding issues. Call 212-241-6578 for information.

Additional information is provided by the Mount Sinai Parent Program run by the Division of Training and Education. You may also call 212-241-1944.

For more Parent and Family Resources information, please visit: http://icahn.mssm.edu/education/students/parentand-family-resources.

Immunization Policy

Immunization requirements are outlined on the enrollment website. Immunizations are required for diphtheria, tetanus and pertussis (if not administered within the past 10 years) and polio (if initial series and booster have not been given and documented). If students do not have proof of immunity to measles, mumps and rubella, varicella, or Hepatitis B, the appropriate vaccine must be administered and follow-up titers will be performed to verify protection. Failure to adhere to the immunization requirements will result in an administrative leave of absence until the student is in compliance.

Upon enrollment at the Icahn School of Medicine, students must have an annual test to screen for exposure to tuberculosis. Annual PPD or IGRA testing is required of all students. Students can obtain their annual screening through the annual TB screening fairs, and it is the student’s responsibility to maintain compliance. Students with a history of a previously positive PPD or IGRA must submit a copy of a chest X-ray report dated within six months of enrollment. Annual screening of these individuals will subsequently be performed with a symptom-based checklist; annual chest X-rays are not required. Students who are recent converters will be managed appropriately with chest X-rays to rule out the presence of active disease and prophylaxis with medications. Failure to follow up with a medical provider and to discuss appropriate management may result in dismissal from the Institution.

Failure to adhere to tuberculosis screening will result in an administrative leave of absence. Students will not be allowed to continue in classes, clerkships, or perform research in their assigned labs.

Individual health information is confidential; however, non-compliance with the above regulations will be forwarded to the Registrar for a “student health hold,” and to the individual Program Directors for the Graduate School, or to the Senior Associate Dean of UME and Student Affairs for the School of Medicine.

Student Health Insurance

All students are required to retain basic health insurance. The Icahn School of Medicine provides insurance for students at both individual and family rates. Students may choose to add optional dental and/or vision plans. Election of the plans takes place upon enrollment and may be changed
each June for the next academic year. Students who wish to waive enrollment in the Icahn School of Medicine insurance plan must register for a waiver and provide proof of insurance. Students are strongly encouraged to research the availability and ease of accessing insurance providers in the NY area; for instance, California’s Kaiser Insurance is not accepted locally. Students are encouraged to remain on their parents’ health insurance until age 26. Students who experience a qualifying ‘life event’ may change their student health insurance status at that time. Qualifying events are turning age 26 and removed from parental insurance, getting married, divorced, dramatic change in income, increasing dependents.

The Icahn School of Medicine at Mount Sinai insurance plan provides coverage for physician and Hospital services through a network of participating physicians, laboratories, and diagnostic centers. The SHC will use the network physicians for consultation referrals but it is up to the student to verify that the provider is in network prior to the appointment (as physicians’ affiliations with insurance companies change frequently).

Prescriptions are available for generic and brand medications with co-payment in the Mount Sinai Employee Pharmacy, provided the medication prescribed is in the Pharmacy formulary. Students who receive prescriptions for medications not carried by the formulary can obtain prescriptions at a local drug store.

Each June, the open enrollment period for continuing students takes place. During the month, students who wish to make adjustments to their insurance coverage will be able to update their benefit choices. During this time period, students enroll or waive in any combination of health, dental, and vision coverage. However, students must always carry basic health insurance. If a student waives from the Icahn School of Medicine plan, they must file a waiver form in the Enrollment Services Office and present proof of insurance from another source. Students who anticipate an eminent change in insurance needs should consult with a member of the Enrollment Services staff for guidance. When a student marries, has a child, or goes off their parent's insurance policy they must notify the Enrollment Services Office immediately following that event so that the policy can be altered appropriately.

Coverage will be terminated by the School upon graduation or if a student does not re-enroll for the next academic year.

For a description of the plans, go to: http://webcommons.mssm.edu/studenthealthinsurance/. Password: health17.

To address questions and concerns pertaining to the management of Aetna insurance, the following resources are available:

- 877-480-4161 (Toll Free)
- 855-821-9713 (Customer Service)
- www.aetnastudenthealth.com

Dental and Vision Care

Students have the option to elect dental and/or vision coverage at their expense. Policy information is available in the Office of Enrollment Services. The same annual enrollment dates for medical coverage enrollment also pertain to dental and vision coverage.

For a description of the plans, go to: http://webcommons.mssm.edu/studenthealthinsurance/. Password: health17
STUDENT/TRAINEE MENTAL HEALTH SERVICE

Access to confidential mental health services is available to all students through the Student/Trainee Mental Health. Services include consultation, psychotherapy and counseling, medication management, and referral, and cover a wide range of mental health issues. Students most commonly seek treatment for adjustment difficulties, burn-out, depression, anxiety, and attentional symptoms. The Student/Trainee Mental Health Team will provide care for students on a short-term basis (up to 12 sessions per year). Treatment through Student/Trainee Mental Health will not incur a bill to the student regardless of his/her insurance plan. For students seeking long-term services, or for those who would prefer to see a provider outside of Mount Sinai, Student/Trainee Mental Health will perform initial assessments and provide referrals from a multi-disciplinary base. Any treatment outside of Student/Trainee Mental Health will require payment according to the student’s insurance plan or to a fee negotiated with the outside provider.

Services through the Student/Trainee Mental Health are treated with the same level of confidentiality as required for all patients by New York State Law and the ethics of the American Psychological Association. Confidentiality is strictly and carefully protected, and any personal medical or psychiatric information will not be released without written consent from the student. The only instance in which confidentiality can be broken is if a student is believed to be a danger to himself/herself or to someone else.

Students may request an initial appointment with Student/Trainee Mental Health by sending an email that briefly describes the reason for the request to the following address: stmh@mssm.edu.

