July 2018

This Student Handbook is subject to review and change from time to time, and policies may be revised in the course of any given academic year. We therefore suggest that you check this Handbook to confirm policies and requirements in effect at any given time. This Handbook is not intended and should not be construed to constitute a contract.

For questions about the handbook please reach out to:

The Department of Medical Education
Annenberg 13-50
212-241-6691
Our mission is to produce physicians and scientists who are prepared to enter society as informed advocates and activists, able to advance clinical care and science, and capable of promoting change.
# Table of Contents

Greetings from the Deans ............................................................................................................ 1  
Statement of Accreditation ........................................................................................................ 2  
Security and Safety .................................................................................................................. 3  
  - Cleary Act .......................................................................................................................... 3  
  - ID Badges .......................................................................................................................... 3  
  - Emergency Alert System ................................................................................................. 3  
  - Fire Safety ....................................................................................................................... 3  
Registrar ..................................................................................................................................... 5  
  - Academic Standing .......................................................................................................... 5  
  - Good Standing .................................................................................................................. 5  
  - Probation .......................................................................................................................... 5  
Withdrawal and Readmission ................................................................................................. 6  
  - Voluntary Withdrawal ...................................................................................................... 6  
  - Administrative Withdrawal ............................................................................................ 6  
Transcripts .................................................................................................................................. 6  
Financial Services ................................................................................................................... 8  
  - Tuition ............................................................................................................................... 8  
  - Prepaid Tuition ................................................................................................................. 8  
  - Tuition Refund Policy ...................................................................................................... 8  
  - Repetition of Course Work .............................................................................................. 9  
Financial Aid ........................................................................................................................... 9  
  - General Policy .................................................................................................................. 9  
  - Financial Aid Applications ............................................................................................ 9  
  - Determination of Need .................................................................................................... 9  
  - Need Access .................................................................................................................... 9  
Entrance Interviews ................................................................................................................ 10  
Exit Interviews ...................................................................................................................... 10  
Debt Management and Counseling ...................................................................................... 10  
Outside Scholarships for Medical Students ........................................................................ 10  
Satisfactory Academic Progress for Financial Aid ............................................................ 10  
Length of Time to Complete Degree .................................................................................. 11  
Completion of Course Requirements .................................................................................... 11  
Diversity at the Icahn School of Medicine at Mount Sinai .................................................... 12  
  - Mount Sinai Health System Office for Diversity and Inclusion ...................................... 12  
  - ODI Executive Leadership: ............................................................................................ 12  
  - Diversity Statement ........................................................................................................ 12  
Diversity Program of the Icahn School of Medicine at Mount Sinai .................................... 13  
  - The Patricia S. Levinson Center for Multicultural and Community Affairs (CMCA) ...... 13  
  - Center for Excellence in Youth Education (CEYE): .................................................... 14  
Institutional Policies and Guidelines .................................................................................... 15  
  - Campus-Wide Policies, Regulations, and Requirements .................................................. 15  
  - Rules of Conduct ............................................................................................................. 15  
  - Authorship Policy ............................................................................................................ 16  
Family Education Rights and Privacy Act ............................................................................ 17  
  - Release of Personally Identifiable Information .............................................................. 18  
Directory Information .......................................................................................................... 19  
  - Preventing Disclosure of Directory Information .......................................................... 20  
Records Kept by the Institution ........................................................................................... 20  
Information Sharing and Confidentiality ............................................................................. 21
<table>
<thead>
<tr>
<th>Page</th>
<th>Section</th>
</tr>
</thead>
<tbody>
<tr>
<td>21</td>
<td>Health Information</td>
</tr>
<tr>
<td>21</td>
<td>Academic Information</td>
</tr>
<tr>
<td>23</td>
<td>Policy on Teaching and Evaluation by the School of Medicine Administration</td>
</tr>
<tr>
<td>23</td>
<td>Guidelines for Interactions between the Icahn School of Medicine at Mount Sinai and Industry</td>
</tr>
<tr>
<td>25</td>
<td>Purpose:</td>
</tr>
<tr>
<td>25</td>
<td>Scope:</td>
</tr>
<tr>
<td>27</td>
<td>Acquired Immune Deficiency</td>
</tr>
<tr>
<td>27</td>
<td>Alcohol and Drugs Policy</td>
</tr>
<tr>
<td>28</td>
<td>Drug Testing</td>
</tr>
<tr>
<td>28</td>
<td>Alcohol Policy – Levinson Student Center</td>
</tr>
<tr>
<td>29</td>
<td>Administrative Psychiatric Evaluation</td>
</tr>
<tr>
<td>29</td>
<td>Harassment Policy</td>
</tr>
<tr>
<td>29</td>
<td>I. Statement of Purpose</td>
</tr>
<tr>
<td>30</td>
<td>II. Definitions of Unacceptable Behavior</td>
</tr>
<tr>
<td>31</td>
<td>III. Grievance Committee</td>
</tr>
<tr>
<td>32</td>
<td>IV. Grievance Procedures</td>
</tr>
<tr>
<td>32</td>
<td>V. Protection from Retaliation</td>
</tr>
<tr>
<td>33</td>
<td>VI. Reevaluation of Procedures</td>
</tr>
<tr>
<td>33</td>
<td>Grievance Committee Members 2018</td>
</tr>
<tr>
<td>34</td>
<td>Sexual Misconduct Policy</td>
</tr>
<tr>
<td>34</td>
<td>Student Mistreatment Guideline</td>
</tr>
<tr>
<td>34</td>
<td>Description of Mistreatment</td>
</tr>
<tr>
<td>34</td>
<td>The Student Mistreatment Resource Panel</td>
</tr>
<tr>
<td>36</td>
<td>Reporting</td>
</tr>
<tr>
<td>36</td>
<td>Confidentiality</td>
</tr>
<tr>
<td>37</td>
<td>Dissemination</td>
</tr>
<tr>
<td>37</td>
<td>Protection from Retaliation</td>
</tr>
<tr>
<td>37</td>
<td>Affirmative Action Policy</td>
</tr>
<tr>
<td>38</td>
<td>Reporting Racism and Bias via the Medical Student Compliance Hotline</td>
</tr>
<tr>
<td>38</td>
<td>Mount Sinai Health System Social Media Guideline</td>
</tr>
<tr>
<td>38</td>
<td>Guideline</td>
</tr>
<tr>
<td>40</td>
<td>Applicable Policies:</td>
</tr>
<tr>
<td>41</td>
<td>Infection Control</td>
</tr>
<tr>
<td>43</td>
<td>Academic Requirements</td>
</tr>
<tr>
<td>43</td>
<td>Technical Standards for Candidates for MD Degree</td>
</tr>
<tr>
<td>44</td>
<td>General Promotion/Graduation Requirements</td>
</tr>
<tr>
<td>45</td>
<td>The Icahn School of Medicine at Mount Sinai Student Competencies:</td>
</tr>
<tr>
<td>45</td>
<td>Competency 1: Patient Care</td>
</tr>
<tr>
<td>46</td>
<td>Competency 2: Scientific and Medical Knowledge</td>
</tr>
<tr>
<td>47</td>
<td>Competency 3: Learning, Scholarship, and Collaboration</td>
</tr>
<tr>
<td>47</td>
<td>Competency 4: Professionalism and Advocacy</td>
</tr>
<tr>
<td>48</td>
<td>Academic Requirements for Year 1</td>
</tr>
<tr>
<td>48</td>
<td>Academic Requirements for Year 2</td>
</tr>
<tr>
<td>48</td>
<td>Academic Requirements for Year 3</td>
</tr>
<tr>
<td>49</td>
<td>Academic Requirements for Year 4</td>
</tr>
<tr>
<td>49</td>
<td>Academic Requirements for All Students</td>
</tr>
<tr>
<td>50</td>
<td>Student Feedback of Training Program</td>
</tr>
<tr>
<td>50</td>
<td>Mandatory Evaluations</td>
</tr>
<tr>
<td>50</td>
<td>Evaluation Anonymity</td>
</tr>
<tr>
<td>51</td>
<td>Reporting of Data Collected</td>
</tr>
<tr>
<td>52</td>
<td>Learning Resources</td>
</tr>
<tr>
<td>53</td>
<td>Academic Programs and Requirements</td>
</tr>
<tr>
<td>Section</td>
<td>Page</td>
</tr>
<tr>
<td>------------------------------------------------------------------------</td>
<td>------</td>
</tr>
<tr>
<td>Year 1 and 2 Courses and Requirements</td>
<td>55</td>
</tr>
<tr>
<td>Year 1</td>
<td>55</td>
</tr>
<tr>
<td>Year 2</td>
<td>55</td>
</tr>
<tr>
<td>Student Work Hours Policy and Flextime</td>
<td>55</td>
</tr>
<tr>
<td>Milestones</td>
<td>54</td>
</tr>
<tr>
<td>Years 1 and 2 Nexus Learning and Experiences</td>
<td>54</td>
</tr>
<tr>
<td>Nexus Learning</td>
<td>54</td>
</tr>
<tr>
<td>Experiences</td>
<td>55</td>
</tr>
<tr>
<td>Year 3 and 4 General Clerkship Policies</td>
<td>55</td>
</tr>
<tr>
<td>Supervision</td>
<td>55</td>
</tr>
<tr>
<td>Flextime</td>
<td>56</td>
</tr>
<tr>
<td>Student Work Hours Policy</td>
<td>56</td>
</tr>
<tr>
<td>Required Procedures</td>
<td>57</td>
</tr>
<tr>
<td>Electronic Diagnosis and Procedure Tracker (PXDX)</td>
<td>57</td>
</tr>
<tr>
<td>Year 5 Clerkships and Requirements</td>
<td>59</td>
</tr>
<tr>
<td>Prior to beginning Year 3</td>
<td>59</td>
</tr>
<tr>
<td>Scheduling Year 3</td>
<td>59</td>
</tr>
<tr>
<td>Standardized Subject Exams from NBME (Shelf Exams)</td>
<td>60</td>
</tr>
<tr>
<td>Policy Regarding the Day before Shelf Exams</td>
<td>60</td>
</tr>
<tr>
<td>Comprehensive Assessment 2 (COMPASS 2)</td>
<td>60</td>
</tr>
<tr>
<td>Year 4 Clerkships and Requirements</td>
<td>60</td>
</tr>
<tr>
<td>Year 4 Lottery Process</td>
<td>61</td>
</tr>
<tr>
<td>Policy for Step 2 CS and CK</td>
<td>61</td>
</tr>
<tr>
<td>Years 3 and 4 - Electives</td>
<td>61</td>
</tr>
<tr>
<td>General Information</td>
<td>61</td>
</tr>
<tr>
<td>Selecting and Registering for an Elective</td>
<td>62</td>
</tr>
<tr>
<td>Year 5 Students and Away Electives</td>
<td>64</td>
</tr>
<tr>
<td>Ensuring that your Mentor/Preceptor has Submitted an Evaluation</td>
<td>64</td>
</tr>
<tr>
<td>How Electives are Graded</td>
<td>65</td>
</tr>
<tr>
<td>Completing an Evaluation of the Elective</td>
<td>65</td>
</tr>
<tr>
<td>Medical Liability Coverage</td>
<td>65</td>
</tr>
<tr>
<td>Medical Student Compliance Protocol and Requirements</td>
<td>65</td>
</tr>
<tr>
<td>List of Requirements and Frequency of Renewal</td>
<td>65</td>
</tr>
<tr>
<td>Compliance Timelines</td>
<td>66</td>
</tr>
<tr>
<td>Research Opportunities</td>
<td>67</td>
</tr>
<tr>
<td>Medical Student Research Office</td>
<td>67</td>
</tr>
<tr>
<td>SCHOLAR (Scholarship and Research) Program</td>
<td>67</td>
</tr>
<tr>
<td>Evaluation of the Scholarly Product</td>
<td>68</td>
</tr>
<tr>
<td>When to Carry Out the Scholarly Project</td>
<td>68</td>
</tr>
<tr>
<td>Summer Student Investigator Program</td>
<td>68</td>
</tr>
<tr>
<td>Medical Student Research Day</td>
<td>69</td>
</tr>
<tr>
<td>The Scholarly Year</td>
<td>69</td>
</tr>
<tr>
<td>Applying for a Scholarly Year</td>
<td>70</td>
</tr>
<tr>
<td>Travel Grant Award</td>
<td>70</td>
</tr>
<tr>
<td>PORTAL (Patient-Oriented Research, Training, and Leadership)</td>
<td>71</td>
</tr>
<tr>
<td>Additional Support of Research Activities</td>
<td>72</td>
</tr>
<tr>
<td>Attendance Standards</td>
<td>75</td>
</tr>
<tr>
<td>General Principles</td>
<td>75</td>
</tr>
<tr>
<td>Regarding Illnesses</td>
<td>75</td>
</tr>
<tr>
<td>Religious Observances</td>
<td>75</td>
</tr>
<tr>
<td>Jury Duty</td>
<td>75</td>
</tr>
<tr>
<td>Year 1 and 2 Excused Absence Policy</td>
<td>74</td>
</tr>
</tbody>
</table>
Greetings from the Deans

The Student Handbook contributes toward our objectives. It is designed to provide you not only with a reference source detailing the relevant school policies, procedures, and programs that affect your day-to-day functions as a student but also with a guide to an understanding and clarification of its components. As such, we hope you will find it a useful distillation of the cumulative experiences of those who have dealt with the many school, state, and federal rules and regulations that affect student interests. It should be read carefully and used as a reference whenever any questions concerning policy or procedures arise.

While this Handbook serves to clarify and codify, it remains just a guide and should not limit individual potential or preferences. On the contrary, it should assist you in choosing from the wide range of educational and counseling opportunities available to you. To enhance your flexibility as you undertake your studies, the Administration and the Faculty are prepared to review and modify procedures and programs to improve overall effectiveness and, when appropriate, in response to individual student needs. Your suggestions and comments are welcomed and should be forwarded through individual members of the Faculty, the Department of Medical Education, or through one of your various student representatives who serve you in committee functions.

Again, welcome and best wishes for a happy and productive year.

Dennis Chaney, MD
Dean, Icahn School of Medicine at Mount Sinai

David Muller, MD
Dean for Medical Education
Statement of Accreditation

The Icahn School of Medicine at Mount Sinai is regionally accredited by Middle States Commission on Higher Education, 3624 Market Street, Philadelphia, PA 19104; 215-662-5606. The Middle States Commission on Higher Education is an institutional accrediting agency recognized by the U.S. Secretary of Education and the Council for Higher Education Accreditation.

The Icahn School of Medicine at Mount Sinai is accredited by the Liaison Committee on Medical Education of the Association of American Medical Colleges and the American Medical Association. Its teaching hospitals are accredited by the Joint Commission on Accreditation of Health care Organizations.

All educational programs of the School of Medicine and its affiliated institutions have been approved by the governmental, academic, and professional bodies having responsibility in the respective areas. These include the Board of Regents of the State of New York, the State Education Department, the Board of Higher Education of the City of New York, Council on Education for Public Health, American Board of Genetic Counseling, and medical specialty boards and professional societies.
Security and Safety

The Security Office is located at the main entrance of the Medical Center (1468 Madison Avenue). Security Guard stations are located at the entrance to all buildings on the campus. Security measures at the Icahn School of Medicine are reviewed continuously to provide a secure environment for all who use its facilities. The policy requiring all students, faculty, and employees to wear Mount Sinai identification within the complex is implemented for protection and is enforced. The ID card must be displayed and worn upon entering all buildings and while on the premises. A student’s personal security is of paramount importance. For this reason Security will, upon request, provide escorts within the Icahn School of Medicine and to on-campus residences. Call ext. 46068 or 46069 (from on-campus phones), or 212-241-6068 / 212-241-6069, approximately 10 to 15 minutes prior to departure.

Security is a function that requires the cooperation of everyone associated with the Icahn School of Medicine. Students are requested to dial "60" on any in-house phone in the event of any emergency or when suspicious activities are observed. At other times, when the assistance of the Security Department is needed, dial ext. 46068 or 46069.

A committee of the Student Council addressing housing and security exists and meets on a regular basis with Security to discuss matters of concern.

Cleary Act

Copies of Crime Statistics for the Icahn School of Medicine area are available in the Security Office and the Office of the Enrollment Services, in Annenberg 12-70. In addition, information concerning the regulations and Icahn School of Medicine at Mount Sinai crime statistic information is available through the U.S. Department of Education website for campus crime statistics or on the ISMMS website at: http://icahn.mssm.edu/education/students/consumer-information.