Additionally, all members of the Student/Trainee Mental Health Team can be reached confidentially:

- Dr. Jeffrey Newcorn, Psychiatrist, Director of Student/Trainee Mental Health at jeffrey.newcorn@mssm.edu or 212-659-8705
- Dr. Olga Leibu, Psychiatrist, Student/Trainee Mental Health at olga.leibu@mssm.edu or 212-659-8851
- Dr. Evan Leibu, Psychiatrist, Student/Trainee Mental Health at evan.leibu@mssm.edu or 212-659-8726
- Dr. Maria Edman, Psychologist, Student/Trainee Mental Health at maria.edman@mssm.edu or 212-241-5420
- Dr. Rebecca Birnbaum, Psychiatrist, Student/Trainee Mental Health at rebecca.birnbaum@mssm.edu or 212-241-0959

Emergency psychiatric services can be initiated by contacting the psychiatrist on-call through the page operator at 212-241-5581, by calling the Psychiatric Emergency Service at 212-241-5637, or by direct presentation to the Emergency Room.

STUDENT WELLNESS RESOURCES

The Icahn School of Medicine at Mount Sinai is committed to the health and well-being of all of our students. The School partners closely with student groups, such as the Wellness Committee, Student Council, and also with faculty to integrate wellness into all aspects of the curriculum and to promote wellness on a day-to-day level. To that end, we encourage students to take care them themselves by keeping in mind the following resources:

- View wellness resources at https://icahn.mssm.edu/bewell
- Assess how you are feeling with this anonymous online screening resource
• Schedule an appointment on MARC or reach out directly to your Faculty Advisor
• Request an appointment with Student Trainee Mental Health by emailing stmh@mssm.edu
• Get involved with student groups, such as Wellness, Student Council, and many more
• For schedule of religious services, resources and more, reach out to Spiritual Care and Education
• For accommodations and services, reach out to the Disability Officer
• For confidential counsel and feedback around academic, career or personal concerns, or to discuss informally any situation encountered around harassment, discrimination or other unfair treatment, reach out to the Office of Student Ombudsperson
• Schedule appointments with the Student Health Center on MARC

**DISABILITY SERVICES**

The Disability Officer who directs the Office of Student Disability Services, works with all students of the Icahn School of Medicine at Mount Sinai to facilitate equal access for students with disabilities by coordinating reasonable accommodations through a variety of support services (i.e., access modification, learning-related technology, and extended test times).

The Office of Student Disability Services works to provide an accessible educational experience so that each student is viewed on the basis of their ability—not disability. Individually designed accommodation plans and services are determined based on the documented needs of each student in conjunction with their program requirements.

Students who are seeking accommodations and services are required to submit documentation of their disability. The Disability Officer is responsible for determining the acceptability of documentation and reserves the right to require additional information.

The Office of Student Disability Services determines reasonable accommodations on an individualized case-by-case basis. Students are asked to register by submitting the Application for Accommodations and Services along with disability documentation and to meet with The Disability Officer as part of an interactive process.

Students should request accommodations well in advance of when needed. Prior to registration with the Office of Student Disability Services, students should not request accommodations directly from faculty members or clerkship directors. Students should anticipate a minimum of one month to process accommodation requests and plan accordingly. Accommodations cannot be made retroactively.

Students with self-identified concerns or problems related to academic performance or learning may contact the Disability Officer to request accommodations.

For any questions or to make an appointment, please email the Disability Officer, Christine Low, MSW at christine.low@mountsinai.org.
LIBRARY SERVICES

Academic Informatics and Technology

Academic IT Support Center

The Academic IT Support Center (ASCIT) provides technical support to the Icahn School of Medicine. It is available for consultation in person on the eleventh floor of the Annenberg building, room 11-39, via email at ascit@mssm.edu, and by phone at 212-241-7091, Monday through Friday from 8 am to 8 pm; Saturday from 9 am to 5 pm and Sunday from noon to 8 pm.

The Support Center assists students, faculty, and staff in many ways, including:

- Distribution of site-licensed software
- Assistance with resolving hardware and software computing issues
- Scheduling of work orders for hardware repairs
- Assignment of network logins and email accounts for users on the School's computing network
- Reservation of classroom spaces
- Support to students living in Aron Hall as they connect to the School’s network

Instructional Technology Group

The Instructional Technology Group (ITG) as part of Academic Informatics and Technology provides a variety of services to enhance teaching and learning for the advancement of the academic and research mission of the Icahn School of Medicine at Mount Sinai. ITG leverages its wide range of staff expertise in the areas of technology, pedagogy, and design to assist faculty, students, and researchers in effective utilization of instructional technology solutions.

ITG supports instructional technology solutions that contribute to the teaching, learning, and research excellence of the Icahn School of Medicine at Mount Sinai through the following services:

- Learning Management System (Blackboard)
- Lecture Capture (Echo360)
- Instructional Design (ISMMS)
- Instructional Design (Online)
- Academic Medical Illustration
- Imaging

Levy Library

The Gustave L. and Janet W. Levy Library

The mission of the Gustave L. and Janet W. Levy Library is to support the clinical, educational, and research programs of the Mount Sinai Health System. The Library, located on the eleventh floor of Annenberg, provides an inviting and modern environment designed to facilitate research, study, and collaboration. The Library offers 80 networked public workstations and two computer classrooms. Librarians work with students, faculty, and staff through their instructional program, by answering user questions and by making available an extensive array of materials to support education, patient care, and science.
Reference questions can be submitted via email to refdesk@mssm.edu, by phone at 212-241-7793 or in person.

The Library's collection of e-resources, available both on- and off-campus, consists of over 13,000 e-journals in the biomedical sciences, approximately 125 databases, and a rapidly growing collection of e-books. Off-campus access to electronic resources requires a login using your Icahn School of Medicine credentials. A core print collection of textbooks and monographs is also maintained. Course Reserve print materials are located at the circulation desk, and Course Reserve e-books can be accessed online.

Visit the Levy Library web page to access resources and for more information.

Mount Sinai Archives and Records Management Program

The Mount Sinai Archives and Records Management Program manages the records—in all formats—that are created or received across the Mount Sinai Health System in the official course of business. This management spans the lifecycle of the record from creation/receipt until destruction. Records that are designated as historically important deposited in the Mount Sinai Archives.

Documentation, including paper and electronic records, oral histories, video recordings, photographs, artifacts and memorabilia relating to The Mount Sinai Hospital, the Icahn School of Medicine at Mount Sinai, the Mount Sinai Health System and predecessor institutions are available in the Archives, with records dating back to 1852. Questions about the retention and storage of Mount Sinai’s active or inactive records can be answered by the Records Manager (212-241-8627). Questions about Mount Sinai’s history or to schedule an appointment to visit should be addressed to the Mount Sinai Archives (212-241-7239).

Electronic Mail

Email accounts are created by ASCIT and every student will be assigned an email address when they enroll at the Icahn School of Medicine. The official manner of communication between students, faculty, and administration is email and every student should check his/her email daily. Email can be accessed from computers in the library, the laboratories, or from home. Email class lists are created by ASCIT for use by class members and faculty. When students receive their email service, they must agree to the code of conduct for using email. All students must be aware of and abide by these policies, which are available online: http://icahn.mssm.edu/about/computerservices/policies.

SAFETY AND SECURITY

The Security Office is located at the main entrance of the Medical Center (1468 Madison Avenue). Security Guard stations are located at the entrance to all buildings on the campus. Security measures at the Icahn School of Medicine are reviewed continuously to provide a secure environment for all who use its facilities. The policy requiring all students, faculty, and employees to wear Mount Sinai identification within the complex is implemented for protection and is enforced. The ID card must be displayed and worn upon entering all buildings and while on the premises. A student’s personal security is of paramount importance. For this reason Security will, upon request, provide escorts within the Icahn School of Medicine and to on-campus residences. Call ext. 46068 or 46069 (from on-campus phones), or 212-241-6068 / 212-241-6069, approximately 10 to 15 minutes prior to departure.

Security is a function that requires the cooperation of everyone associated with the Icahn School of Medicine. Students are requested to dial "60" on any in-house phone in the event of any emergency
or when suspicious activities are observed. At other times, when the assistance of the Security Department is needed, dial ext. 46068 or 46069.

A committee of the Student Council addressing housing and security exists and meets on a regular basis with Security to discuss matters of concern.

**Cleary Act**

Copies of Crime Statistics for the Icahn School of Medicine area are available in the Security Office and the Office of the Enrollment Services, in Annenberg 12-70. In addition, information concerning the regulations and Icahn School of Medicine at Mount Sinai crime statistic information is available through the U.S. Department of Education website for campus crime statistics or on the ISMMS website at: [http://icahn.mssm.edu/education/students/consumerinformation](http://icahn.mssm.edu/education/students/consumerinformation).

**ID Badges**

ID Badges are issued by the Security Department on the MC level of Annenberg and must be worn on Mount Sinai Health System grounds. Lost cards may be replaced at the student's expense. The replacement fee is $15.00, paid at the Main Cashier. The receipt is presented to Security Administration for replacement.

**Emergency Alert System**

In order to allow for a more coordinated and rapid response to emergency or disaster situations at Mount Sinai, the Medical Center has a messaging system for faculty and students. The Emergency Alert System has the capability of informing students of and delivering instructions regarding city-wide, hospital, or student specific (e.g. student housing intruder) emergencies requiring immediate attention.

Signing up for this system is mandatory for all medical students, as medical students are considered First Responders in the state of New York and are expected to aid in an emergency. During the online registration process upon matriculation, students are expected to provide their mobile device as the primary contact, but have the option of including a sequence of secondary contacts (e.g. home phone, email, etc.).

**Fire Safety**

It is critical to student safety as well as patients’ well-being that students know what to do in the event of a fire. There is a session during orientation on fire safety. CODE RED is the mnemonic used to alert the Mount Sinai Community to enact the “RACE” protocol for fire emergencies.

- R = Rescue
- A = Alarm
- C = Confine
- E = Extinguish/evacuate

To use a fire extinguisher, the mnemonic is “PASS”:

- P = Pull
- A = Aim
- S = Squeeze
- S = Sweep (at the base of the fire)
The number to call in event of a fire is "4-FIRE" (43473) and for other emergencies students should dial "60" from an in-house phone. On Blackboard, under Student Services is a section on emergency preparedness. This includes the fire bell codes for the twelfth and thirteenth floors of the Annenberg building.

The Mount Sinai Intranet has a fire safety video that all students should review.

**HOUSING**

The Mount Sinai Real Estate Division can assist MPH students with finding off-campus housing. Guides to no-fee real estate management companies and referrals to real estate brokers that offer discounts to Mount Sinai employees are available through the Real Estate Division.

The Mount Sinai Real Estate Division
1249 Park Avenue (at 97th Street), 1st Floor
New York, NY 10029
Phone: (212) 659-9630
Fax: (212) 831-3093
Email: housing@mountsinai.org

Although campus housing is not offered to students pursuing a master's degree, MPH students may sublet a room in the Aron Hall Residence Building for one year. For a listing of sublet opportunities, please visit www.RotatingRoom.com.
INSTITUTIONAL POLICIES

In accordance with the requirements of the Education Law of the State of New York, the Trustees of the Icahn School of Medicine at Mount Sinai have adopted rules and regulations for the maintenance of order and have established a program for their enforcement:

Violations of these policies and regulations by students shall be referred to the Dean for Medical Education or Dean of the Graduate School and be handled as set forth in this handbook.

PROGRAM STATEMENT

The Graduate Program in Public health adheres to guidelines set forth by the Icahn School of Medicine at Mount Sinai, the Graduate School of Biomedical Sciences, and Human Resources policies regarding the following: rules of conduct, authorship policy, Family Education Rights and Privacy Act (FERPA), Directory Information, Records Kept by the Institution, Information Sharing and Confidentiality, Policy on Teaching and Evaluation, Guidelines for Interactions between the Icahn School of Medicine at Mount Sinai and Industry, Acquired Immune Deficiency, Alcohol and Drugs Policy, Drug Testing, Alcohol Policy – Levinson Student Center, Administrative Psychiatric Evaluation, Harassment Policy, Sexual Misconduct Policy, Student Mistreatment Guideline, Affirmative Action Policy, and the Mount Sinai Health System Social Media Guideline. These policies are described in both the Medical Education and Graduate School of Biomedical Sciences Student Handbooks found here.