ID Badges

ID Badges are issued by the Security Department on the MC level of Annenberg and must be worn on Mount Sinai Health System grounds. Lost cards may be replaced at the student’s expense. The replacement fee is $15.00, paid at the Main Cashier. The receipt is presented to Security Administration for replacement.

Emergency Alert System

In order to allow for a more coordinated and rapid response to emergency or disaster situations at Mount Sinai, the Medical Center has a messaging system for faculty and students. The Emergency Alert System has the capability of informing students of and delivering instructions regarding city-wide, hospital, or student specific (e.g. student housing intruder) emergencies requiring immediate attention.

Signing up for this system is mandatory for all medical students, as medical students are considered First Responders in the state of New York and are expected to aid in an emergency. During the online registration process upon matriculation, students are expected to provide their mobile device as the primary contact, but have the option of including a sequence of secondary contacts (e.g. home phone, email, etc.).

Fire Safety

It is critical to student safety as well as patients' well-being that students know what to do in the event of a fire. There is a session during orientation on fire safety. CODE RED is the mnemonic used to alert the Mount Sinai Community to enact the “RACE” protocol for fire emergencies.

R = Rescue
A = Alarm
C = Confine
E = Extinguish/evacuate

To use a fire extinguisher, the mnemonic is “PASS”: 
P = Pull
A = Aim
S = Squeeze
S = Sweep (at the base of the fire)

The number to call in event of a fire is "4-FIRE" (43473) and for other emergencies students should dial "60" from an in-house phone. On Blackboard, under Student Services is a section on emergency preparedness. This includes the fire bell codes for the twelfth and thirteenth floors of the Annenberg building.

The Mount Sinai Intranet has a fire safety video that all students should review.
Registrar

The Icahn School of Medicine at Mount Sinai Registrar’s Office supports teaching and learning by maintaining the integrity of academic policies and the student information system. The Registrar's Office is the steward of student records from application to degree conferral in perpetuity. The Registrar’s key functions in carrying out this mission focus on guarding the integrity and security of all student records in accordance with ethical and legal standards, maintaining accurate and timely records of academic progress in order to provide definitive student status, and providing students with enrollment services necessary to pursue their educational goals.

To that end, below please find information pertaining to the policies and procedures under the purview of the Registrar’s Office. For additional information about services and academic policies, please contact the Registrar staff in Annenberg 15-30, 212-241-6691

**Academic Standing**

Students may be terminated from a degree program at any time if, in the judgment of the Graduate School or the School of Medicine, a student fails to make satisfactory progress towards the completion of the degree (regardless of grades). The definition of satisfactory progress toward completion of the degree program may differ among degree offering units. Students should further familiarize themselves with the specific expectations of their degree program(s). Examples of unsatisfactory progress may include, but are not limited to, inadequate grade point average (GPA), inadequate research and/or research skills, failure to obtain satisfactory grades in required courses, clerkships, or electives, or failing the candidacy, comprehensive, or final oral examination and may also relate to the amount of time to complete the required milestones of the curriculum.

Status of probation, suspension, and dismissal are accurately and permanently reflected on a student’s transcript. Further detail regarding specifics of academic standing in the MD program, including academic difficulty, student conduct, and operation of the promotions committee, can be found in the Academic Difficulty and Student Conduct sections of this handbook.

**Good Standing**

A student will be considered in Good Standing if they are not in Serious Academic Status (see section on Academic Status), they are otherwise meeting the academic expectations of their degree program, and remain free of any academic or administrative “holds.”

**Probation**

Students in poor academic standing may be placed on probation by the Dean for Medical Education or the Dean for the Graduate School, or their appointed representatives: Academic/Student Affairs Associate Deans in each school, the Promotions Committees, or Graduate School Program Directors. Once a student is placed on academic probation, scholarly progress must be made within a specific time period. Students on probation are considered enrolled.

**Suspension**

Academic suspension may occur when the School withdraws the student for failing to maintain “Good Standing” or to meet standard educational goals of the degree program. Students who are suspended from the School are required to spend a defined period of time away from the School. During this period, the student may be required to successfully complete activities defined by the School’s Dean, Promotions Committee, or Program Director (in lieu of a Promotions Committee) if they are to be considered for readmission to the Icahn School of Medicine at Mount Sinai. Students on suspension are not considered enrolled. See specific sections related to Disciplinary processes in each specific program’s section of the handbook.
Withdrawal and Readmission

Voluntary Withdrawal
A student may voluntarily withdraw from school at any time, upon application to the Senior Associate Dean for Student Affairs (MD students) or the Senior Associate Dean for Graduate Education (PhD and Master’s students) or the Senior Associate Dean of Education (MD/PhD). A student who voluntarily withdraws may apply for readmission at a later time. Future reinstatement may be denied either at the time of the withdrawal or at the time of application for reinstatement for reasons deemed sufficient to the Admissions Committee. The Office for Student Affairs may require an Administrative Evaluation prior to acceptance of a withdrawal. Failure to comply would result in dismissal. For further information on withdrawing for a specific program, refer to the degree program section of this handbook.

Administrative Withdrawal
In certain circumstances, a student may be administratively withdrawn from the school. Examples may include, but are not limited to: a student who has exceeded two years on medical or personal leave or a student who fails to meet the technical standards required for medical education; a graduate student repeatedly failing to show up for lab or whose performance in the lab is below acceptable standards; an MD student failing Step 1 and Step 2 three times, who will be considered to have administratively withdrawn; any student failing to pay tuition, fees, medical insurance, or housing bills by the required dates.

Clearance
Clearance to withdraw is required. Students must complete the Request for Withdrawal paperwork found online: http://icahn.mssm.edu/education/students/registrar/medical-forms

Readmission
MD and MD/PhD students seeking readmission after voluntary withdrawal must complete the AAMC/Icahn School of Medicine admission process. No guarantee of readmission is made to any student.

Holds
The Icahn School of Medicine at Mount Sinai utilizes a system of holds when students fail to meet standard educational obligations. A “hold”:

1. Prevents the release of a student’s academic transcript or any school documentation, eg enrollment verification letter
2. Freezes a student’s registration status so that they may not register for elective courses until the hold is resolved

Freezes a student’s registration status so that they may not continue on to the next term until the hold is appropriately addressed by the student. All financial obligations must be satisfied before a student can register for another term and continue their studies and/or research. Students with holds will not be eligible for financial aid refunds until the hold is appropriately addressed by the student.

Types of ISMMS holds: Admissions, Academic, Administrative, Student Health, Housing, Financial, and Registrar.

Transcripts
Official copies of your Icahn School of Medicine at Mount Sinai transcript can be requested when a stamped and sealed copy of your academic record is required. Requests for official transcripts require the verification of the identity of the student/alumnus requesting the transcript. Document request forms can be found on the Medical School Forms web page. Transcripts and/or the MSPE cannot be sent out for students who are not in “Good Standing.” This includes
but is not limited to academic, financial, housing, library, and health holds. To be considered "official" a transcript must:

- Bear the Registrar's signature
- Be stamped with the Icahn School of Medicine at Mount Sinai Seal
- Be sent directly from the Registrar's Office to a designated person or institution
- Be on official transcript paper

Students may request an unofficial copy of their transcript for their personal records. This will be stamped "Student Copy" and may not be used for official purposes.
Financial Services

Tuition

Payment may be made by personal check, bank draft, wire transfer or money order, drawn to the order of Icahn School of Medicine at Mount Sinai. If a student is not receiving financial aid then his/her tuition and fees must be paid by the due date listed in their tuition bill. For payment plan and/or credit card payment arrangements, please contact Tuition Management Systems, an independent company, at 800-356-8529 or www.afford.com. The Board of Trustees reserves the right to revise all fees, including tuition.

All financial obligations must be cleared prior to the completion of each academic term. Students who have not cleared their account by the due date will not be allowed to register for upcoming terms, receive a transcript or letter of recommendation, have academic credits certified, receive a leave of absence, receive other student services, attend class/clerkship for the current academic term, or have a degree conferred. There is a late fee of $100 charged on balances not covered by financial aid and/or tuition payment plan. At the end of the academic year, unpaid balances will be turned over to an outside collection agency.

Prepaid Tuition

Students who wish to pre-pay four years of medical school tuition may do so at the tuition rate in effect when they matriculate. This money will be held in a suspense account and credited on a per-semester basis. The tuition rate is guaranteed for the four years, but fees, medical insurance, and other incidental expenses will be charged to the student at the prevalent rate for the year in question. Pre-payment is only an option for the full four years and must be coordinated with the bursar the month prior to enrolling at the Icahn School of Medicine.

Tuition is set several months prior to the beginning of the new academic year. Tuition is subject to increase. Student budgets are set by the Institution and are based on the educational, personal, and professional needs of our students. Information regarding tuition and student budgets may be obtained in the Enrollment Services Office, located in Annenberg Building, Room 12-70.

Tuition Refund Policy

Students who withdraw from the Institution during an academic term will receive a tuition refund based on the below institutional schedule. Tuition refunds will be calculated based on the date the student submits their withdrawal form to the Registrar’s Office.

| Withdrawal through the first calendar week of the term: | 100percent of Tuition Only |
| Second calendar week of the term: | 75percent of Tuition Only |
| Third calendar week of the term: | 50percent of Tuition Only |
| Fourth calendar week of the term: | 25percent of Tuition Only |
| After the Fourth week of the term: | No Refund |

For students receiving federal financial aid processed through the Office of Financial Services, be advised that all funds from federal Title IV programs will be returned to the government according to federal regulations. Returned funds previously credited towards tuition will leave an outstanding balance that students are personally responsible for paying. Students are advised to understand the above tuition schedule as withdrawing after the first week of class creates a financial obligation which, if not cleared by the end of the academic year, will be referred to an outside collection agency.

No refunds will be granted to students dismissed or suspended. The Institution reserves the right to dismiss a student whose academic standing or general conduct is considered unsatisfactory.
Repetition of Course Work
For medical students repeating work in their medical school curriculum, a student permitted to repeat deficient work must pay full tuition and other regular fees in effect at the time of the repetition. A student who requires a special matriculation will be charged 1 to 2 additional semesters of tuition to complete their education. Additional tuition is determined by the administration in terms of the amount of coursework being repeated.

Financial Aid

General Policy
The Icahn School of Medicine at Mount Sinai consistently provides as much financial assistance as possible to all students who are in good academic standing, maintain satisfactory academic progress, meet filing deadlines and require financial assistance in order to attend the School. Admission to the School of Medicine is completely independent of financial requirements. Financial aid decisions are made on the basis of documented need without discrimination due to age, race, color, language, religion, sex, sexual orientation, gender identity or expression, genetic disposition, ethnicity, culture, creed, national origin, citizenship physical or mental disability, socioeconomic status, veteran status, military status, marital status, being the victim of spousal abuse, or based on any other characteristic protected by law.

Financial Aid Applications
All students, both entering and returning, are furnished application information early in February of each year. Application materials from returning MD students must be completed and submitted by May 1 prior to the start of the fall academic year to be considered for Icahn School of Medicine grant and scholarship aid. Entering new MD students are also expected to complete the application process by May 1. Entering students admitted over the summer will be allowed additional time to complete their files. The “Application for Financial Assistance” is returned to the Office of Student Financial Services along with signed copies of prior year tax returns, tax return transcripts, and W2s. The Need Access and FAFSA information is submitted via the web. Medical students who are interested in applying only for Federal Stafford loans (up to annual totals of $42,722.00 for years 1, 2, and 4, and $47,167.00 for year 3) can supply FAFSA data on the Federal Student Aid website. Reapplication is required annually for all loan and scholarship recipients.

Determination of Need
Financial need reflects the difference between a student and his/her family's calculated resources and financial strength and the total anticipated school related expenses for a given academic year. The Icahn School of Medicine at Mount Sinai utilizes the standard federal formula for determining financial aid eligibility. Funds will be made available through the School according to demonstrated proof of financial need. The Icahn School of Medicine at Mount Sinai reserves the right to reconsider its offer and commitments of financial assistance in the event of a financial award made from an outside source. (Required adjustments will be applied to the loan portion of the financial aid package wherever possible.) All Cost of Attendance Budgets cover the student only. Federal law prohibits using federal funds for the support of anyone other than the student.

Need Access
The Need Access application is used for medical students who want to apply for need-based scholarships and Title VII and Institutional funds. In determining financial need, the Committee requires the student to submit information via the web to the Access Group. These data provides a complete financial picture for each student so that every applicant can be reviewed individually, but uniformly. Need Access collects information about the student, the student's spouse, and the student's parent(s)/stepparent(s) including a detailed description of resources, assets, and income, as well as liabilities, expenses and special circumstances. The information provides an estimate of the student's financial strength and resources, as well as an estimate of the amount the student and his/her family may reasonably be expected to contribute. Although the system acknowledges a shift in financial responsibilities at the professional
school level, it nevertheless continues to recognize that the basic responsibility for financing a student's cost of education falls upon the student and his/her family.

Entrance Interviews
As part of their financial aid package, all students receive a Financial Aid Entrance Interview form listing their loan obligations upon graduation. They must sign, indicating they understand these obligations. Each award letter they receive will outline the terms (interest rates and repayment options) for the loans received. Online tutorials related to debt management are a required part of the loan process.

Exit Interviews
Students who have been issued loans from the Icahn School of Medicine controlled funds (Perkins, Mount Sinai Endowments, etc.) and recipients of Stafford Loans and other federal loans will meet with a representative of the Office of Student Financial Services prior to graduation or separation. Loans will be summarized; terms of repayment, deferment and responsibility will be discussed.

Debt Management and Counseling
Throughout medical school the Office of Student Financial Services is available to discuss indebtedness, career choices, and money management issues. Graduating seniors should be aware of the requirements of the various external student loan programs in which they may have participated. It is important to maintain contact with Icahn School of Medicine at Mount Sinai and the appropriate lending institutions to understand the terms of each loan program, and to plan for repayment. Timely loan repayments are essential in establishing a good credit rating. The extent that loan indebtedness will impact future expense budgeting can be considerable. In order to assist students in tracking loans, interest rates and various conditions of the loans, the Enrollment Services Office suggests that one of the websites below be consulted for debt-management information and encourages students to avail themselves of these tools. The methodology converts cumulative educational debts into estimates of approximate periodic repayments over a ten-year period.

- [https://www.aamc.org/services/first/first_for_students/](https://www.aamc.org/services/first/first_for_students/)
- [https://www.aamc.org/services/first/48720/first_resources.html](https://www.aamc.org/services/first/48720/first_resources.html)

Outside Scholarships for Medical Students
Outside scholarships funds will substitute for loan funds in the standard financial aid package. A combination of external and internal scholarships cannot exceed the cost of attendance. In the event that the combination exceeds the cost of attendance, the ISMMS institutional scholarships will be lowered.

Satisfactory Academic Progress for Financial Aid
Academic Progress refers to the satisfactory completion of courses, clerkships and relevant licensing examinations within the required timeframe established by the School of Medicine. Additionally, federal regulations require that students receiving federal aid make satisfactory academic progress (SAP) in accordance with these standards set by the School of Medicine.

All students in the MD program are expected to complete eight semesters of full-time enrollment. The maximum number of semesters a student may be enrolled to meet the requirements of the MD program is 12. The pace of progress is as follows: students must complete Year 1 and Year 2 requirements within three years of active enrollment and likewise for Year 3 and 4. Time dedicated to scholarly activity and leaves of absence are not counted in the assessment of pace.

Students must pass all Year 1 courses to move onto Year 2 and all their Year 2 courses and take USMLE Step 1 to advance to Year 3. Third-year clerkships must be taken and completed in Year 5 in order to advance to year 4. Only the Anesthesia clerkship is potentially deferrable to Year 4. Students must pass Step 2 CK and CS and all Year 4 rotations, as well as complete 21 weeks of elective credit prior to graduation.
Enrollment Services and Student Affairs will assess each student’s academic progress on an annual basis. A student who is not making SAP will be notified in writing of this and the reasons for this determination. A student who is not meeting SAP may be required to appear before the Promotions Committee.

A student who fails to meet one or more of the standards for SAP is ineligible for financial aid beginning with the term immediately following the term in which the SAP requirements were not met. In this situation, the student can be placed on financial aid probation and receive aid if the Promotions Committee approves an academic plan for the student that will ensure, if followed, that the student is able to meet the SAP by a specific point of time, normally an academic year. A student must be enrolled in at least 50 percent of a course load to remain eligible for financial aid. A student shall become eligible again for financial aid when he or she has satisfactorily completed sufficient coursework to meet the standards of progress within the maximum time frames delineated above. A student who does not meet the SAP requirements by the end of the financial aid probationary period is ineligible for financial aid.