RULES OF CONDUCT

1. All members of the School community, which for the purposes of these Rules and Regulations shall be defined as including faculty, students, organizations, members of the staff of the School, and all visitors and other licensees and invitees are expected to obey all national, state, and local laws.

2. All members of the School community are prohibited from conduct which is proximate cause of or does unreasonably and unduly impede, obstruct or interfere with the orderly and continuous administration and operation of the School in the use of its facilities and the achievement of its purposes as an educational institution, or in its rights as a campus proprietor. Such conduct shall include, but is not limited to, that which is the actual or proximate cause of any of the following:
   a. Unreasonable interference with the rights of others;
   b. Intentional injury to school property;
   c. Unauthorized occupancy of classrooms, laboratories, libraries, faculty and administrative offices, patient care facilities, auditoriums, public halls and stairways, recreational areas and any other facilities used by the School (unauthorized occupancy being defined as failure to vacate any such facility when duly requested by the Dean, an Associate Dean, Assistant Dean, Hospital Administrator of similar responsibility or chair of a department of the School);
   d. Malicious use of or intentional damage to personal property, including records, papers and writings of any member of the School community;
   e. Any action or situation which recklessly or intentionally endangers the mental or physical health or involves the forced consumption of liquor or drugs for the purpose of initiation into or affiliation with any organization. The penalties set forth in Part II are in addition to any penalty pursuant to the penal law or any other
chapter to which the violator or organization may be subject for violation of this paragraph.
f. Violations of these policies and regulations by students shall be referred to the Dean for Medical Education or Dean of the Graduate School.
g. Nothing contained in any of the foregoing Rules and Regulations is intended to nor shall it be construed to limit or restrict freedom of speech or of peaceful assembly, or other individual rights guaranteed by the Constitution.
h. The administration and faculty of the School are committed to providing a safe and healthy learning environment for all students. Students should conduct themselves appropriately everywhere on the campus of Icahn School of Medicine at Mount Sinai, Mount Sinai Health System, and at affiliated institutions. Appropriate behavior is mandatory when participating in patient care or attending any functions at which patients may be present. In small group seminars, as well as during clinical activities, students are evaluated not only on their fund of knowledge and ability to use this knowledge but also on their responsibility, dependability, reliability, maturity, motivation, attitude, honesty, integrity, and ability to relate and interact effectively with others.
i. Equally important is the realization that one's responsibilities do not end with individual behavior but also include not tolerating inappropriate behavior among others. While formal mechanisms, outlined in other sections, exist to provide due process for any specific allegations of inappropriate behavior, general issues should be able to be discussed freely among peers, faculty, and administration. Concerns requiring confidentiality should be discussed with the Dean of Medical Education, Dean of the Graduate School, individual faculty advisors, or through the School’s Ombudsman Program.

AFFIRMATIVE ACTION

It is the policy of the Icahn School of Medicine at Mount Sinai that all decisions regarding educational and employment opportunities and performance are made on the basis of merit and without discrimination because of age, race, color, language, religion, sex, sexual orientation, gender identity or expression, genetic disposition, ethnicity, culture, creed, national origin, citizenship physical or mental disability, socioeconomic status, veteran status, military status, marital status, being the victim of spousal abuse, or based on any other characteristic protected by law.

In keeping with our continuing efforts to achieve a broadening of the representation of women and minority groups throughout the medical school, we have:

1. Developed an Affirmative Action Program which details actions designed to realize the School's commitment to equal educational and employment opportunities.
2. Insured our compliance with Federal, State, and Local laws and regulations implementing equal opportunity objectives by meeting the spirit as well as the letter of the law and contractual requirements.

We cannot over-emphasize our commitment to the realization of these goals. Every decision affecting faculty, house staff, fellows, graduate students, employees, medical students, and other members of the medical school community rests solely on demonstrably valid criteria of merit, competence and experience.

Additional information concerning the Icahn School of Medicine at Mount Sinai’s Affirmative Action Program can be found through the Human Resources Department of the Mount Sinai Health System.
MOUNT SINAI HEALTH SYSTEM SOCIAL MEDIA GUIDELINE

Social media are internet-based applications which support and promote the exchange of user-developed content. Some current examples include Facebook, Wikipedia, and YouTube. Posting personal images, experiences and information on these kinds of public sites poses a set of unique challenges for all members of the Mount Sinai community, including employees, faculty, house staff, fellows, volunteers, and students (collectively “Personnel”). All personnel have responsibility to the Institution regardless of where or when they post something that may reflect poorly on Mount Sinai. Mount Sinai is committed to supporting your right to interact knowledgeably and socially; however these electronic interactions have a potential impact on patients, colleagues, Mount Sinai, and future employers’ opinions of you. The principal aim of this Guideline is to identify your responsibilities to Mount Sinai in relation to social media and to help you represent yourself and Mount Sinai in a responsible and professional manner.

Guideline

The following Guideline outlines appropriate standards of conduct related to all electronic information (text, image or auditory) that is created or posted externally on social media sites by Personnel affiliated with Mount Sinai. Examples include, but are not limited to: text messages, media messaging service (MMS), Twitter®, Facebook®, Linked-In®, YouTube®, and all other social networks, personal and organizational websites, blogs, wikis, and similar entities. This Guideline applies to future media with similar implications. It also applies whether Personnel are posting to: Mount Sinai-hosted sites; social media in which one’s affiliation is known, identified, or presumed; or a self-hosted site, where the views and opinions expressed are not intended to represent the official views of Mount Sinai.

Reference to Other Policies-

All existing policies of the Mount Sinai Health System apply to Personnel in connection with their social media activities. A list of relevant policies is included at the end of this Guideline.

Best Practices-

Everyone who participates in social media activities should understand and follow these simple but important Best Practices:

Take Responsibility and Use Good Judgment. You are responsible for the material you post on personal blogs or other social media. Be courteous, respectful, and thoughtful about how other Personnel may perceive or be affected by postings. Incomplete, inaccurate, inappropriate, threatening, harassing or poorly worded postings may be harmful to others. They may damage relationships, undermine Mount Sinai’s brand or reputation, discourage teamwork, and negatively impact the institution’s commitment to patient care, education, research, and community service.