**Length of Time to Complete Degree**

A student will be permitted a maximum time limit to complete a degree:

<table>
<thead>
<tr>
<th>Degree</th>
<th>Normal Limit (Years)</th>
<th>Maximum Limit (Years)</th>
</tr>
</thead>
<tbody>
<tr>
<td>MD</td>
<td>4</td>
<td>6</td>
</tr>
<tr>
<td>MD/PhD</td>
<td>8</td>
<td>10</td>
</tr>
<tr>
<td>PhD (Biological Sciences)</td>
<td>5</td>
<td>7</td>
</tr>
<tr>
<td>Master's Programs</td>
<td>1.5</td>
<td>5</td>
</tr>
</tbody>
</table>

These time limits include any time for personal or medical leave of absence, but do not include approved periods of Special Matriculation for research or remediation.

In the PhD, MD/PhD, and MS programs, benchmarks of satisfactory progress must be completed as outlined in the specific program requirements. Students who are approaching the time limit for completion will be reviewed with enough notice so that a plan is in place to enable the student to complete the requirements by the end of the time limit.

**Completion of Course Requirements**

A student must complete with passing grades at least 75 percent of the fulltime curriculum for which s/he was enrolled in any academic year. A student who does not meet this standard will be placed on financial aid probation for one term. If the standards are not met at the end of that term, suspension of all aid is in effect until the standards are met.
Mount Sinai Health System Office for Diversity and Inclusion

The Office for Diversity and Inclusion (ODI) is a System-wide entity charged to support the Mount Sinai Health System (MSHS) in embracing the principles of diversity and inclusion as key drivers for excellence and innovation for unrivaled healthcare service delivery, medical and health education, and research.

The ODI has three divisions: Patricia S. Levinson Center for Multicultural and Community Affairs (CMCA), Corporate Health System Affairs (CHSA), and the Center for Excellence in Youth Education (CEYE). While ODI each division has a specific primary area of responsibility as described below, strategic thinking, planning, and management, and when appropriate, programmatic activity is integrated to address the fourteen priority areas for the health system. Visit ODI’s website to learn more about the resources, programs, and activities that support diversity and inclusion at MSHS

ODI Executive Leadership:
The ODI is led by Gary Butts, MD, Chief Diversity Officer and Dean for Diversity Policy, Programs, and Community Affairs. The executive leadership team includes Dr. Butts, Ann-Gel Palermo, DrPH, MPH Chief Program Officer and Associate Dean for Diversity and Inclusion in Biomedical Education and Pamela Abner, MPA Vice President and Chief Administrative Officer.

For more information:
Office for Diversity and Inclusion
Tel: 646-605-8280
Fax: 646-605-3009
Web page: http://www.mountsinai.org/about/diversity
Email: diversity@mountsinai.org

Diversity Statement

Icahn School of Medicine at Mount Sinai is committed to promoting and supporting diversity and inclusion in our educational, research, clinical, community service and community collaboration environments.

We are committed to increasing and sustaining the representation of individuals from groups underrepresented in medicine and science, with particular focus on women, LGBTQ identified, Black and Latino students, trainees, research and clinical faculty, and our leadership. We are committed to fulfilling the learning, teaching, and professional development needs of our diverse students, faculty, and staff in order to address the health information and health care needs of the communities we serve.

Our goal is to enrich the learning environment for our students and trainees by providing them the opportunity to learn from a community of peers and faculty who represent a wide range of perspectives and life experiences. This diverse health care and scientific work force will create a stimulating, innovative atmosphere that brings together people who will address challenges in health care and biomedical research in creative ways.

We commit ourselves to embracing diversity as an integral part of the educational experience at Icahn School of Medicine at Mount Sinai.
Diversity Program of the Icahn School of Medicine at Mount Sinai

The Patricia S. Levinson Center for Multicultural and Community Affairs (CMCA)

The Center for Multicultural and Community Affairs (CMCA) is the diversity center of the Icahn School of Medicine at Mount Sinai (ISMMS). The mission of CMCA is to eliminate health disparities through the use of innovative, integrative, and coordinated approaches in the areas of Community, Clinical Care, Education, and Research to improve the health of all populations by diversifying the health care workforce and influencing health policy and research.

CMCA carries out its mission by serving as the interface for educational pipeline programs, minority affairs, institution-wide diversity initiatives, and academic support for medical students, minority faculty development, and culture and medicine programs at ISMMS. CMCA is directed by Gary Butts, MD, Chief Diversity and Inclusion Officer for the Mount Sinai Health System, Professor of Pediatrics, Medical Education, and Preventive Medicine, and the Dean for Diversity Programs, Policy, and Community Affairs at ISMMS.

As the primary hub for policies and initiatives, which relate to supporting and advancing diversity at ISMMS, CMCA also monitors diversity trends for minority faculty, students, and trainees at the institution through its comprehensive database. CMCA was the only federally funded Health Resources and Services Administration (HRSA) Center of Excellence for Minority Health in New York State geared toward increasing the level of diversity in the health care workforce. CMCA has over 40 years of success in education pipeline programs that engage and prepare students in high schools and colleges for careers in the health professions.

CMCA is actively involved in other institutional research efforts, including: 1) the Center for Community and Academic Research Partnership (CCARP), a key program in ISMMS’s Clinical and Translational Science (CTSA) program; 2) the CDC-initiated REACH to eliminate racial and ethnic health disparities in the United States; 5) the Mount Sinai Summer Institute for NeuroAIDS Disparities; 4) the Diversity in Biomedical Research Council of the Graduate School of Biological Sciences charged to assess and better utilize ISMMS's resources in addressing the diversity of the research workforce; 5) and the institution-wide Diversity Council which is currently co-chaired by Drs. Gary Butts and Elizabeth Howell.

What CMCA Offers Students:

- Strong, multi-faceted partnerships with local community organizations that allow integration of community-oriented care, research, and service learning

- Teaching and instructional opportunities to educationally and economically disadvantaged youth through our Center for Excellence in Youth Education

- Monthly lunch-hour CMCA Journal Club led by students

- Student Academic and Career Advisement, which supplement the existing faculty advisement program

- Faculty Advising for nearly all community service learning, education, and training programs and over 20 medical and graduate student groups and extracurricular activities

- Research support and mentorship in collaboration with the Medical Student Research Office and the Arnhold Institute for Global Health in the areas of community based, health disparities, and health services research

- Access to faculty mentors for research and career advisement
Educational resources on the intersection of race, culture, sexual orientation and gender identity, spirituality, and medicine and health in medical education

Student cubicle for students to check email and do limited printing and faxing

Resources and advisement to students interested in service learning, community-based activities, policy and advocacy, and public and urban health issues

ISMMS recruitment and outreach efforts to ensure a diverse applicant pool by coaching and mentoring for individuals interested in applying to ISMMS's MD and PhD programs; and for current students interested in graduate degree programs

Center for Excellence in Youth Education (CEYE):
The CEYE division of the Mount Sinai Health System Office for Diversity and Inclusion and is located at the Icahn School of Medicine at Mount Sinai (ISMMS). CEYE exposes and enriches hundreds youth from underrepresented and or economically disadvantaged backgrounds to careers in science and medicine through hands-on curriculum and internships. Founded by Lloyd R. Sherman, EdD, in 1975, CEYE serves close to 300 students in grades 6 through the collegiate level each year. Uniquely situated in the real-time environment of the ISMMS, CEYE students are able to participate in challenging learning experiences that prepare them for future careers in the health professions. CEYE offers students teaching and instructional opportunities to youth participating in their programs.

For more information about CMCA or CEYE, contact:

Center for Multicultural and Community Affairs (CMCA)
1468 Madison Avenue
Annenberg Building, Twenty-first Floor, Room 21-70
Tel: 212-241-8276
Fax: 212-241-5594
Email: cmca@mssm.edu
Web page: icahn.mssm.edu/cmca

Center for Excellence in Youth Education (CEYE)
1468 Madison Avenue
Annenberg Building, Twelfth Floor, Rooms 12-35/36
Tel: 212-241-7655
Email: ceye@mssm.edu
Web page: icahn.mssm.edu/ceye
Institutional Policies and Guidelines

Campus-Wide Policies, Regulations, and Requirements

In accordance with the requirements of the Education Law of the State of New York, the Trustees of the Icahn School of Medicine at Mount Sinai have adopted rules and regulations for the maintenance of order and have established a program for their enforcement:

Violations of these policies and regulations by students shall be referred to the Dean for Medical Education or Dean of the Graduate School and be handled as set forth in this handbook.

Rules of Conduct

1. All members of the School community, which for the purposes of these Rules and Regulations shall be defined as including faculty, students, organizations, members of the staff of the School, and all visitors and other licensees and invitees are expected to obey all national, state, and local laws.

2. All members of the School community are prohibited from conduct which is proximate cause of or does unreasonably and unduly impede, obstruct or interfere with the orderly and continuous administration and operation of the School in the use of its facilities and the achievement of its purposes as an educational institution, or in its rights as a campus proprietor. Such conduct shall include, but is not limited to, that which is the actual or proximate cause of any of the following:

   a. Unreasonable interference with the rights of others;
   b. Intentional injury to school property;
   c. Unauthorized occupancy of classrooms, laboratories, libraries, faculty and administrative offices, patient care facilities, auditoriums, public halls and stairways, recreational areas and any other facilities used by the School (unauthorized occupancy being defined as failure to vacate any such facility when duly requested by the Dean, an Associate Dean, Assistant Dean, Hospital Administrator of similar responsibility or chair of a department of the School);
   d. Malicious use of or intentional damage to personal property, including records, papers and writings of any member of the School community;
   e. Any action or situation which recklessly or intentionally endangers the mental or physical health or involves the forced consumption of liquor or drugs for the purpose of initiation into or affiliation with any organization. The penalties set forth in Part II are in addition to any penalty pursuant to the penal law or any other chapter to which the violator or organization may be subject for violation of this paragraph.
   f. Violations of these policies and regulations by students shall be referred to the Dean for Medical Education or Dean of the Graduate School.
   g. Nothing contained in any of the foregoing Rules and Regulations is intended to nor shall it be construed to limit or restrict freedom of speech or of peaceful assembly, or other individual rights guaranteed by the Constitution.
   h. The administration and faculty of the School are committed to providing a safe and healthy learning environment for all students. Students should conduct themselves appropriately everywhere on the campus of Icahn School of Medicine at Mount Sinai, Mount Sinai Health System, and at affiliated institutions. Appropriate behavior is mandatory when participating in patient care or attending any functions at which patients may be present. In small group seminars, as well as during clinical activities, students are evaluated not only on their fund of knowledge and ability to use this knowledge but also on
their responsibility, dependability, reliability, maturity, motivation, attitude, honesty, integrity, and ability to relate and interact effectively with others.

i. Equally important is the realization that one's responsibilities do not end with individual behavior but also include not tolerating inappropriate behavior among others. While formal mechanisms, outlined in other sections, exist to provide due process for any specific allegations of inappropriate behavior, general issues should be able to be discussed freely among peers, faculty, and administration. Concerns requiring confidentiality should be discussed with the Dean of Medical Education, Dean of the Graduate School, individual faculty advisors, or through the School's Ombudsman Program.

**Authorship Policy**

Assignment of authorship documents the contributions individuals have made to a published work. Thus, authorship constitutes a key criterion by which funding agencies, academic institutions, and the wider academic community judge the contributions of academics to their fields. Appropriate assignment of authorship is an essential component of ethical conduct for academics.

Authorship on a publication implies substantial contribution to work being reported, which entails critical intellectual and/or technical contributions without which the publication as it exists would not have been possible. Contributions that merit authorship include a significant role in planning the studies, writing the manuscript, and other essential roles involving unique skills. The International Committee of Medical Journal Editors (ICMJE) guidelines recommend that each author have responsibility for at least one component of the work, and that all authors approve the final version. Listing the explicit contributions of each author, as many journals currently require, is indeed a valuable and recommended method for disclosing and clarifying the rationale for the inclusion and order of authors. The contributions of colleagues or collaborators whose participation does not warrant authorship should be acknowledged.

The requirement of substantial contribution clearly precludes unethical practices such as honorary authorships for senior colleagues who made minimum contributions to the work, colleagues whose role was solely to obtain funding or similar resources for the work, or contracted individuals who simply carried out routine services for hire. This same principle precludes omitting from authorship colleagues who did make substantial contributions. Ghostwriting, in which an individual takes credit as an author of a manuscript substantially written by an uncredited third party, is never permissible. In summary, authorship credit can be established by the following three criteria: (1) providing substantial contributions to study concept and design, or acquisition, analysis, and interpretation of data critical for the study; (2) drafting the article or revising its content critically; and (3) approving the final version to be published. All authors listed on an article must fulfill criteria (1) and/or (2), and must fulfill criterion (3).

It is expected that inclusion and order of authors will be discussed among all of the authors (including students and postdoctoral fellows). This should occur as early in the scientific process as possible, prior to drafting the manuscript when feasible and certainly prior to submission of the manuscript for initial peer review. Such dialogue is essential for all manuscripts and requires exceptional attention in collaborations involving multiple laboratories or institutions. Whether a contribution is substantial enough to merit authorship may sometimes be a matter of judgment, usually decided by the senior author(s). After authorship and order of authorship have been assigned by the senior author(s), in consultation with, and preferably also in agreement with all authors, the senior author(s) should be able to defend the assignments based on the principles articulated above; final decision on authorship rests with the senior author(s). Members of the scientific team are strongly urged to resolve any disagreements concerning authorship as quickly and amicably as possible, in order to avoid ongoing disputes that could impede or prevent publication of a manuscript. In the event that a disagreement cannot be resolved within the team, the Department Chair should be consulted for guidance.
The Family Educational Rights and Privacy Act of 1974 and its subsequent amendments afford students certain rights with respect to their educational records. As detailed below, students have the right to:

- Inspect and review their education records
- Seek amendment of their education records if they believe them to be inaccurate, misleading, or otherwise in violation of their privacy rights
- Consent to certain disclosures of personally identifiable information contained in their education records
- File complaints with the Department of Education concerning any alleged failure to comply with FERPA’s requirements

Student Access Rights

All currently registered and former students of the Icahn School of Medicine at Mount Sinai have the right to review and inspect their official education records at the School (including, for example, admissions and academic records prepared and maintained by the Registrar) in accordance with these rules. Students who wish to review their records should make an appointment with the Registrar. Access will be granted within 45 days from the receipt of the written request to inspect records.

Students have a right to a response to a reasonable request for explanations and interpretations of the student’s educational records. Students seeking explanations or interpretations of their educational record may make an appointment with the Associate Dean of the Graduate School or Senior Associate Dean for Student Affairs in Medical Education, as appropriate based on the student’s program. If the Associate Dean is unable to provide a satisfactory explanation, the student will be referred to the Dean for Graduate Education or Dean for Medical Education, as appropriate.

Students may not copy records unless the failure to produce copies would prevent the student from exercising his/her right to inspect and review records. A copying fee will be charged.

A. The Act limits a student’s right to access information contained in his/her education records. Accordingly, the School need not permit students to view:

1) Financial records, including information regarding the student's parent(s), such as parental tax forms and other parental records submitted in support of a student's financial aid application or claim of New York residence.
2) Confidential statements and letters of recommendation placed in a student's file prior to January 1, 1975, provided that they are used for the purpose for which they were specifically intended.
3) Confidential letters of recommendation placed in the student's file after January 1, 1975, if:
   i. The student has waived in a signed writing his/her right to inspect and review those letters (see below); and
   ii. The letters are related to the student's (i) admission to an educational institution; (ii) application for employment; or (iii) receipt of an honor or honorary recognition.

A. Records of instructional, administrative and supervisory staff which are in the sole possession of such personnel.
B. Records of professional and paraprofessional personnel which are created, maintained and used solely for the purpose of treatment and are disclosed only to individuals providing the treatment. The student has the right, however, to have such records reviewed by an appropriate professional of his/her choice.
C. The Icahn School of Medicine at Mount Sinai does not require students to waive their right of access to educational records as a condition for admission to the School, for receipt of financial aid or other services or benefits from the School, or for any other purpose. Under certain circumstances, however, a student may wish to waive his/her right of access to confidential letters of recommendation. A student may do so by signing a waiver form. In this event, the student will be notified upon request of the names of persons making such
recommendations and the recommendations will be used solely for the purpose for which they are intended. A waiver may be revoked in writing with respect to actions occurring after the revocation. Waiver forms are available in the Registrar’s Office.

If a student believes that his/her education records contain information that is inaccurate, misleading, or in violation of the student’s rights of privacy, he or she may ask the School to amend the record. Requests for amendments shall be directed to the Registrar, who will respond to the request within a reasonable time. If the request is denied, the student will be notified of his/her right to appeal that decision as specified below.

When the request for an amendment is denied, the student may request a hearing to challenge the content of the record on the grounds that the information contained in the record is inaccurate, misleading, or in violation of the student's privacy rights. Requests for a hearing must be submitted in writing to the Associate Dean for Graduate Education or the Senior Associate Dean for Student Affairs in Medical Education (as appropriate) within 10 days of receiving the Registrar’s response denying a request for amendment as discussed above.

- The hearing will be held before the Dean for Graduate Education or the Dean for Medical Education, as appropriate.
- A hearing will be held within a reasonable time after receipt of the request for hearing. The student will be given notice of the date, time, and place of the hearing.
- The student shall have a full and fair opportunity to present evidence relevant to show that the information at issue is inaccurate, misleading, or violates the students privacy rights. The student may be assisted or represented by an individual of his/her choice, including an attorney. The role of attorneys, however, may be limited at the discretion of the Dean hearing the case.
- The decision, which shall include a summary of the evidence presented at the hearing and reasons for the decision, shall be rendered in writing within 15 business days after the conclusion of the hearing. This hearing will relate only to whether the student's record is inaccurate, misleading, or otherwise in violation of the privacy of the student, with the decision based solely on evidence presented at this hearing. The hearing cannot determine whether a higher grade should have been assigned.

If it is determined after a hearing that the record in question should be amended, the Registrar will take appropriate steps to amend the record and will so notify the student in writing. If it is determined that the record is not inaccurate, misleading, or otherwise in violation of the student’s privacy rights, the student shall be informed of his/her right to place a statement in the record commenting on the contested information in the record or stating why the student disagrees with the School's decision not to amend the record. This statement will be maintained as part of the record and will be disclosed whenever the part of the record to which the statement relates is disclosed.

All students have the right to file complaints to the Senior Director of Enrollment Services and Student Information concerning alleged failures by the School to comply with the requirements of the Act.

**Release of Personally Identifiable Information**

**Disclosures with consent**

1) The student shall provide a signed and dated written consent form before the School will disclose personally identifiable information from the student’s educational record. The consent must (i) specify the records that may be disclosed; (ii) state the purpose of the disclosure; and (iii) identify the party or class of parties to whom disclosure may be made.

2) When a disclosure with consent is made, the School will, upon the student’s request, give him/her a copy of the records disclosed.
Disclosures without consent

1) The Act permits the School to disclose personally identifiable information from the student’s education records without the student’s consent under any one of the following circumstances:

   a. To an official or duly constituted committee of Icahn School of Medicine at Mount Sinai that requires access in connection with legitimate educational interests, including, but not limited to matters of financial aid, promotion, or consideration for election to the Lambda Chapter, Alpha Omega Alpha or other honors.

   b. To officials of another school where the student seeks or intends to enroll. Copies of records will be made available upon request.

   c. Disclosures in connection with financial aid for which the student has applied or which the student has received, if the information is necessary for such purposes as (i) to determine eligibility or conditions for the aid; (ii) to determine the amount of the aid; or (iii) to enforce terms and conditions of federal, state, or private regulations governing such aid.

   d. Pursuant to a judicial order or valid subpoena. In certain cases specified by law, the School will make a reasonable effort to notify the student of the order or subpoena in advance of the compliance therewith.

   e. In connection with certain types of litigation between the School and the student.

   f. To parents of a dependent child as defined by the Internal Revenue Code.

   g. In a health or safety emergency, where disclosure is necessary to protect the health or safety of the student or other individuals or as otherwise provided by FERPA.

   h. In a directory, as set forth below.

   i. To an alleged victim of a crime of violence, where the information disclosed is the final results of School disciplinary proceedings with respect to the crime or offense.

   j. Disclosure in connection with certain disciplinary proceedings.

   k. Certain disclosures to parents of a student regarding the student’s violation of any federal, state or local law, or any rule or School policy governing use or possession of alcohol or controlled substances.

   l. To authorized federal, state, or local officials and to accrediting bodies of the School.

2) The School will maintain a record of each request for access and each disclosure of personally identifiable information from educational records as required by FERPA regulations.

3) The School will make a reasonable attempt to notify the student of disclosures made pursuant to Section 1(a) and 1(c-l) above. Upon request, the School will give the student a copy of the record disclosed. A student has a right to a hearing to challenge certain disclosures consistent with the procedures outlined above.

Directory Information

The Icahn School of Medicine at Mount Sinai has designated the following information from a student’s education record as “directory information,” which may be disclosed under FERPA without the student’s permission:

- Name
- Student Address
- Student Phone Number
- Degree Program(s) & Major Field of Study
- Degree(s) Earned and Date(s)
- Dates of Attendance
- Full-/Part-Time Enrollment Status
- Parent's Names
- Parent's Address
- Parent's Phone Number
- Academic Awards and Honors
- Icahn School of Medicine email address
- Prior Postsecondary Institution(s) Attended
- Photograph/Digitized Image
- Participation in officially recognized Icahn School of Medicine activities

Students’ contact information is included in the student directory and published through Blackboard.

**Preventing Disclosure of Directory Information**

The Icahn School of Medicine at Mount Sinai and the Office of the Registrar will exercise discretion in the release of all directory information. In addition, the Icahn School of Medicine at Mount Sinai does not release or sell directory information to any outside entity for commercial, marketing, or solicitation purposes.

**Records Kept by the Institution**

1. Admissions Files
   - Application form
   - Supplemental form
   - Transcripts
   - Acceptance Letters
   - Medical College Admission Test Scores

2. Academic Files (Registrar)
   - Transcript of grades at the Icahn School of Medicine
   - Course, clerkship, elective, and other evaluations
   - Qualifying Exam Outcome
   - Thesis Documentation
   - National Board Scores
   - Shelf Scores
   - Dean's Letter
   - Correspondence and internal communications pertaining to academic and other matters

3. Financial Aid Records
   - Application
   - FAFSA Forms
   - NeedAccess Forms
   - Student and Parent(s) Tax and Income Information
   - Proof of Citizenship
   - Draft Status
   - Drug Conviction Information (if any)

4. Bursar Records
   - Record of Receipt of all Loans and Scholarships
   - Record of cash paid and date paid

**Academic Records are only those that pertain to official files kept in perpetuity in the Office of the Registrar.**

Academic records that are maintained by the Office of the Registrar may include but are not limited to:
*The Empower Student Information System, is the current repository for the student record. It is the centralized, official school system that ensures the integrity of the student and School data. It serves as a repository for basic student information, i.e. name, family address, mailing address, school address, school email, personal email, DOB, previous schools, national test scores, program of study, credentials, courses, grades, student status and degree(s) earned.

**Information Sharing and Confidentiality**

The Icahn School of Medicine recognizes that confidentiality is very important to students. It is a basic right and privilege and we believe that the issue of confidentiality is part of the trust that we expect and value among students, teachers, and administrative personnel. The following clarifies the protection of information related to students:

### Health Information

A. All student health information is protected information. There should be no sharing of information except as provided by HIPAA for the care of the student as patient. Teachers, administrative personnel, and deans may not receive health information from students’ health care providers except as provided by HIPAA.

B. There is certain information that hospitals and health care facilities require as a condition of employment. That information includes PPD, immunizations, and in some cases, evidence of toxicology results. Students will be informed that that information is being shared as obtained by Student Health as composite data (we only know who does not comply with completing this information and then would deny clinical privilegess but do not know the exact results).

C. Toxicology screening is an institutional requirement. Any positive result will be reviewed by senior administrative representatives of the Deans (Graduate School and Medical Education). The School may require a toxicology screen from any student at any time without need for a stated reason. Failure to comply with toxicology testing in the timeframe required will result in dismissal from school.

D. There are times when the Administration may ask a student to comply with an Administrative Psychiatric evaluation. When it is decided that such an evaluation is necessary, the student will be informed and will be apprised of the list of questions that will be sent to an administrative evaluator (usually a psychiatrist). Students do not have the option to decline such an evaluation when required and would be dismissed from school if they fail to comply. The information referred back to the School will be discussed with the student and will remain in the student’s file which can only be opened by a Dean, the Dean's official representative, or if requested as a legal document.

### Academic Information

Academic information is maintained by the School Registrar.

A. Students have access to their academic file for review but will not be given copies of their file.

B. The Registrar will not permit dissemination of the file information without the signed consent of a student unless required by law in accordance with FERPA Policy.

C. Any student wishing to review their file may do so in the presence of the Registrar or Dean’s Designee coordinated through the Registrar.

D. If a student seeks counsel from a director, dean, teacher, or ombudsman, that information should remain confidential between the student and that individual.

E. Access to a student’s academic information is determined by FERPA. Only those persons (school officials) with a “legitimate educational interest” have access to all or parts of a student’s academic record.
F. Course directors, Instructors, and clerkship directors do not have access to the student file, only school officials, including, but not limited to Deans, Student Affairs personnel in the School of Medicine may access the file.

G. School officials are defined as individuals who require access to a student’s education record in order to fulfill their professional responsibility.

H. The Empower SIS is a web based system, in which only those individuals, who have been identified with a legitimate educational interest, have access to view the student’s academic information.

I. The Registrar’s Office provisions school officials within the Empower SIS to limit access, based on their respective role

J. Any plan to discuss information (e.g., Office of Student Affairs Representative or Program Director with one of the Dean’s) should be with the student’s knowledge and consent.

K. Exceptions to this confidentiality include concerns about the safety of the student, someone related to the student, or the student’s dependent. Safety concerns include suicidal ideation, homicidal ideation, harming another individual, substance dependency, behavioral or health concerns that may affect the student or others.
Policy on Teaching and Evaluation by the School of Medicine Administration

In recognition of the conflicts of interest that can occur when students learn from and are assessed by members of the School of Medicine administration, the Icahn School of Medicine at Mount Sinai has committed itself to the development and dissemination of a policy that is clear, fair, and transparent.

Members of the School of Medicine administration include, but are not limited to, the Dean for Medical Education, the Senior Associate Dean for Admissions, the Senior Associate Dean for Undergraduate Medical Education and Curricular Affairs, the Senior Associate Dean for Undergraduate Medical Education and Student Affairs, the Assistant Dean of Curricular and Student Affairs, the Chief Faculty Advisors, the Director for Professional Development, the Director of Student Affairs, the Director and physicians of Student Health, the Director and physicians of Student Mental Health Services and Chair of the Promotions Committee.

The Director and physicians of Student Health and the Director and physicians of Student Mental Health Services are:

a. Allowed to teach students in the context of large group sessions such as lectures or large group discussions that involve the entire class
b. Allowed to teach students in electives/selective experiences
c. Not allowed to supervise students during any clinical rotations
d. Not allowed to teach students in any small group sessions or activities
e. Not allowed to participate in the assessment or evaluation of student performance
f. Not allowed to serve on the Promotions Committee

All other members of the medical school administration are:

a. Allowed to teach and evaluate students in the context of large group sessions such as lectures or large group discussions that involve the entire class
b. Allowed to teach and evaluate students in electives/selective experiences
c. Allowed to teach and evaluate students in small group sessions or activities only after
   i. Students are informed of the faculty member’s participation by the Office of Curriculum Support or the Clerkship Coordinator well in advance of the course/clerkship and are given the opportunity to “opt out” of that faculty member’s small group

Guidelines for Interactions between the Icahn School of Medicine at Mount Sinai and Industry

(Pharmaceutical, Biotech, Medical Device, and Hospital and Research Equipment and Supplies Industries)

Purpose:
These guidelines are meant to protect the integrity of medical education and the care of future patients. They highlight the types of decisions with which medical students will be confronted, implicitly or explicitly, for the remainder of their professional careers. As such, the guidelines encourage critical thought about the interactions between physicians in training and industry.

Scope:
The students of the Icahn School of Medicine at Mount Sinai, while on campus, at affiliated hospitals and clinics, and during any meeting in which medical information is being transferred.
I. Gifts and Compensation

II. Provision of Scholarships and Other Educational Funds

III. Support for Educational Programs

IV. Disclosure of Relationships with Industry

V. Training of Students Regarding Potential Conflict of Interest

VI. Site Access by Sales and Marketing Representatives

I. Gifts and Compensation

A. Meals—Meals or other types of food directly funded by industry should not be provided at the Icahn School of Medicine at Mount Sinai. Students are encouraged to critically evaluate their acceptance of food and the circumstances under which it is proffered by industry representatives during clinical training at The Mount Sinai Hospital, Mount Sinai clinics, affiliates, and off-campus training and gathering sites.

B. Promotional Items—Promotional items such as pens, note pads, brochures, and other “reminder” items, should not be distributed at the Icahn School of Medicine at Mount Sinai. Students are discouraged from bringing such items into the School of Medicine, so as to maintain a learning environment free of industry influence. Brochures and other industry-sponsored educational material should not be used for educational purposes.

Students are asked to refer to applicable policies such as the AMA Statement on Gifts to Physicians from Industry, and the Accrediting Council for Continuing Medical Education Standards for Commercial Support.

C. Gifts—Medical students are discouraged from accepting gifts above and beyond aforementioned promotional items (e.g. textbooks, tickets, entertainment, etc.), or monetary compensation of any value, from industry representatives both on and off the Icahn School of Medicine at Mount Sinai campus, related or unrelated to a student’s participation in events sponsored by industry.

D. Sample Medications—Sample medications should not be distributed on the campus of the Icahn School of Medicine at Mount Sinai. Students are encouraged to critically assess the circumstances under which sample medications are used on and off-campus: who receives them, and why. Students should not accept sample medication for personal use. Sample medication is never to be sold.

II. Provision of Scholarships and Other Educational Funds

A. The Icahn School of Medicine at Mount Sinai physicians and teaching staff should ensure that support of Icahn School of Medicine medical students by industry through funding mechanisms such as scholarships, reimbursement of travel expenses, or other non-research funding in support of scholarship or training, is free of any actual or perceived conflict of interest.

B. Industry support must comply with all of the following:

1. The School of Medicine department, program, or division selects the student.

2. The funds are given directly to the department, program, or division and not to the student.

3. The department, program, or division has determined that the conference or training in question has educational merit.

4. The student–recipient of funds is not subjected to any implicit or explicit expectation of providing something in return for any support given.
C. This provision may not apply to national or regional merit-based awards, which are considered on a case-by-case basis

III. Support for Educational Programs

The Icahn School of Medicine medical students should be familiar with the Standards for Commercial Support established by the Accreditation Council for Continuing Medical Education. These standards offer useful means by which to assess all forms of industry interactions, both on and off campus, and including both Icahn School of Medicine-sponsored events and other events. The standards can be found on the ACCME website.

A. On Icahn School of Medicine at Mount Sinai Campus—All educational events sponsored by industry on the Icahn School of Medicine at Mount Sinai campus must comply fully with ACCME guidelines irrespective of whether or not formal CME credit is awarded.

B. Guidelines must include the following if CME credit is to be awarded, and are provided likewise to illustrate to students some of the decisions that affect the sponsorship and provision of information more generally:

1. All decisions concerning educational needs, objectives, content, methods, evaluation, and speaker are made without commercial interest. (ACCME Standard 1.1)

2. A commercial interest is not assuming the role of a non-accredited partner in a joint sponsorship. (ACCME Standard 1.2)

3. All persons in a position to control the content of an educational activity have disclosed all relevant financial relationships to the provider of the CME. A relevant financial relationship is defined as one in which an individual (or spouse or partner) has a commercial interest that benefits the individual in any financial amount that has occurred within the past 12 months; and the opportunity to affect that content of CME about the products or services of the commercial interest. Failure to disclose these relationships will result in disqualification of the individual from participation in the CME activity or its planning or evaluation. (ACCME Standard 1.1, 1.2)

4. The lecturer explicitly describes all their related financial relationships to the audience at the beginning of the educational activity. If an individual has no relevant financial relationship, the learners should be informed that no relevant financial relationship exists. (ACCME Standard 6.1, 6.2)

5. All conflicts of interest should be identified and resolved prior to the educational activity being delivered to learners. (ACCME Standard 2.3)

6. Written policies and procedures that govern honoraria and reimbursement of out of pocket expenses for planners, teachers, and authors are in place. (ACCME Standard 3.7)

7. Product-promotion material or product-specific advertisements of any type is prohibited in or during CME activities. The juxtaposition of editorial and advertising material on the same products or subjects must be avoided. Live (staffed exhibits, presentation) or enduring (printed or electronic advertisements) promotional activities must be kept separate from CME. (ACCME Standard 4.2)

8. A commercial interest is not used as the agent providing a CME activity to learners, e.g., distribution of self-study CME activities or arranging for electronic access to CME activities. (ACCME Standard 4.5)

9. The content of format of a CME activity or its related materials must promote improvements or quality in health care and not a specific proprietary business interest of a commercial interest. (ACCME Standard 5.1)

10. Attendees in the audience are not compensated or otherwise materially rewarded for attendance, e.g., through payment of travel expenses, lodging, honoraria, or personal expenses. (ACCME Standard 5.12)
11. In addition to the aforementioned ACCME Standards, should the Icahn School of Medicine at Mount Sinai host an educational event sponsored by industry on the Icahn School of Medicine campus, the funds meant to pay for the specific educational activity should be provided to a department, program, or section and not to individual faculty.