Think Before You Post. Anything you post is highly likely to be permanently connected to you and your reputation through Internet and email archives. Future employers can often have access to this information and may use it to evaluate you. Take great care and be thoughtful before placing your identifiable comments in the public domain.

Protect Patient Privacy. Disclosing information about patients without written permission, including photographs or potentially identifiable information is strictly prohibited. These rules also apply to deceased patients and to posts in the secure section of your Facebook page that is accessible by approved friends only.
Protect Your Own Privacy. Make sure you understand how the privacy policies and security features work on the sites where you are posting material.

Respect Work Commitments. Ensure that your blogging, social networking, and other external media activities do not interfere with your work commitments.

Identify Yourself. If you communicate in social media about Mount Sinai, disclose your connection with Mount Sinai and your role at the Health System. Use good judgment and strive for accuracy in your communications. False and unsubstantiated claims and inaccurate or inflammatory postings may create liability for you.

Use a Disclaimer. Where your connection to Mount Sinai is apparent, make it clear that you are speaking for yourself and not on behalf of Mount Sinai. A disclaimer, such as, "The views expressed on this [blog; website] are my own and do not reflect the views of my employer," may be appropriate.

Respect Copyright and Fair Use Laws. For Mount Sinai’s protection as well as your own, it is critical that you show proper respect for the laws governing copyright and fair use of copyrighted material owned by others, including Mount Sinai’s own copyrights and brands.

Protect Proprietary Information. Do not share confidential or proprietary information that may compromise Mount Sinai’s business practices or security. Similarly, do not share information in violation of any laws or regulations.

Seek Expert Guidance. Consult with the Marketing & Communications Department if you have any questions about the appropriateness of materials you plan to publish or if you require clarification on whether specific information has been publicly disclosed before you disclose it publicly. Social media may generate interest from the press. If you are contacted by a member of the media about a Mount Sinai-related blog posting or Health System information of any kind, contact the Press Office, a division of the Marketing & Communications Department, at 212-241-9200 or newsmedia@mssm.edu.

Failure to abide by Mount Sinai policies may lead to disciplinary action, up to and including termination.

Applicable Policies-

These policies include, but are not limited to: Use or Disclosure of Protected Health Information (PHI) or Confidential Mount Sinai Materials; Computer Use Policy; Use of Mount Sinai’s Trademarks and Proprietary Information; Electronic Communications; Confidentiality of the Medical Record; Camera and Video Recorder Use; Portable Electronic Devices; Human Resources Policies 13.5 (Electronic Mail/Email) and 13.6 (Internet Use); and all professionalism policies and codes of conduct. Policies not listed above that are in the Human Resources Manual, the Faculty Handbook, the House Staff Manual, the Student Handbook and the Bylaws of the Hospital Staff also apply.

The following are fictional use-case examples of social media and blogging activities and an explanation of their appropriateness as per the Mount Sinai Health System Social Media Guideline:

1. A patient attempts to “friend” an attending physician on Facebook. This is almost always inappropriate, unless the doctor-patient relationship has ended. Even after the
doctor-patient relationship has ended, it would be inappropriate to discuss health-related information. (Best Practice 3)

2. A patient comments on a Mount Sinai physician’s blog and discloses protected health information with the expectation that the Mount Sinai physician will continue the discussion. Any health-related discussions by email with patients require a written consent. Similarly, social media discussion with a patient should not directly address health concerns of individual patients. (Best Practice 3)

3. A medical student “tweets” that he just finished rounds with the residents on a patient and describes the clinical findings of that patient. It is difficult to be certain that information disclosed in the Twitter® post is not identifiable to that particular patient. The best type of posting would include very general information. Other posts by the same student could indicate his/her medical school and current rotation, leading to circumstances that indirectly identify the patient, such as by naming a very rare disease. (Best Practice 3)

4. A medical student writes in her blog, naming an attending physician who did minimal teaching on rounds and recommending that other students not take clinical electives with that physician. Legitimate critique of an educational activity is appropriate, so long as professionalism is maintained. There are more effective and less public mechanisms for relaying this type of information, and the student may be counseled accordingly. (Best Practices 1, 2)

5. A graduate student posts to his “wall” on Facebook that half of the class was sleeping during Dr. X’s lecture on biostatistics. This is very similar to the use case above. (Best Practices 1, 2)

6. A pediatric resident posts (on her Facebook wall) a picture of a baby who was just discharged from her service, expressing joy, best wishes to the family, and congratulating everyone involved in this excellent patient outcome. Without written patient/representative consent, this is a clear violation of patient confidentiality, even if the patient is not named. (Best Practice 3)

7. A laboratory technician blogs that the laboratory equipment he is using should have been replaced years ago and is unreliable. The public disclosure of such information increases the liability for the Health System and is clearly unprofessional. There are legitimate and confidential mechanisms for improving quality at the Health System. (Best Practices 1, 2)

8. A graduate student wearing a Mount Sinai t-shirt is tagged in a photo taken at a local bar and posted on a friend’s Facebook page. The graduate student is clearly inebriated. The two issues are that: (1) the Mount Sinai logo identifies the affiliation to the institution; and (2) the unprofessional behavior of the student is available for all to see, including future employers and potential patients of Mount Sinai. The graduate student did not post the photo, but should do everything possible to have the photo removed and remove the tagging link to the student’s own Facebook page. (Best Practices 2, 4)

9. A postdoctoral fellow blogs that her laboratory technician wears too much cologne, has terrible taste in clothes, and takes overly long lunch breaks. This is an inappropriate forum and set of comments and demonstrates unprofessional behavior by the post-doctoral fellow. There are legitimate and confidential mechanisms for addressing valid concerns in the workplace. (Best Practices 1, 2)
10. An oncology nurse practitioner uses an alias and blogs that Mount Sinai has the lowest bone marrow transplantation complication rate in the world. This may be a violation of Federal Trade Commission regulations that prohibit false or unsubstantiated claims, and does not disclose the employee’s material relationship to Mount Sinai. (Best Practice 6)

11. An applicant to the School of Medicine is given access to an Icahn School of Medicine blog to comment on the experience. The applicant writes that another medical school in NYC is obviously more prestigious and has better housing. Mount Sinai has no recourse against non-affiliated individuals. The administrator of the blog should have established policies and procedures for editorial procedures. If the blog posting meets these editorial guidelines, then the blog posting should remain. It is likely that others will debate the original comment and place Icahn School of Medicine’s reputation and housing status in context.