C. Off the Icahn School of Medicine at Mount Sinai Campus—Clinical and scientific meetings sponsored by professional societies often derive a portion of their support from industry. Such support may result in inappropriate influence by industry on the content of the meeting or on its attendees. Industry sponsorship usually adopts one of two possible forms, with different standards applying to each:

1. Partial sponsorship of a meeting otherwise run by a professional society—Icahn School of Medicine medical students are encouraged to participate in the meetings of professional societies for educational purposes, and as an opportunity to showcase their own research. Nonetheless, students should be aware of the potential conflicts of interest at work in such meetings, and should be scrupulous in determining whether and how to attend and participate.

2. Full sponsorship of a meeting run by industry (including commercial education services)—Students are encouraged to pay particularly heightened attention to the content and organization of such meetings and lectures.

3. Students are encouraged to assess the following points when determining the academic value of any conference, lecture, or meeting:

   a) Is financial support by industry is fully disclosed at the meeting by the sponsor, and what is the extent of that support?

   b) Is the meeting or lecture content, including slides and written materials, determined by the speaker(s) alone?

   c) Does each speaker provide a balanced assessment of therapeutic options, and promote objective scientific and educational activities and discourse?

   d) Are attendees in the audience being compensated or otherwise materially rewarded for attendance through payment of travel expenses or the provision of food or gifts?

   e) Are gifts of any type being distributed to attendees before, during, or after the meeting or lecture?

   f) Has each lecturer explicitly described their conflicts of interest, and have they been resolved?

IV. Disclosure of Relationships with Industry

A. All Icahn School of Medicine faculty and lecturers must fully disclose any relevant past, present, or future relationships with industry at the beginning of each lecture to students.

B. Faculty with supervisory responsibilities for students should take great care to ensure that the faculty member’s actual or potential conflicts of interest do not affect or appear to affect the supervision and education of the student.

V. Training of Students Regarding Conflicts of Interest

All students will receive training regarding actual and potential conflicts of interest in interactions with industry at all levels of education and professional practice.

VI. Site Access by Sales and Marketing Representatives
A. Sales and marketing representatives are not allowed anywhere that education or clinical care are delivered on the Icahn School of Medicine at Mount Sinai campus unless they are providing an in-service training on devices and other equipment, and then only by appointment. This includes commercial educations services such as publishers and board review programs.

B. Appointments may be made on a per visit basis at the discretion of a faculty member, their division or department, or designated medical school personnel issuing the invitation and with the approval of medical school administration.

C. Sales and marketing representatives will be provided with a copy of these guidelines before their presentation, and will sign a statement to the effect that he or she has received and understands these guidelines. The representative will then receive a badge clearly identifying him or her.

D. Marketing tools and other “reminder” materials will be removed entirely from any space used by sales and marketing representatives after their appointment on campus.

E. Industry representatives will not approach medical students unsolicited at any point during their stay on the Icahn School of Medicine at Mount Sinai campus.

Due to patient confidentiality concerns, while on campus and off, medical students are not permitted to answer questions related to their patients or patient care, or facilitate access to any portion of medical records.

**Acquired Immune Deficiency**

The School of Medicine in concert with the other medical schools in the state has formally stated its commitment to accept as its most fundamental responsibility the care of all patients seen in its facilities, including those who are positive for the human immune deficiency virus (HIV). This commitment extends to all faculty, residents, and students. The School is equally committed to the education and counseling of all health care professionals including medical students, to eliminate misperceptions concerning the risks of caring for AIDS as well as the appropriate precautions to be taken for prevention of transmission of HIV, Hepatitis-B virus, and other blood-borne infections.

**Alcohol and Drugs Policy**

The following statement describes the Mount Sinai Health System’s policy regarding substance abuse for all employees, which include faculty, administration, house staff, students, graduate students, fellows, bargaining, and non-bargaining unit employees. The Icahn School of Medicine has a significant interest in ensuring that the work environment is free from the hazards to patients, employees, and visitors that are created due to the unauthorized use of alcohol, drugs, or controlled substances.

The illegal sale, manufacture, distribution, or unauthorized use of drugs or controlled substances off-duty whether on or off the School of Medicine’s premises, or reporting to classes, clerkships, or laboratory research under the influence of unauthorized drugs or controlled substances may constitute grounds for immediate dismissal.

The unauthorized use or possession of alcoholic beverages on the Icahn School of Medicine’s premises or reporting to the School under the influence of alcohol also may constitute grounds for immediate dismissal.

The School of Medicine may in its discretion take appropriate disciplinary action up to and including termination or expulsion against anyone who has violated the above rules. In some cases, the individual in question may be referred to the institutional Inappropriate Use of Psychoactive Substances (IUPS) Committee to make recommendations for
counseling, treatment and/or monitoring through Student/Trainee Mental Health or another agency. The School is under no obligation to refer an employee or student who has violated the above rules to Student/Trainee Mental Health or to a rehabilitation program. Additional information about the IUPS and processes for students who have been found to abuse substances can be found in this institutional policy: http://policies.mountsinai.org/web/human-resources/policies/-/policy-management/viewPolicy/83488

Any employee or student who is suspected of being under the influence of any alcoholic beverage or drug while on duty and who refuses to be medically evaluated or to release the results of such evaluation to the School of Medicine (as employer) or appropriate administrative officer of the School will be relieved from duty and will be subject to disciplinary action up to and including dismissal.

The Drug-Free Workplace Act of 1988 requires Mount Sinai, as a Federal grant recipient and contractor, to certify that it will provide a drug-free workplace. This is accomplished by 1) providing to each employee or student engaged in a federal grant or contracts a copy of The Health System's Drug-Free Workplace policy and statement, and 2) requiring that as a condition of employment under such a grant or contract the employee will:

- Abide by the terms of this Statement; and
- Notify the Director of Human Resources and Labor Relations or his/her designee of any criminal drug statute conviction for a violation occurring in the workplace no later than five (5) days after such conviction.

A Drug-Free Awareness Program has been established to inform all employees about the dangers of drug abuse in the workplace, The Health System's policy of maintaining a drug-free workplace, the availability of drug counseling, rehabilitation and Student/Trainee Mental Health services, and the potential penalties for drug abuse violations.

**Drug Testing**

All incoming students are required to undergo drug/alcohol screening. Subsequently, drug/alcohol testing may be requested of any student, at any time, including:

- When concerns about substance use issues arise, or concerns about behaviors that prompt concern for substance abuse
- When an administrative evaluation is requested (see Administrative Evaluation Section below)
- When any student returns from a leave of any kind
- When a student self-reports a problem
- As part of a monitoring program for students with previous substance abuse or positive drug tests

Failure to undergo testing as requested will result in dismissal from the School.

**Alcohol Policy – Levinson Student Center**

The policy of the School of Medicine regarding alcoholic beverages in the Patricia and Robert Levinson Student Center is to maximize student utilization of the Center while assuring that clear policies are in place. Alcohol is permitted in the Student Center at events sponsored by student organizations or Departments within Icahn School of Medicine under the following circumstances:

- A student-run organization that is recognized by Student Council or a medical school department is sponsoring the event.
- No student or guest under the age of 21 will be served or permitted to consume any alcoholic beverage.
- Alcoholic beverages are not sold at the event.
- Alcohol must not be taken out of the Student Center into other areas of Mount Sinai.
E. Alcohol should only be served by hired vendors with active liquor licenses or a student group/department that has obtained a temporary liquor license from the New York State Liquor Authority.
F. Serving alcoholic beverages should always be in the context of serving food and non-alcoholic beverages.
G. A specific student group or department must be identified as responsible for the event.
H. The responsible party will monitor the event so that anyone who is clearly intoxicated is not served any more alcohol.
I. If a person has become intoxicated, steps should be taken to try and help the individual sober up prior to leaving the party.
J. The responsible party monitoring the event must make certain that any person that has become intoxicated will not be allowed to drive. Cab fare should be provided, if necessary, or an escort should be provided to ensure that the person gets home safely.
K. The Department of Medical Education cannot reimburse students or student groups for alcohol purchases.

Please contact the Assistant Director, Student Affairs for questions or concerns.

**Administrative Psychiatric Evaluation**

The School of Medicine reserves the right to request an administrative psychiatric evaluation at any time for any reason. The evaluation request will be discussed with the student. Specific questions will be sent to the Director of Student Mental Health for assessment. The Office for Student Affairs (Medical School) or Program Director (Graduate School) will receive a written response from the psychiatrist regarding the student. The response is password protected in the student's file. The purpose of the evaluation always stems from concern for the student and a request for information to help in academic counseling. The evaluator may make specific recommendations to the School administration, which can then impose certain requirements on the student. Examples (not all inclusive) might include required intervals for psychotherapy, mandated drug testing, or repeat administrative evaluations. Refusal to comply with an administrative evaluation or with recommendations stemming from an administrative evaluation is grounds for dismissal. These evaluations are never included in the MSPE or shared with outside entities unless legally subpoenaed.

**Harassment Policy**

I. Statement of Purpose

Harassment has become an increasingly prominent national concern in the workplace and in academic institutions. The Icahn School of Medicine at Mount Sinai regards any behavior that is harassing, discriminatory, or abusive as a violation of the standards of conduct required of all persons associated with the academic mission of the institution. The ideal of American medical, graduate and postgraduate education is to create an environment that nurtures respect and collegiality between educator and student. In the teacher-student relationship, each party has certain legitimate expectations of the other. For example, the learner can expect that the teacher will provide instruction, guidance, inspiration, and leadership in learning. The teacher expects the learner to make an appropriate professional investment of energy and intellect to acquire the knowledge and skills necessary to become an effective physician or scientist. The social relationships required in the achievement of this academic ideal—mentor, peer, professional, staff—require the active trust of partnership, not the dependence of authoritarian dominance and submission.

Icahn School of Medicine at Mount Sinai is responsible for providing a work and academic environment free of sexual and other forms of harassment. The institution may pursue any complaint of harassment known to it in order to achieve this goal. A Grievance Committee (the “Committee”) was established in 1992 to serve as an
educational resource to the medical school community on issues relevant to harassment and to address complaints of sexual harassment and other forms of harassment and abuse as defined below. Complaints about implementation of school policies concerning appointment, promotion, and distribution of resources, including notification requirements associated with these policies, will not be addressed by this Committee unless they involve, in addition to those complaints, an allegation of harassment or abuse as defined below. The Committee (and an appointed Investigative and Hearing Board (the “Board”) under Paragraph IV.C.2. below, if any) may only consider complaints of harassment and abuse brought by any faculty member, medical or graduate student, house staff or postdoctoral fellow against any other such member of the School community. Complaints by and against other employees of Icahn School of Medicine at Mount Sinai will be handled by other appropriate existing grievance mechanisms (e.g., those available through Human Resources). The Committee may act (at the Committee’s discretion) before or after other action(s) an individual may take to exercise his/her rights both within and outside the Institution.

The Committee will attempt, whenever possible, to emphasize mediation and conciliation. It will rely on discreet inquiry and trust in dealing with complaints that are brought for its consideration. Confidentiality will be maintained to the maximum extent possible consistent with the need to investigate complaints and with the requirements of the law. Full cooperation with the Committee and an appointed Board, if any, is required of all members of the community.

To ensure an environment in which education, work, research, and discussion are not corrupted by abuse, discrimination and harassment, the following statement has been created to educate members of the academic community about what constitutes harassment and about the mechanism for the receipt, consideration, and resolution of complaints.

II. Definitions of Unacceptable Behavior

Certain behaviors are inherently destructive to the relationships that are required in a community organized to provide medical and graduate education. Behaviors such as violence, sexual and other harassment, abuses of power and discrimination (age, race, color, language, religion, sex, sexual orientation, gender identity or expression, genetic disposition, ethnicity, culture, creed, national origin, citizenship physical or mental disability, socioeconomic status, veteran status, military status, marital status, being the victim of spousal abuse, or based on any other characteristic protected by law) will not be tolerated.

A. Sexual Harassment is defined as unwelcome sexual advances, requests for sexual favors, and/or other verbal or physical conduct of a sexual nature when:

1) Submission to such conduct is made either explicitly or implicitly a term or condition of an individual’s employment or academic success.

2) Submission to or rejection of such conduct by an individual is used as a basis for employment or academic decisions affecting such an individual.

3) Such conduct has the purpose or effect of unreasonably interfering with an individual’s work or academic performance or creating an intimidating, hostile, or offensive work or academic environment. Sexual harassment is a violation of institutional policy and of city, state and federal laws. Sexual harassment need not be intentional to violate this policy.

Examples of sexual harassment include, but are not limited to:

- Sexual misconduct
- Inappropriate sexual advances, propositions, or demands
- Unwelcome physical contact
- Inappropriate persistent public statements or displays of sexually explicit or offensive material which is not legitimately related to employment duties, course content, or research
- Threats or insinuations, which lead the victim to believe that acceptance or refusal of sexual favors, will affect his/her reputation, education, employment or advancement
- Derogatory comments relating to sex, gender, and gender identity and expression or sexual orientation

In general, though not always, sexual harassment occurs in circumstances where the harasser has some form of power or authority over the life of the harassed. As such, sexual harassment does not fall within the range of personal private relationships. Although a variety of consensual sexual relationships are possible between medical supervisors and trainees, such relationships raise ethical concerns because of inherent inequalities in the status and power that supervisors wield in relation to trainees. Despite the consensual nature of the relationship, the potential for sexual exploitation exists. Even if no professional relationship currently exists between a supervisor and a trainee, entering into such a relationship could become problematic in light of the future possibility that the supervisor may unexpectedly assume a position of responsibility for the trainee.

B. Discrimination is defined as actions on the part of an individual, group or institution that treat another individual or group differently because of race, color, national origin, gender, sexual orientation, religion, veteran status, age, disability, citizenship, marital status, genetic predisposition, or any other characteristic protected by law. Discrimination or harassment on the basis of these characteristics violates federal, state, and city laws and is prohibited and covered by this policy.

C. Abuse is defined, for purposes of this policy, as behavior that is viewed by society and by the academic community as exploitative or punishing without appropriate cause. It is particularly objectionable when it involves the abuse of authority.

Examples of behavior which may be abusive include, but are not limited to:

- Habitual conduct or speech that creates an intimidating, demeaning, degrading, hostile, or otherwise seriously offensive working or educational environment
- Physical punishment
- Repeated episodes of verbal punishment (e.g. public humiliation, threats and intimidation)
- Removal of privileges without appropriate cause
- Grading or evaluations used to punish rather than to evaluate objective performance
- Assigning tasks solely for punishment rather than educational purposes
- Repeated demands to perform personal services outside job description
- Intentional neglect or intentional lack of communication
- Requirements of individuals to perform unpleasant tasks that are entirely irrelevant to their education and employment that others are not also asked to perform

Constructive criticism, as part of the learning process, does not constitute harassment. To be most effective, negative feedback should be delivered in a private setting that fosters free discussion and behavioral change.

III. Grievance Committee

The Committee is charged with addressing any complaint of harassment or abuse brought by any member of the faculty, medical or graduate student, house staff officer, or postdoctoral research fellow against any other such member of the school community.

The Committee will consist of at least 22 members. Among these will be two with counseling experience, two medical students, two graduate students, two house staff, two faculty with administrative appointments, and two research postdoctoral fellows. Faculty members of the Committee will be representative of both basic science and clinical, junior, and senior faculty. Every effort will be made to have the Committee reflect the full diversity of the medical school population. The Chairperson of the Committee (the “Chairperson”) shall be a faculty member with experience in counseling and who does not have an administrative appointment. All members of the Committee, including the Chairperson, will be appointed by the Dean after consultation with relevant groups in the School.
Faculty will serve staggered three-year renewable terms; students, postdoctoral fellows and house officers will serve renewable one-year terms.

IV. Grievance Procedures

A. Any member of the faculty, any medical or graduate student, house officer or postdoctoral research fellow who believes that he or she has been harassed or abused by any other such member of the School community may contact any member of the Committee or the Chairperson to seek advice, or may submit a written complaint to the Committee. The Committee member contacted can discuss the matter with the complainant, advise the complainant of his/her alternatives in pursuing the complaint, including, if the complainant agrees, (and where permitted by law), helping the complainant to resolve the complaint informally without revealing the complainant’s name. Such help may include, but is not limited to, assisting the complainant in drafting a letter to the alleged offender asking that he/she stops the behavior, or coaching the complainant in preparation for a conversation with the alleged offender. The complainant may ask the Committee member to meet directly with the person accused to seek a resolution. If the complaint includes an alleged violation of law, the Committee member initially contacted must bring the complaint to the full Committee, the complaint must be fully documented and investigated, and a report made to the Dean.

B. Upon request of the complainant to the Committee member originally contacted, or upon receipt of written complaints to the Committee, or when required by law, the complaint, with the names of the complainant, respondent and department withheld, will be discussed by the Committee at its next regular meeting.

C. Following discussion of the complaint, the Committee has two options:

1. It can decide that even if the allegation is true, it does not constitute harassment or abuse. The complainant will be notified of the finding and can be offered guidance and/or assistance in resolving the matter, or be referred to another, more appropriate venue, such as Human Resources, the Faculty Relations Committee or a Tenure Review Committee to pursue the complaint.

2. It can decide that the allegation is sufficiently serious to warrant further investigation. Unless previously submitted, the complainant will be requested to submit a full written account of the complaint. Upon receipt of the written complaint, the Chairperson will appoint a five-member Board and two alternates.

The Chairperson will serve as chair of the Board (or, in case of conflict of interest or other inability to serve, appoint another Committee member) and will appoint at least four additional individuals and at least two alternates to consider the complaint. Students, postdoctoral fellows, and house staff members are to be excluded from the Board in cases involving a faculty member alleging harassment by another faculty member. In cases involving a student, postdoctoral fellow, or house staff (either as an accuser or accused), at least one of the members of the Board will be from the same group. Each Board will have at least one member with experience in counseling, and at least three faculty.

D. Upon selection of the Board, the complainant will be notified of the names of Board members, and will have 48 hours from receipt of such notification to challenge, in writing, any member for cause. The respondent will be notified that a complaint has been brought against him/her, the name of the complainant, the nature of the complaint and the names of the members of the Board. The respondent shall also have 48 hours from receipt of notification to challenge, in writing, any member of the Board for cause. In the event of a challenge, the Chairperson will decide on the merits and replace Board members if necessary. In the event that the Chairperson is unable to appoint a sufficient number of members not disqualified for cause, the Dean will appoint additional members.

E. Investigative and Hearing Board Procedures

The preliminary stages of the investigation may consist of meetings of one or more members of the Board with the complainant, respondent and other members of the community who might have relevant information. In the event that preliminary meetings have been held, all information obtained in these meetings will be shared with the entire Board. In all meetings, confidentiality will be stressed.
The respondent will receive the full written complaint with the supporting documentation provided by the complainant to the Board and will be afforded two weeks to provide a written response. This response will be distributed to the Board and provided to the complainant.

The Board will then hold one or more hearings, which the complainant and respondent will attend, either individually or together, along with any other witnesses the Board deems relevant to the complaint. At the hearing, each of the parties may be accompanied by an advisor, who is a member of the Mount Sinai community, but who is not a lawyer, and who will not function as an advocate during the hearing.

At the close of the hearing(s), the Board will deliberate the findings without the presence of either the complainant or the respondent.

Upon concluding its deliberations, the Board will vote on whether or not there has been a violation of this policy based on a majority vote. Recommendations for remedial actions will be discussed. A full report will be drafted, including the findings, vote and recommendations of the majority. It will then be submitted to the Dean.

The Board's written report will include:

1. A determination that a violation of this policy did or did not take place
2. A listing of its findings of fact
3. A summary of the written submissions of the parties
4. A summary of testimony at the hearing
5. A summary of evidence gathered during the investigation
6. The conclusions it has drawn from this material
7. Its recommendations for action to be taken by the Dean.
8. The Board may recommend sanctions based on the severity of the offense.
9. Sanctions may include, but are not limited to, verbal reprimand, written reprimand, change in job responsibilities, suspension, discharge, and expulsion.

The Board and/or the Committee may, at their discretion, modify the Grievance Procedures depending on the nature of a particular complaint.

F. Dean's Review

The Dean may accept or reject conclusions and/or recommendations of the Board. However, in the event the Dean does not accept either the Board's conclusions or its recommendations, he/she will meet with the Board to discuss the reasons for the rejection before recording a final decision on the matter.

The Dean will convey his/her decision in writing to the complainant, respondent and the Board.

V. Protection from Retaliation

All individuals involved in registering a complaint, serving as representatives for the complainant or respondent, as witnesses, or on the Committee will be free from any and all retaliation or reprisal or threats thereof. This principle applies with equal force after a complaint has been adjudicated. Upon submission of a complaint or threat of retaliation, the Committee will review the facts and recommend appropriate action.

VI. Reevaluation of Procedures

The Committee will review the grievance procedures periodically. Proposed changes, approved by a majority of the Committee, must be reviewed and approved by the Office of the General Counsel before being implemented.

Grievance Committee Members 2018
<table>
<thead>
<tr>
<th>NAME</th>
<th>DEPARTMENT</th>
<th>TELEPHONE</th>
<th>Email Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mark Baile</td>
<td>Medical Student</td>
<td>310-221-2887</td>
<td><a href="mailto:Mark.Bailey@mssm.edu">Mark.Bailey@mssm.edu</a></td>
</tr>
<tr>
<td>Sharon Diamond, MD</td>
<td>OB/GYN</td>
<td>914-844-1739/212-876-2200</td>
<td><a href="mailto:Sharon.diamond@mountsinai.org">Sharon.diamond@mountsinai.org</a></td>
</tr>
<tr>
<td>Shane Dickerson, MD</td>
<td>Anesthesiology</td>
<td>-</td>
<td><a href="mailto:Shane.dickerson@mountsinai.org">Shane.dickerson@mountsinai.org</a></td>
</tr>
<tr>
<td>Tamiesha Frempong, MD</td>
<td>Ophthalmology</td>
<td>205-645-9555</td>
<td><a href="mailto:Tamiesha.Frempong@mssm.edu">Tamiesha.Frempong@mssm.edu</a>/emiesha.frempong@gmail.com</td>
</tr>
<tr>
<td>Stephen Goldstone, MD</td>
<td>Surgery</td>
<td>212-427-2527</td>
<td><a href="mailto:Goldstone.stephen@gmail.com">Goldstone.stephen@gmail.com</a></td>
</tr>
<tr>
<td>Thomas Hays, MD PhD</td>
<td>Pediatrics</td>
<td>-</td>
<td><a href="mailto:Thomas.Hays@mssm.edu">Thomas.Hays@mssm.edu</a></td>
</tr>
<tr>
<td>Marlene Marko, MD</td>
<td>Psychiatry</td>
<td>212-722-0799</td>
<td><a href="mailto:Mmarkomd@aol.com">Mmarkomd@aol.com</a></td>
</tr>
<tr>
<td>Raymond Matta, MD</td>
<td>Cardiology</td>
<td>212-410-5880</td>
<td><a href="mailto:Rmatta1215@aol.com">Rmatta1215@aol.com</a></td>
</tr>
<tr>
<td>Gail Meisel, MD (Chair)</td>
<td>Psychiatry</td>
<td>212-722-5800</td>
<td></td>
</tr>
<tr>
<td>Ryan Rhome, MD</td>
<td>Radiation Oncology</td>
<td>212-241-7500</td>
<td><a href="mailto:Ryan.rhome@mountsinai.org">Ryan.rhome@mountsinai.org</a></td>
</tr>
<tr>
<td>Kevin M. Troy, MD</td>
<td>Hematology - Oncology</td>
<td>212-824-8858</td>
<td><a href="mailto:Kevin.troy@mssm.edu">Kevin.troy@mssm.edu</a></td>
</tr>
<tr>
<td>Alison Welch, MD</td>
<td>Psychiatry</td>
<td>212-659-8820</td>
<td><a href="mailto:Alison.welch@mountsinai.org">Alison.welch@mountsinai.org</a></td>
</tr>
<tr>
<td>Robert Zimbroff</td>
<td>Medical Student</td>
<td>-</td>
<td><a href="mailto:Robert.zimbroff@icahn.mssm.edu">Robert.zimbroff@icahn.mssm.edu</a></td>
</tr>
<tr>
<td>Caryn Tiger-Paillex</td>
<td>Human Resources</td>
<td>212-241-4097</td>
<td><a href="mailto:Caryn.tiger-paillex@mssm.edu">Caryn.tiger-paillex@mssm.edu</a></td>
</tr>
<tr>
<td>Marina Lowy</td>
<td>Counsel</td>
<td>212-659-8105</td>
<td><a href="mailto:Marina.lowy@mountsinai.org">Marina.lowy@mountsinai.org</a></td>
</tr>
<tr>
<td>Rebecca L. Berkebile</td>
<td>Counsel</td>
<td>212-659-8105</td>
<td><a href="mailto:Rebecca.Berkebile@mountsinai.org">Rebecca.Berkebile@mountsinai.org</a></td>
</tr>
</tbody>
</table>

**Sexual Misconduct Policy**

For further information regarding the Sexual Misconduct Policy, please visit the School’s Student Handbook and Policies web page.

**Student Mistreatment Guideline**

The Icahn School of Medicine at Mount Sinai is dedicated to providing its students, residents, faculty, staff, and patients with an environment of respect, dignity, and support. All members of the Icahn School of Medicine community are responsible for protecting student rights as specified in our Student and Faculty Codes of Conduct, the oaths we take, and institutional policy. Educators (defined broadly to include anyone in a teaching role, including faculty, residents, fellows, nurses, staff, and students) bear significant responsibility in creating and maintaining this atmosphere. As role models and evaluators, educators must practice appropriate professional behavior toward, and in the presence of, students, who are in a particularly vulnerable position due to the formative nature of their status. This guideline, therefore, supplements the institutional policies on harassment and grievances and sexual misconduct, will assist in developing and maintaining optimal learning environments, and encourages educators and students alike to accept their responsibilities as representatives of Icahn School of Medicine in their interactions with their colleagues, patients, and staff.

**Description of Mistreatment**

Mistreatment interferes with the learning environment, adversely impacts the student-educator relationship, and has the potential for disrupting patient care and research. Mistreatment is defined by the AAMC as “when behavior shows disrespect for the dignity of others and unreasonably interferes with the learning process.” While the perception of mistreatment may differ between individuals, examples of mistreatment of students include being:

- Publicly embarrassed
• Publicly humiliated
• Threatened with physical harm
• Physically harmed
• Required to perform personal services
• Subjected to sexist remarks
• Denied opportunities for training or rewards based on gender
• Received lower evaluations or grades solely because of gender rather than performance
• Subjected to unwanted sexual advances
• Asked to exchange sexual favors for grades or other rewards
• Denied Opportunities for training or rewards based on race or ethnicity
• Subjected to racially or ethnically offensive remarks
• Received lower evaluations or grades solely because of race or ethnicity rather than performance
• Denied opportunities for training or rewards based on sexual orientation
• Subjected to offensive remarks/names related to sexual orientation
• Received lower evaluations or grades solely because of sexual orientation rather than performance.

Such actions are contrary to the good will, trust, and compassion central to the learning culture and working environment in an academic medical center. These actions cannot be tolerated. The sources of mistreatment include, but are not limited to research, preclinical, and clinical faculty, fellows, residents, post-docs, nurses, allied health care workers, fellow students and patients.

**The Student Mistreatment Resource Panel**

The School's Mistreatment Resource Panel serves as a sounding board for students with concerns about mistreatment. The panel is composed of one representative per class year (MS1, MS2, MS3, and MS4) and a student on Scholarly Year. Student members are elected through yearly Student Council nominations. The Medical Student Ombudspersons, the Senior Associate Dean for UME and Curricular Affairs, the Senior Associate Dean for UME and Student Affairs, and the Assistant Director of Student Affairs sit on the resource panel in an advisory role.

The panel members:

• Serve as a sounding board for students with concerns about mistreatment in the educational environment.
• Assist in educating the Icahn School of Medicine community about mistreatment as outlined in the section entitled “Dissemination.”
• Meet three times per year. De-identified records will be reviewed.
• Update guidelines and programming based on meeting recommendations.
• Adhere to the expectations of confidentiality in dealing with mistreatment related concerns and agree to serve on the panel for a minimum one-year term.
• Recognize potential conflicts of interest: if a panel member has a potential conflict of interest that relates to a situation brought before the group (for example, a strong personal relationship with someone involved in the situation), the panel member must recuse himself or herself when the group learns about or discusses the situation. Likewise, a student bringing a situation to the panel may request that one of the members not participate if there is a potential conflict of interest. The student should make this request to the person reported to or the Ombudspersons.
• If the panel or Deans deem it necessary, additional meetings may be scheduled.
Student mistreatment concerns will be handled according to the following process:

- All Student Mistreatment Resource Panel records will remain confidential and only de-identified data will be presented at review meetings.

- Students may report a concern either directly to a student member of the panel or to one of the individuals listed in the Reporting section above. The panel will meet to discuss the case. Depending upon the complexity of the complaint, the panel may deem it necessary or desirable for the student to meet with the group in order for the panel to ask questions or make suggestions.

Depending upon the severity or complexity of the mistreatment, or at the request of the affected student, the panel may refer the case to an appropriate group or department at the Icahn School of Medicine, including the Title IX Coordinator, Grievance Committee, Clerkship Director, Departmental Chair, or the Deans.

**Reporting**

Students may report mistreatment or concerns with the learning environment in any of the following ways:

- **Clerkship Director(s):** Students in Year 3 or Year 4 are encouraged to speak with their Clerkship Directors directly. Clerkship Directors will investigate as appropriate and submit a report to the Senior Associate Deans for Undergraduate Medical Education on a biannual basis summarizing cases and outcomes. When possible, student identity will be withheld in such reports to ensure anonymity of students submitting a complaint.

- **Clerkship evaluations:** Students evaluate faculty and residents with whom they have worked through end-of-clerkship evaluations. The mechanism to report reminds students that their report is anonymous, asks who the individuals were, type of mistreatment, additional details, and if the student reported this during their rotation. The Senior Associate Deans of Student Affairs and Curricular Affairs review this data quarterly. They aggregate and share the data with each clerkship director. Additionally, the Mistreatment Resource Panel reviews these data at each meeting. Clerkship evaluations are anonymous for the complainant and the data will be aggregated and de-identified when reviewed.

- **Faculty and Deans:** Students can report concerns to any of their instructors, Faculty Advisors, mentors or Deans. Each serves as a student advocate and will provide recommendations or refer as appropriate.

- **Mistreatment Resource Panel:** Students may report mistreatment directly to the Mistreatment Resource Panel by emailing studentmistreatmentpanel@mssm.edu or contacting their class representative directly. The panel will meet to discuss the case with the reporting student's information de-identified and next steps will be communicated as appropriate. For more information about this panel, please see next section.

- **Ombudspersons:** The Medical Student Ombudspersons offer a safe and confidential place to discuss campus related issues and concerns. They serve as a student advocate and will provide recommendations or refer as appropriate. Please see section of the handbook on the Office of Student Ombudsperson for contact information.

Sexual misconduct, including harassment based on sex, gender, sexual orientation, gender identity or expression, is unacceptable and is separately addressed under the Icahn School of Medicine at Mount Sinai Sexual Misconduct Policy. If a student informs a person through one of the above reporting mechanisms about an issue concerning sexual misconduct of any kind, including harassment based on sex, gender, sexual orientation, gender identity or expression, that person will encourage the student to speak with the School’s Title IX Coordinator, Sandra Masur, whose contact information is set out in the School’s Sexual Misconduct Policy.