12. A medical student creates a social media website to discuss medical knowledge (e.g., "Cardiology Interest Group" on Facebook®) This is a learning community environment, in which medical knowledge is exchanged, shared and discussed. While the goal is laudable, there are still risks. A disclaimer is necessary, since postings may be incorrect, taken out of context, or improperly referenced. The moderator should take precautions to prevent the posting of information potentially identifiable to a particular patient. (Best Practices 1, 3, 6, 7)

**Graduate Program in Public Health Addendum to the Social Media Policy**

As stated in the Institutional policy, posting personal images, experiences and information on public websites poses a set of unique challenges for all members of the Mount Sinai community. We have developed additional guidelines below to assist the navigation online relationships, sharing of information and the challenges that come with an online presence.

1. **Student, Faculty and Staff Interaction.** Students, Faculty and Staff should be respectful when requesting or contacting each other on social media. It is important to consider that the person being contacted may have professional/personal boundaries and may not consider relationships on social media to be appropriate.

2. **Posting on social media.** When posting on social media or viewing/sharing/liking on these platforms, keep in mind that anyone may be able to view these materials (including those you are friends with and potential future employers). Refer to the Institutional Policy above for more information.

3. **Interaction on social media.** By connecting on social media, you acknowledge that you are engaging with each other outside the professional boundaries of the educational environment. It is important to consider that individuals have differing viewpoints, and you should engage in respectful and professional conversations.

**Administrative Referral to Mental Health Services**

ISMMS reserves the right to request an administrative referral to mental health services at any time for any reason (also known as an administrative psychiatric evaluation). The request will be discussed with the student. Specific questions will be sent to the Director of Student Mental Health or the Senior Consulting Psychiatrist or Clinician for assessment. The Program Director will receive
a written response, in the form of a password protected electronic file, from the clinician regarding the student. The response is password protected in the student’s file. The purpose of the referral always stems from concern for the student and a request for information to help in academic counseling. Specific recommendations may be forwarded to the School administration, which can then impose certain requirements on the student. Examples (not all inclusive) might include required intervals for therapy, mandated drug testing, repeat administrative evaluations, monitoring, and Leave of Absence. Refusal to comply with an administrative evaluation or with recommendations stemming from an administrative evaluation is grounds for dismissal. These evaluations are never shared with outside entities unless legally subpoenaed.
**STUDENT LIFE**

**STUDENT GOVERNMENT**

The Icahn School of Medicine at Mount Sinai Student Council is composed of representatives from the Medical School and each Graduate School Program. Student Council works to improve all aspects of student life. The Student Council considers all academic, financial, and other matters related to being a student in the School of Medicine and the Graduate School. Student Council class representatives form various committees, including Academic Technology, Athletic, Community Service, and more. Student Council will oversee the development and approval of student budgets related to student activities supported by the Student Activity Fee.

Elections for student council take place in April, except for first-year elections, which take place in when students arrive on campus. At the first meeting following elections, the offices of President, Vice-President, Treasurer, and Secretary will be elected for the following year. These students, along with a representative from the PhD program, a representative from the MPH program, and a representative from the first-year MD class (chosen from the MD1 class reps), will serve as the Student Council Steering Committee and meet monthly with the Deans. Additionally, all class and program representatives meet monthly with the leadership of their respective Programs.

The organization of the Student Council, by-laws, and additional information may be found on the Student Government web page.

Current students looking for more information are encouraged to email studentc@mssm.edu.

**AMENITIES**

**Bicycles**

Bicycle racks are provided for daily use. All bicycle parking is at the owner's risk. Students must provide a lock and/or chain to secure their bicycle to the rack. The bicycle stand is located in the Icahn Building parking garage. Bicycles cannot be kept overnight in the parking garage. For bicycle parking availability in Aron Hall, reach out to the Real Estate Division for questions.

**Bookstore**

At Posman Collegiate Bookstore students can order medical textbooks, popular books, supplies, and gifts. The Bookstore is located on the ground floor of the Annenberg Building.

**Check Cashing**

Students may cash personal checks up to $50.00 (for a fee of $1.00) at the Main Cashier window on the MC Level of Annenberg first floor of Guggenheim Pavilion between 9 am and 3 pm, Monday through Friday. A fee of $10.00 will be charged for any personal checks returned by the bank. Personal checks will no longer be cashed for individuals who have submitted a "bad" check on two prior occasions. Cash vouchers may be cashed between 9 am and 3 pm, Monday through Friday. The Main Cashier window is closed Saturdays, Sundays and holidays. An ID card is necessary for any transaction.
Shuttle Service

Shuttle bus service is provided to and from The Mount Sinai Hospital and the following Health System hospitals: Mount Sinai St. Luke’s and Mount Sinai West. Shuttle service is also provided to affiliate sites (Bronx V.A. and Elmhurst Hospital Center), the Adolescent Health Center (320 East 94th Street) and the 125th Street Metro North train station.

Real time route locations of shuttle buses with the exception of the Bronx V.A. bus can be viewed by visiting the shuttle locator site.

Students riding the shuttle going to and from Elmhurst Hospital must obtain a sticker from the Office of Curriculum Support (Annenberg 13-40) for their MS security ID to ride that shuttle. Tickets for the Metro North Shuttle ($3.00 each way and available in either single ride or monthly passes) can be purchased at the Cashier Office located on the MC Level of Annenberg.

Food Service

A variety of hot and cold foods are available every day of the week throughout the campus. Additionally, there are vending machines throughout campus. Information about locations, menus and times of operation are posted on the Mount Sinai Intranet.

Plaza Café

The Plaza Cafe offers a variety of selections for breakfast, lunch, and dinner. The cafeteria is located on the first floor of Guggenheim Pavilion, 1468 Madison Avenue. The Kosher Kitchen at the Mount Sinai Medical Center is under the Religious Supervisor of The Union OD Orthodox Jewish Congregations of America and is fully Kosher for Passover. A Masgiah is on premises at all times, from the time the kitchen opens to closing 7 days a week. Students can purchase these meals at the Plaza Café.