**Confidentiality**

The student reporting may request their report stay confidential, but at any time during the process if the panel becomes concerned about an immediate threat to the safety or well-being of the complainant, alleged aggressor, or any person at Icahn School of Medicine or in the community, the student will be referred to the Title IX Coordinator or the Deans.
Information, to the greatest extent possible, will not be disclosed, relayed, and/or disseminated to other individuals (including informing appropriate ISMMS officials and representatives) any more than is necessary to comply with ISMMS obligations under applicable laws and ISMMS policies.

Investigation

The Senior Associate Dean for Curricular Affairs and the Senior Associate Dean for Student Affairs are responsible for the oversight of mistreatment against students. The Senior Associate Deans monitor trends by departments as well as by person and may open an inquiry into a complaint. The Senior Associate Deans may refer cases to the appropriate Clerkship Director(s) or Departmental Chair(s) to investigate the issue and to decide if further action is warranted. The reporting department must follow up with process of investigation and outcome within four weeks.

Depending on the nature and/or severity of the issue, the Senior Associate Deans may refer to the Title IX Coordinator or to the Grievance Committee for further investigation. See Sexual Misconduct and Harassment policies for more information.

Dissemination

To promote a learning environment respectful of all individuals, the Icahn School of Medicine publicizes the concern about student mistreatment and this panel’s existence across the institution. Education is a cornerstone in the prevention of student mistreatment. An on-going effort is made to inform all individuals involved in student education about the appropriate treatment of students and of this guideline. The following notification mechanisms are utilized:

- **Medical Students**: A discussion of mistreatment and our guidelines occurs each year during class orientations, as well as course and clerkship orientations. Each course and clerkship director will include this guideline in their course and clerkship materials.

- **Faculty, Residents and Fellows**: This guideline will be sent each year from the Dean’s office to all Course and Clerkship Directors, who help disseminate the guideline to those involved in medical student education. The Senior Associate Deans attend departmental grand rounds through the year to discuss mistreatment policy, concerns and existence of this panel.

Protection from Retaliation

Retaliation against individuals who bring forward complaints of mistreatment (including but not limited to adverse effects on student evaluation) is strictly prohibited and will not be tolerated.

Affirmative Action Policy

It is the policy of the Icahn School of Medicine at Mount Sinai that all decisions regarding educational and employment opportunities and performance are made on the basis of merit and without discrimination because of age, race, color, language, religion, sex, sexual orientation, gender identity or expression, genetic disposition, ethnicity, culture, creed, national origin, citizenship physical or mental disability, socioeconomic status, veteran status, military status, marital status, being the victim of spousal abuse, or based on any other characteristic protected by law.

In keeping with our continuing efforts to achieve a broadening of the representation of women and minority groups throughout the medical school, we have:

A. Developed an Affirmative Action Program which details actions designed to realize the School's commitment to equal educational and employment opportunities.
B. Insured our compliance with Federal, State, and Local laws and regulations implementing equal opportunity objectives by meeting the spirit as well as the letter of the law and contractual requirements.

We cannot over-emphasize our commitment to the realization of these goals. Every decision affecting faculty, house staff, fellows, graduate students, employees, medical students, and other members of the medical school community rests solely on demonstrably valid criteria of merit, competence and experience.

Additional information concerning the Icahn School of Medicine at Mount Sinai’s Affirmative Action Program can be found through the Human Resources Department of the Mount Sinai Health System.

**Reporting Racism and Bias via the Medical Student Compliance Hotline**

Everyone is required to come forward with any information regarding an actual or possible violation of the Code of Conduct or institutional policy, and cooperate fully in the investigation of any alleged violation.

Reports should be made either in person, by telephone or in writing to any of the following:

- Your clerkship director
- Your Site Director
- The Senior Associate Deans: Dr. Reena Karani and Dr. Peter Gliatto
- The Medical Student Compliance Hotline 1-800-853-9212 available 24 hours a day, 7 days (including holidays to discuss concerns about possible violations of the law or institutional policy. Callers can remain anonymous and there shall be no reprisals for good faith reporting or possible violations of the Code.

Upon reporting, your concerns will be reviewed and assessed by the appropriate individual(s). If you would like obtain further information regarding the status of your concern(s) please contact the Compliance office directly.

**Mount Sinai Health System Social Media Guideline**

Social media are internet-based applications which support and promote the exchange of user-developed content. Some current examples include Facebook, Wikipedia, and YouTube. Posting personal images, experiences and information on these kinds of public sites poses a set of unique challenges for all members of the Mount Sinai community, including employees, faculty, house staff, fellows, volunteers, and students (collectively “Personnel”). All personnel have responsibility to the Institution regardless of where or when they post something that may reflect poorly on Mount Sinai. Mount Sinai is committed to supporting your right to interact knowledgeably and socially; however these electronic interactions have a potential impact on patients, colleagues, Mount Sinai, and future employers’ opinions of you. The principal aim of this Guideline is to identify your responsibilities to Mount Sinai in relation to social media and to help you represent yourself and Mount Sinai in a responsible and professional manner.

**Guideline**

The following Guideline outlines appropriate standards of conduct related to all electronic information (text, image or auditory) that is created or posted externally on social media sites by Personnel affiliated with Mount Sinai. Examples include, but are not limited to: text messages, media messaging service (MMS), Twitter®, Facebook®, Linked-In®, YouTube®, and all other social networks, personal and organizational websites, blogs, wikis, and similar entities. This Guideline applies to future media with similar implications. It also applies whether Personnel are posting to: Mount Sinai-hosted sites; social media in which one’s affiliation is known, identified, or presumed; or a self-hosted site, where the views and opinions expressed are not intended to represent the official views of Mount Sinai.
Reference to Other Policies

All existing policies of the Mount Sinai Health System apply to Personnel in connection with their social media activities. A list of relevant policies is included at the end of this Guideline.

Best Practices

Everyone who participates in social media activities should understand and follow these simple but important Best Practices:

Take Responsibility and Use Good Judgment. You are responsible for the material you post on personal blogs or other social media. Be courteous, respectful, and thoughtful about how other Personnel may perceive or be affected by postings. Incomplete, inaccurate, inappropriate, threatening, harassing or poorly worded postings may be harmful to others. They may damage relationships, undermine Mount Sinai’s brand or reputation, discourage teamwork, and negatively impact the institution’s commitment to patient care, education, research, and community service.

Think Before You Post. Anything you post is highly likely to be permanently connected to you and your reputation through Internet and email archives. Future employers can often have access to this information and may use it to evaluate you. Take great care and be thoughtful before placing your identifiable comments in the public domain.

Protect Patient Privacy. Disclosing information about patients without written permission, including photographs or potentially identifiable information, is strictly prohibited. These rules also apply to deceased patients and to posts in the secure section of your Facebook page that is accessible by approved friends only.

Protect Your Own Privacy. Make sure you understand how the privacy policies and security features work on the sites where you are posting material.

Respect Work Commitments. Ensure that your blogging, social networking, and other external media activities do not interfere with your work commitments.

Identify Yourself. If you communicate in social media about Mount Sinai, disclose your connection with Mount Sinai and your role at the Health System. Use good judgment and strive for accuracy in your communications. False and unsubstantiated claims, and inaccurate or inflammatory postings may create liability for you.

Use a Disclaimer. Where your connection to Mount Sinai is apparent, make it clear that you are speaking for yourself and not on behalf of Mount Sinai. A disclaimer, such as, "The views expressed on this [blog; website] are my own and do not reflect the views of my employer," may be appropriate.

Respect Copyright and Fair Use Laws. For Mount Sinai’s protection as well as your own, it is critical that you show proper respect for the laws governing copyright and fair use of copyrighted material owned by others, including Mount Sinai’s own copyrights and brands.

Protect Proprietary Information. Do not share confidential or proprietary information that may compromise Mount Sinai’s business practices or security. Similarly, do not share information in violation of any laws or regulations.

Seek Expert Guidance. Consult with the Marketing & Communications Department if you have any questions about the appropriateness of materials you plan to publish or if you require clarification on whether specific information has been publicly disclosed before you disclose it publicly. Social media may generate interest from the press. If you are contacted by a member of the media about a Mount Sinai-related blog posting or Health System information of any kind, contact the Press Office, a division of the Marketing & Communications Department, at 212-241-9200 or newsmedia@mssm.edu

Failure to abide by Mount Sinai policies may lead to disciplinary action, up to and including termination or expulsion.
Applicable Policies:
These policies include, but are not limited to: Use or Disclosure of Protected Health Information (PHI) or Confidential Mount Sinai Materials; Computer Use Policy; Use of Mount Sinai’s Trademarks and Proprietary Information; Electronic Communications; Confidentiality of the Medical Record; Camera and Video Recorder Use; Portable Electronic Devices; Human Resources Policies 15.5 (Electronic Mail/Email) and 15.6 (Internet Use); and all professionalism policies and codes of conduct. Policies not listed above that are in the Human Resources Manual, the Faculty Handbook, the House Staff Manual, the Student Handbook and the Bylaws of the Hospital Staff also apply.

The following are fictional use-case examples of social media and blogging activities and an explanation of their appropriateness as per the Mount Sinai Health System Social Media Guideline:

1. A patient attempts to “friend” an attending physician on Facebook. This is almost always inappropriate, unless the doctor-patient relationship has ended. Even after the doctor-patient relationship has ended, it would be inappropriate to discuss health-related information. (Best Practice 3)

2. A patient comments on a Mount Sinai physician’s blog and discloses protected health information with the expectation that the Mount Sinai physician will continue the discussion. Any health-related discussions by email with patients require a written consent. Similarly, social media discussion with a patient should not directly address health concerns of individual patients. (Best Practice 3)

3. A medical student “tweets” that he just finished rounds with the residents on a patient and describes the clinical findings of that patient. It is difficult to be certain that information disclosed in the Twitter® post is not identifiable to that particular patient. The best type of posting would include very general information. Other posts by the same student could indicate his/her medical school and current rotation, leading to circumstances that indirectly identify the patient, such as by naming a very rare disease. (Best Practice 3)

4. A medical student writes in her blog, naming an attending physician who did minimal teaching on rounds and recommending that other students not take clinical electives with that physician. Legitimate critique of an educational activity is appropriate, so long as professionalism is maintained. There are more effective and less public mechanisms for relaying this type of information, and the student may be counseled accordingly. (Best Practices 1, 2)

5. A graduate student posts to his “wall” on Facebook that half of the class was sleeping during Dr. X’s lecture on biostatistics. This is very similar to the use case above. (Best Practices 1, 2)

6. A pediatric resident posts (on her Facebook wall) a picture of a baby who was just discharged from her service, expressing joy, best wishes to the family, and congratulating everyone involved in this excellent patient outcome. Without written patient/representative consent, this is a clear violation of patient confidentiality, even if the patient is not named. (Best Practice 5)

7. A laboratory technician blogs that the laboratory equipment he is using should have been replaced years ago and is unreliable. The public disclosure of such information increases the liability for the Health System and is clearly unprofessional. There are legitimate and confidential mechanisms for improving quality at the Health System. (Best Practices 1, 2)

8. A graduate student wearing a Mount Sinai t-shirt is tagged in a photo taken at a local bar and posted on a friend’s Facebook page. The graduate student is clearly inebriated. The two issues are that: (1) the Mount Sinai logo identifies the affiliation to the institution; and (2) the unprofessional behavior of the student is available for all to see, including future employers and potential patients of Mount Sinai. The graduate student did not post the photo, but should do everything possible to have the photo removed and remove the tagging link to the student’s own Facebook page. (Best Practices 2, 4)

9. A postdoctoral fellow blogs that her laboratory technician wears too much cologne, has terrible taste in clothes, and takes overly long lunch breaks. This is an inappropriate forum and set of comments and demonstrates unprofessional behavior by the post-doctoral fellow. There are legitimate and confidential mechanisms for addressing valid concerns in the workplace. (Best Practices 1, 2)
10. An oncology nurse practitioner uses an alias and blogs that Mount Sinai has the lowest bone marrow transplantation complication rate in the world. This may be a violation of Federal Trade Commission regulations that prohibit false or unsubstantiated claims, and does not disclose the employee's material relationship to Mount Sinai. (Best Practice 6)

11. An applicant to the School of Medicine is given access to an Icahn School of Medicine blog to comment on the experience. The applicant writes that another medical school in NYC is obviously more prestigious and has better housing. Mount Sinai has no recourse against non-affiliated individuals. The administrator of the blog should have established policies and procedures for editorial procedures. If the blog posting meets these editorial guidelines, then the blog posting should remain. It is likely that others will debate the original comment and place Icahn School of Medicine's reputation and housing status in context.

12. A medical student creates a social media website to discuss medical knowledge (e.g., "Cardiology Interest Group" on Facebook®) This is a learning community environment, in which medical knowledge is exchanged, shared and discussed. While the goal is laudable, there are still risks. A disclaimer is necessary, since postings may be incorrect, taken out of context, or improperly referenced. The moderator should take precautions to prevent the posting of information potentially identifiable to a particular patient. (Best Practices 1, 3, 6, 7)

Medical School Addendum to the Social Media Policy

As stated in the Institutional policy, posting personal images, experiences and information on public websites poses a set of unique challenges for all members of the Mount Sinai community. We have developed additional guidelines below to assist the navigation online relationships, sharing of information and the challenges that come with an online presence.

1. **Student, Faculty and Staff Interaction.** Students, Faculty and Staff should be respectful when requesting or contacting each other on social media. It is important to consider that the person being contacted may have professional/personal boundaries and may not consider relationships on social media to be appropriate.

2. **Posting on social media.** When posting on social media or viewing/sharing/liking on these platforms, keep in mind that anyone may be able to view these materials (including those you are friends with and potential future employers). Refer to the Institutional Policy above for more information.

3. **Interaction on social media.** By connecting on social media, you acknowledge that you are engaging with each other outside the professional boundaries of the educational environment. It is important to consider that individuals have differing viewpoints, and you should engage in respectful and professional conversations.

4. **Contacting patients or their family members.** Students, Faculty and Staff should never contact patients or their family members on social media. For more case scenarios about patient interaction on social media and HIPAA guidelines, please see the Institutional Policy above.

**Infection Control**

All students are held to The Mount Sinai Health System’s Infection Control Policies and Procedures. During orientation, students will be introduced to these policies and procedures (further training is coordinated by each degree program).

Students who experience needle stick accidents and accidental blood/body fluid in the School of Medicine will be supported (an exposure may be a percutaneous injury, such as a needle stick, cut with a sharp object or bite, contact of mucous membranes, contact of tissue, contact of skin when the exposed skin is chapped, abraded, or afflicted with
dermatitis, or the contact is prolonged or involving an extensive area with blood or tissue or body fluids.). It is expected that students follow the published protocols immediately as anti-retroviral therapy for HIV exposure, if recommended, should commence immediately. Exposure to hepatitis B or C may require therapy or further follow-up. Care, evaluation, and expert advice must be available to students regarding relative risks, options for therapy, and follow-up. Coordination of affiliate sites has been accomplished so that students have a clear idea of the protocol to follow and students receive state-of-the-art care. Students must attend annual seminars conducted by infection control experts and documentation of attendance will become a permanent part of the student's file. Students must follow protocol after a needle stick or other blood/body fluid exposure.

All policies for Infection Control at the affiliates maintain standards which are reviewed regularly by the infection control experts at the Icahn School of Medicine at Mount Sinai and the Division of Infectious Diseases of the Department of Medicine.

All exposures should be reported to Student Health.
Academic Requirements

**Technical Standards for Candidates for MD Degree**

As part of the matriculation process all students must read and sign that they meet the Icahn School of Medicine’s technical standards below. All students will be required to read and sign that they meet these technical standards again at the end of second year.

The technical standards outlined below are requirements for admission, retention, promotion, and graduation from Icahn School of Medicine at Mount Sinai. Clearly defined technical standards are a requirement for the accreditation of U.S. Medical Schools by the Liaison Committee on Medical Education (LCME).

Students are accepted to Icahn School of Medicine at Mount Sinai without regard to disability. The School expects that all students satisfactorily complete all parts of the curriculum within an appropriate time frame to graduate (see student handbook [http://icahn.mssm.edu/education/students/handbook-policies](http://icahn.mssm.edu/education/students/handbook-policies)). In addition to meeting academic standards, medical students must possess certain minimum physical and cognitive abilities and skills as outlined below and demonstrate sufficient mental and emotional stability to ensure that the student is able to complete the entire course of study and participate fully in all aspects of medical training. Candidates for the medical degree must be able to perform in a reasonably independent manner with or without an accommodation.