Starbucks

The Mount Sinai Medical Center Starbucks proudly brews Starbucks coffee with a wide variety of Lattes, Cappuccinos and other Starbucks beverages. Grab and Go Bakery items, salads, sandwiches, and Gourmet frozen meals "to-go" are also available for purchase. Starbucks is located on the first floor of Guggenheim Pavilion, 1468 Madison Avenue.

Icahn Lobby Café

The Icahn "Tossed Salad to Go" provides salads made to order along with soup, a hot breakfast and lunch sandwiches, an assorted variety of beverages and fresh brewed Seattle's Best coffee. The Icahn Lobby Café is located on the ground floor of the Icahn Building, 1428 Madison Avenue.

Hess/CSM Café

The Hess/CSM Café offers a variety of breakfast items including hot sandwiches. Lunch starts at 11 am and they have fresh tossed salads to order, specialty Panini sandwiches, as well as a variety of “Simply To Go” items assorted beverages and fresh brewed Seattle's Best coffee. The CSM Café is located on the ground floor of the Leon and Norma Hess Center for Science and Medicine, 1470 Madison Avenue.
Gym Access

Aron Hall Gym

There is a gym on the first floor of the Aron Residence Hall at 50 East 98th Street, as well as a stretch room. In the back of Aron Hall there are basketball courts and a handball court that are available for student use.

92nd Street Y

Membership passes for the 92nd Street Y are available to students. The "Y" has aerobic classes, basketball courts, a running track, handball courts, exercise rooms, a large swimming pool, as well as a weight room which is equipped with free weights, Nautilus, bikes, rowers and a stair machine. The passes may only be used by Icahn School of Medicine students (not their guests). The Mount Sinai ID card plus the pass gains students' admission to the "Y" for the use of facilities. Y-Passes are available through a link on Blackboard.

Recreation

The Recreation Office offers a wide range of discounts to promote work/life balance and the enjoyment of many of New York City's cultural events. The office provides discounted tickets, promotions, and services that include Broadway and Off-Broadway shows, movies, sporting events, amusement parks, restaurants, health clubs and spas, hotels, cell phone service, car rentals. All discounts require a valid Mount Sinai Health System ID.

19 East 98 Street, Room 2F
212-241-6660
Website: recreation.mountsinaihealth.org

Student-run Social and Athletic Activities

Student Council has a committee for social activities and another for athletic activities. Each committee is composed of one elected student from each of the four classes. At the beginning of the academic year, following discussion with their respective classes, the Committee members formulate a program of activities for the entire academic year and allocate the necessary funds. Individual students interested in a particular activity should consult the appropriate class representative. Students are urged to coordinate as many activities as possible through the two Student Council committees and the Recreation Office (see above).

STUDENT OPPORTUNITIES

Public Health Research Day

Public Health Research Day, held annually by the Graduate Program in Public Health, showcases MPH student thesis, manuscript, and capstone projects at ISMMS. In addition to a Poster Session, the event will include a Keynote Speaker, Oral Presentations, and a Networking Reception. This is an excellent opportunity for networking among students, faculty, alumni, and community stakeholders, and to gain experience in presenting your work to an audience with diverse professional interests.

All MPH candidates are required to present posters during the Public Health Research Day just before degree conferral.
The Public Health Research Day Committee will select the 3 top-ranked abstracts for Oral Presentations, and each will receive a Blue Ribbon Award with an honorarium.

**Travel Awards for Conferences**

MPH Students are encouraged to submit a Travel Award Application to the Graduate Program in Public Health. Students in good academic standing are eligible to apply for this competitive award. Travel Award. The Travel Award Application is a competitive process. Awards will range from $100 to a maximum of $600. If approved for a Travel Award, students will receive funds after travel takes place and receipts have been submitted. Travel Awards are not meant to reimburse the student for all costs associated with the conference. We hope that the Travel Award will help assist students in covering the cost of attending conferences so that they can take advantage of these great networking and career development opportunities.

We determine the award amount by considering authorship level, type of presentation, and relevance of the work to public health. Not all Travel Award Applications are approved. The most competitive applications are those in which the student is the first author and the presentation demonstrates excellence and innovation in the field of public health. The program will review and make recommendations based on the merit of the application.

Each student may be approved for up to one award per calendar year with a limit of two travel awards during the student’s time in the program. The award is only applicable for travel taking place while the student maintains student status and is in good academic standing in the School. There are four deadlines for submission of applications each year. The Graduate Program in Public Health reserves the right to change this schedule. All students and faculty will be notified of such changes, via e-mail, prior to the effective dates of such changes.

<table>
<thead>
<tr>
<th>Travel Period</th>
<th>Application Submission</th>
<th>Award Notification</th>
</tr>
</thead>
<tbody>
<tr>
<td>September 1 to October 31</td>
<td>July 15</td>
<td>August 1</td>
</tr>
<tr>
<td>November 1 to February 28</td>
<td>September 15</td>
<td>October 1</td>
</tr>
<tr>
<td>March 1 to May 31</td>
<td>January 15</td>
<td>February 1</td>
</tr>
<tr>
<td>June 1 to August 31</td>
<td>April 15</td>
<td>May 1</td>
</tr>
</tbody>
</table>

Applications that do not follow this schedule will only be considered under extenuating circumstances. It is the student’s responsibility to submit relevant information to be considered by the Committee. Incomplete applications will not be considered for funding and will be returned to the student following the notification date. The award application can be found on Blackboard in the MPH Student organization.

Failure to submit all required paperwork in accordance with these established deadlines would void the award.

**Teaching Assistantships**

Many courses in the graduate school offer teaching assistantships to qualified students. The TA works under the guidance and supervision of the Course Director and duties will vary from course
to course. Teaching assistantship activities may include recording of lectures, discussion-group leadership, holding review sessions, tutoring of students in course work, laboratory preparation, supervision, and cleanup and assisting in the preparation and grading of problem sets and/or examinations. The course director and student would work out the specifics of the assistantship together, and will vary from course to course. The TA experience will require careful planning and monitoring to ensure that the TA, the students, and the course director benefit from the relationship. Course Directors are encouraged to provide feedback and mentoring to the TA on an ongoing basis. Students may receive a stipend for being a teaching assistant.

Only students in good academic standing may be a TA. A TA Appointment Form must be completed with the instructor’s signature before the student can serve as a TA. Within 2 weeks of TA appointment ending, the Course Directors must submit their evaluation of TA performance.

Research Assistantships

Faculty at Mount Sinai may have positions for students to work as Research Assistants on their current projects. The Graduate Program in Public Health offers a limited number of work-study research assistant positions. In order to be eligible for these positions, a student must be deemed eligible for federal financial aid based on the FAFSA (Free Application for Federal Student Aid). Faculty and students are encouraged to contact the Academic Program Office for questions about the eligibility and availability of research assistantships. Faculty may identify an eligible student to serve as a Research Assistant, or may ask the Academic Program Office to advertise this opportunity through the MPH email list. Students are encouraged to seek these opportunities by expressing interest in a faculty person’s current projects and asking if a Research Assistant opportunity is available and if they might be considered for the position.

Research Assistant and similar positions may also be available through grant funding or internship programs.

Awards and Honors

Delta Omega, Honorary Society in Public Health

The Icahn School of Medicine at Mount Sinai's Graduate Program in Public Health annually inducts students in its chapter of the Honorary Public Health Society of Delta Omega, Beta Omicron.

Delta Omega, founded in 1924, has established 100 chapters located at accredited schools of public health and programs in preventive medicine in North America. Delta Omega has a long history as the only honorary for public health students, alumni, faculty and professionals. Membership in Delta Omega is intended to not only recognize academic merit, but also to encourage excellence in, and devotion to, public health work. Some more well-known Delta Omega members include Dr. David Satcher and Dr. Jonas Salk.

Chapters induct approximately 600 new student, alumni, faculty and honorary members each year. Students in the graduating class who are in the top quartile in academic achievement qualify for this honor. Of these, only 10% are selected as inductees each year.

Delta Omega Inductees are honored at the annual Graduate Program in Public Health Delta Omega Induction Ceremony Breakfast and the annual ISMMS Achievement Ceremony.

President, Beta Omicron Chapter
Mary Foley, MS, EdD
Outstanding Culminating Experience

This award recognizes student(s) who conduct important, novel, and/or otherwise noteworthy work. Every year, ISMMS Faculty Advisors and Track Advisors nominate students for consideration for the Outstanding Culminating Experience award(s). Nominations require an abstract of the students’ Culminating Experience. Abstracts are reviewed by the Graduate Program in Public Health Achievement Ceremony Committee.

Excellence in Public Health Practice

This award recognizes student(s) who have demonstrated commitment to public health practice by making a great contribution to their Applied Practice Experience site. Award winners’ projects are considered exemplary work for Master of Public Health students as ISMMS.

Public Health Research Day Blue Ribbon Award

ISMMS Faculty Advisors and Track Advisors nominate students for consideration for Oral Presentations at Public Health Research Day. The Public Health Research Day Committee will rank the abstract and select the 3 top-ranked abstracts for Oral Presentations. Students who deliver Oral Presentations receive a Blue Ribbon Award with an honorarium.

STUDENT GRIEVANCE POLICY

Students of the Graduate Program in Public Health are encouraged to bring forward grievances. Grievances are defined as dissatisfaction occurring when a student feels or thinks that an event or a condition affects them is unjust, inequitable, or creates unnecessary hardships. Grievances include, but are not limited to: academic problems that cannot be readily resolved with Course Directors (including but not exclusive: grading, coursework or degree requirement decisions); mistreatment by employees; wrongful assessment or processing of fees; records or registration errors; and discrimination because of race, national origin, sex, marital status, religion, age or handicap. The grievance procedures described here do not apply to actions of professional misconduct (dishonest, unethical or irresponsible behavior), sexual harassment, suspension and dismissal for cause.

Grievance Procedure

All students and faculty are encouraged to resolve issues in an amiable and equitable manner as soon as they arise. Recognizing that this does not always happen, the following procedures are set forth for students to follow to seek resolution to grievances. All students enrolled in the Graduate Program in Public Health with grievances should follow these guidelines:

1. The initial step of the student grievance procedure is for the student to first try to seek an informal resolution or redress through discussions with the person(s) alleged to have caused the grievance. This meeting should be held as soon as the student first becomes aware of the act or conditions that are the basis for the grievance.

2. If, in the opinion of the student or faculty person, a satisfactory solution or relief has not been provided, the student or faculty person should discuss the grievance with the appropriate Track Advisor.
3. If the grievance is still not resolved, the student or faculty member should prepare a written narrative that describes details including the nature of the grievance, when it occurred and what steps have already been taken towards resolution. This information should be communicated promptly to the Program Director and/or the Assistant Program Director who will then bring it to the attention of the Chair of the Academic Advisory Committee.

4. The Chair of the Academic Advisory Committee, will review the information, meet with those involved, investigate to gather all pertinent information, and share this information to the Academic Advisory Committee for review and recommended action.

5. Recommendation from the Academic Advisory Committee will be communicated to the Program Director. Based on the recommendation, the Program Director makes a final decision.

All formal grievances will be tracked and every effort will be made to resolve them in a timely manner.

**OFFICE OF THE OMBUDSPERSON**

The Ombudsperson investigates problems, complaints, or disputes brought to the attention of our office. The Ombudsperson has broad powers of inquiry to undertake conflict resolution, remediation, formal third-party intervention, or diplomacy as needed and can act independently and impartially to:

- mediate disputes with focus on productive resolution
- facilitate meetings, as needed, to maintain topic focus and draw participants into constructive dialogue
- offer information for referral or additional resources

The Ombudsperson has no formal decision-making authority, but can help you explore your options—from simply talking about the problem to pursuing a formal grievance proceeding.

**Ombuds Office**

212-659-8848

**George W. Huntley, PhD**

Professor of Neuroscience

212-824-8981

george.huntley@mssm.edu

**GIFT POLICY**

According to the policy of the Graduate Program in Public Health, faculty cannot accept any form of gift from the students. Likewise, students cannot accept any gift from the faculty.