**Communication:** Students should be able to communicate with patients and/or their caregivers for the purposes of elicitng information, detecting changes in affect, physical functioning, and establishing an effective physician-patient relationship. Students should be able to communicate effectively and sensitively with patients, caregivers and all members of the health care team in all manners of communication including face-to-face, telephonic and written. This skill requires the student to possess English language proficiency and if required, the proper use of assistive devices to facilitate language interpretation.

**Motor:** Students should possess the ability to perform a diagnostic evaluation of a patient including the performance of physical examination maneuvers. Students should be able to execute specific motor movements required to provide general care to patients and provide or direct the provision of emergent and urgent evaluation and management of patients. Such actions require coordination of both gross and fine muscular movements, gait, balance and equilibrium.

**Intellectual, conceptual, integrative and quantitative abilities:** Students should be able to assimilate detailed and complex information presented in both didactic and clinical coursework, and engage in problem solving. Students are expected to possess the ability to measure, calculate, reason, analyze, synthesize, and transmit information. In addition, students should be able to comprehend three-dimensional relationships and to understand the spatial relationships of structures and to adapt to different learning environments and modalities.

**Behavioral and social abilities:** Students should possess the emotional health required for full utilization of their intellectual abilities, the exercise of good judgment, the prompt completion of all responsibilities attendant to the diagnosis and care of patients, and the development of mature, sensitive, and effective relationships with patients, family, caregivers, fellow students, faculty, and staff. Students should be able to tolerate physically taxing workloads and to function effectively under stress. They should be able to adapt to changing environments, to display flexibility and learn to function in the face of uncertainties inherent in the clinical problems of many patients. Compassion, integrity, concern for others, interpersonal skills, professionalism, interest, and motivation are all personal qualities that are expected during the education processes.

**Ethics and professionalism:** Students should maintain and display ethical and moral behaviors commensurate with the role of a physician in all interactions with patients, family, caregivers, faculty, staff, students and the public. The
candidate is expected to understand the legal and ethical aspects of the practice of medicine and function within the law and ethical standards of the medical profession.

Candidates and current students who have questions regarding the technical standards or who believe they may need reasonable accommodation(s) in order to meet the standards are encouraged to contact the Medical Student Disability Office at Icahn School of Medicine at Mount Sinai at christine.low@mountsinai.org.

**General Promotion/Graduation Requirements**

Students at the Icahn School of Medicine at Mount Sinai have been carefully selected to meet the demands of medical studies. At the time of graduation, the Icahn School of Medicine verifies that the student is adequately trained to function in a constantly changing professional milieu, and that the public can be assured of the physician’s competence to practice. While at the Icahn School of Medicine, if the student encounters difficulties, the School is prepared to deal systematically with them in an environment of support and supervision. Mentoring and remediation are used whenever possible.

No student will be allowed to advance to the next year unless all requirements for the preceding year have been completed.

To receive a degree of Doctor of Medicine, candidates must:

1. Complete the fully prescribed course of study for this degree and must be certified as having successfully met all the criteria required by the school, faculty and accrediting bodies. This includes passing USMLE Step 1, USMLE Step 2 CK, and Step 2 CS, each within a maximum of three attempts.
2. Possess the personal qualifications and attributes that are necessary to engage in the practice of medicine and be free from qualities and behaviors that would preclude them from properly conducting themselves in the practice of this profession.
3. Complete their studies with an academic and fiscal status that is satisfactory to the Administration.

The Board of Trustees reserves the right to withhold a degree from any candidate whom the Promotions Committee has not certified for graduation.
Competency 1: Patient Care
- History taking
- Physical examination
- Procedural skills
- Clinical reasoning
- Medical decision making
- Communication skills

Competency 2: Scientific and Medical Knowledge
- Organ structure and function
- Characteristics and mechanisms of disease
- Healing and therapeutics
- Social determinants of health and disease
- Health care resources and delivery systems
- Ethical principles of medical practice and research

Competency 3: Learning, Scholarship, and Collaboration
- Self-awareness and commitment to self-improvement
- Methods of investigation, analysis, and dissemination
- Teamwork

Competency 4: Professionalism and Advocacy
- Service
- Leadership and accountability
- Honesty and integrity
- Empathy
- Respect

Competency 1: Patient Care
Graduates will reliably obtain and interpret clinical data, propose a prioritized management plan, and communicate effectively with patients, families, colleagues, and staff.

History taking
Conduct a comprehensive interview appropriate to the patient’s chronological and developmental age and the clinical venue, that is organized and includes the complete elements of the history, including the medical record and perspectives of family/caregivers.

Physical examination

- Conduct a comprehensive physical exam that is appropriate to the patient's chronological and developmental age and the clinical venue, while respecting the patient's privacy and dignity.

Procedural skills

- Describe indications for and potential complications of basic procedures.
- Demonstrate correct techniques for basic procedures with attention to universal precautions, sterile technique and patient comfort.
- Describe indications for and potential complications of commonly performed advanced procedures.

Clinical reasoning

- Generate a prioritized patient problem list and differential diagnosis.
- Recognize patients who require urgent or emergent care and management.
- Recognize when screening, for routine health maintenance or disease, is appropriate.

Medical decision making

- Initiate diagnostic and management plans appropriate to the patient and clinical setting.
- Plan for safe transitions across the care continuum, with attention to patient safety, health literacy, and support systems.
- Apply the principles of evidence-based medicine to clinical decision making through the appraisal of scientific literature.

Communication skills

- Elicit patients’ values and preferences related to their health and health care.
- Communicate effectively with patients, their families and/or caregivers.
- Communicate effectively with all members of the health care team.
- Effectively educate patients about plans of care.
- Record clinical information and reasoning in the medical record clearly and accurately.
- Demonstrate the steps to obtain informed consent appropriate for the patient and clinical venue.

Competency 2: Scientific and Medical Knowledge

Graduates will apply knowledge and analytic abilities to engage in problem solving at multiple levels, from the individual patient to the health care system.

Organ structure and function

- Apply the principles of gross and microscopic anatomy and physiology to describe organs and organ systems.
- Apply the principles of molecular, cellular, and genomic biology to describe the basis of tissue specificity.
- Apply knowledge of major biochemical pathways to describe normal cell function and metabolism.

Characteristics and mechanisms of disease
• Explain mechanisms of disease using the principles of molecular biology and genetics.
• Describe the structural changes and physiologic alterations that underlie disease states.
• Explain how microorganisms interact with the host at cellular, tissue and systems levels to promote homeostasis or cause disease.
• Describe the incidence, prevalence, and risk factors for major diseases.

Healing and therapeutics

• Describe the role of the immune system in preventing and responding to disease.
• Recognize reparative responses to cell and tissue injury.
• Describe the pharmacokinetics and pharmacodynamics of major classes of therapeutic agents.
• Select basic pharmacologic and non-pharmacologic approaches to disease and symptom management.

Social determinants of health and disease

• Recognize the impact of structural and social determinants on health.
• Describe the concept of human rights and its impact on health.

Health care resources and delivery systems

• Describe the global distribution of disease and its impact on the health care needs of communities.
• Compare and contrast the U.S. and other health care systems.

Ethical principles of medical practice and research

• Recognize ethical principles and dilemmas in the practice of medicine and research.
• Describe the US health care system, including predominant methods of insurance coverage.

Competency 3: Learning, Scholarship, and Collaboration

Graduates will be inquisitive and reflective learners and practitioners who will think creatively and work effectively and collaboratively with others.

Self-awareness and commitment to self-improvement

• Incorporate feedback into practice.
• Demonstrate the skills of self-directed learning.

Methods of investigation, analysis, and dissemination

• Formulate questions and generate hypotheses that will drive learning.
• Engage in and present scholarly activity relevant to health and disease.

Teamwork

• Work effectively as part of an interprofessional patient care team.
• Work effectively with peers as part of a team in educational activities.

Competency 4: Professionalism and Advocacy

Graduates will use their knowledge and skills responsibly to serve the needs of patients and society.

Service
• Demonstrate a concern for the vulnerabilities of patients.
• Advocate for individual and community access to health care and resources that promote health.
• Show concern for the basic needs and life circumstances of patients.
• Demonstrate a commitment to the health care needs of communities.

Leadership and Accountability

• Identify strategies for effective conflict resolution, negotiation and decision-making.
• Recognize potential medical errors.
• Demonstrate the principles of quality improvement and safety science.

Honesty and Integrity

• Be honest and ethical in clinical interactions, educational activities, scholarly work and service activities.
• Accurately represent one’s role and capabilities on a healthcare team.
• Recognize potential conflicts of interest.

Empathy

• Acknowledge the emotional needs of patients and their caregivers related to the clinical setting.

Respect

• Act in a non-judgmental manner toward patients.
• Maintain the privacy of health information.

**Academic Requirements for Year 1**

All first-year courses must be passed prior to the start of the fall semester of Year 2. In addition, students must complete all required Year 1 milestones by the end of the spring semester of Year 1.

**Academic Requirements for Year 2**

All second-year courses must be passed by the end of the Spring Semester of Year 2 and prior to taking USMLE Step 1. In addition, students must complete all required Year 2 milestones by the end of the spring semester of Year 2.

Students must take and pass USMLE Step 1 at the end of Year 2 and complete InFocus 5 in order to advance on to Year 3.

**Academic Requirements for Year 3**

All required clerkships must be passed. Students must complete core requirements in, Inpatient Medicine, Ambulatory Care–Geriatrics Pediatrics, Surgery–Anesthesiology, Online Radiology Course (ORC), Ob-Gyn, Neurology, and Psychiatry and InFocus 5, 6, and 7 before taking Year 4 clerkships.
Academic Requirements for Year 4

All required clerkships in Year 3 and Year 4 must be passed in order to graduate. Year 4 Clerkships include Introduction to Internship, Emergency Medicine, InFocus 8 and one Sub Internship (either Medicine, Ob-Gyn, Surgery or Pediatrics). Students must have passed USMLE Step 2 CS and Step 2 CK in order for the school to certify a student’s National Residency Program rank list in February of the graduating year. Students must complete 28 weeks of elective or 24 weeks of elective if in the InterACT Program.

Students are required to complete a scholarly product in order to graduate.

Students must also complete the required clinical skill core competencies for graduation.

NOTE: In order to participate in patient care activities, all students must have current certifications in HIPAA, BLS, and Infection Control.

Academic Requirements for All Students

Students will participate in a curriculum that includes a research requirement to be completed by graduation. Students can fulfill the requirement by submitting a first-author abstract approved by a mentor and a track advisor to Medical Student Research Day and presenting the project as a poster or an oral talk in Year 1, Year 2, Year 3, or Year 4. Students must complete all evaluations for all courses and clerkships in order to be promoted to the next academic year or to graduate. This includes evaluations of faculty and preceptors in those courses and clerkships.
There are multiple opportunities offered students to reflect upon on the quality of their medical education program: within course/clerkship feedback sessions, mandatory end of course and clerkship evaluations, focus groups and school-wide surveys seeking comments on aspects of their medical school experience.

- **Course and Clerkship Evaluations:** All courses and clerkships are evaluated. All course and clerkship faculty and preceptors who teach at the Icahn School of Medicine are evaluated, whether they are course and clerkship directors or a one-time lecturer. Evaluations occur through our anonymous evaluation system. Your feedback is invaluable as it provides us with data in which to adjust the course and clerkships and evaluate teaching. See below for how evaluation feedback is used.

- **Course and Clerkship Representatives:** Students also elect representatives who act as intermediaries between class members and course/clerkship directors.

- **Focus Groups:** We routinely convene focus groups to address curriculum, student life, and other topics.

- **AAMC Questionnaires:** The AAMC conducts an anonymous Matriculation Survey Questionnaire (MSQ), an anonymous Year 2 Questionnaire (Y2Q), and an anonymous Graduation Questionnaire (GQ) that all students are requested to complete and which is then compiled in a report and shared with the Department of Medical Education.

- **Graduation Survey:** The School conducts a mandatory survey prior to graduation to obtain students’ perceptions of the curriculum and their experiences during medical school. The results are anonymous.

**Mandatory Evaluations**

Completion of course and clerkship evaluations is mandatory. The following policy has been implemented to ensure timely, professional, and useful responses from students.

If a student has not completed a mandatory course evaluation two weeks after the last day of the course, the student will receive an Incident report. If a student has not completed a mandatory clerkship evaluation within four weeks after the clerkship ends, the student will receive an Incident report.

Students must complete all evaluations for all courses and clerkships in order to be promoted to the next academic year or to graduate. This includes evaluations of faculty and preceptors in those courses and clerkships.

**Evaluation Anonymity**

All evaluations are completed online and are confidential. Please know that your feedback is very important to us, is read carefully and taken very seriously. Student responses are de-identified when the data is analyzed and reported through the Assessment and Evaluation function. Site-specific ratings are not shared with the site until there are at least five student ratings in order to maintain anonymity.

Evaluations include quantitative Likert-scale items as well as three free text items asking for strengths, weaknesses and suggestions for improvement. These text responses can provide critical information which provides deeper perspectives than the quantitative items alone. We ask that you thoughtfully complete each of your evaluations. The ways in which students provide feedback can be similar to the ways in which residents and faculty are asked to provide feedback to students:
• Address what can be changed
• Provide facts with examples
• Be constructive, not judgmental

Comments regarding clerkships, sites and educators that are considered to be unprofessional (inappropriate, threatening or harassing) will be voided and forwarded to Curricular and Student Affairs for review. Although your identity will remain anonymous to Curricular and Student Affairs, you will be contacted by our evaluation system and asked to reconsider your thoughts and to rewrite them in a constructive manner, one which will be helpful to both the course/clerkship director and faculty members.

*Reporting of Data Collected*

As part of the Assessment and Evaluation function within the Department of Medical Education, we maintain a continuous review process of the MD program. This review seeks to monitor the implementation of the curriculum, both at the course/clerkship level and overall at the year and program level. Such a process includes information from multiple sources, including student feedback.

This information provides useful feedback to the individual course/clerkship directors, as well as to the administration and leadership of the Department of Medical Education. The assessment process includes multiple levels of reporting. All course and clerkship directors receive summaries of their respective program each year, which they share with their faculty. The course and clerkship directors work with Medical Education each year to identify strengths and areas for improvement.

Information generated through the course and clerkship directors is then provided to the Curriculum Steering Committee (CSC), an oversight body that continuously reviews and revises our educational process where necessary, as well as Years 1/2 Course Directors Committee and the Clinical Curriculum Committee (CCC), where course and clerkship directors as well as educational leaders share information and lessons learned.

Finally, the course/clerkship directors present this information to the oversight body for the medical school program, the Executive Curriculum Committee (ECC). Each course or clerkship is reviewed by the ECC and feedback and recommendations for changes are directly provided to the course/clerkship director(s) and to the CSC in order to ensure that the appropriate changes are implemented. The Deans in the Department of Medical Education attend the ECC meetings so they are constantly aware of our successes and of areas in which a need for improvement has been identified.
Peer Tutors

The Junior Peer Tutoring Program provides subject-specific tutors to students who need extra assistance with their course work. Two second-year students, under the guidance of a faculty director, coordinate the program. Tutors are student volunteers who receive training in academic support and teaching. If you are interested in meeting with a peer tutor, you can send a request to the tutoring program's email (sinaitutors@icahn.mssm.edu) and can expect a response within two business days.

Senior Tutors

The Senior Peer Tutoring program aims to provide more intensive support to students who need assistance beyond a single course or who require remediation in course work. The program also serves students who need help with clinical skills or clinical reasoning. The faculty advisor arranges for referrals to senior tutors, who are fourth-year medical students who have had intensive training in recognizing and addressing learning barriers and in helping students develop the tools to improve their performance.

Office of Programs and Resources for Academic Excellence

The Office of Programs and Resources for Academic Excellence works with medical students around adjustment to medical school, study strategies and effective ways to make the most out of courses, clerkships and study resources.

The Director has available office hours on MARC, or can be reached by email or phone: Lauren Linkowski, M.S. Ed., lauren.linkowski@mssm.edu, 212--241-1425.
## Year 1 and 2 Courses and Requirements

### Year 1

#### Fall Semester

- **Art & Science of Medicine Year 1**
- Structures
- InFocus 1
- Molecular, Cellular and Genomic Foundations

#### Spring Semester

- **Art & Science of Medicine Year 1**
- Immunology
- Pathology
- InFocus 2
- Physiology
- Medical Microbiology

### Year 2

#### Fall Semester

- **Art & Science of Medicine Year 2**
- Brain & Behavior
- InFocus 3
- Cardiovascular Pathophysiology
- Pulmonary

#### Spring Semester

- **Art & Science of Medicine Year 2**
- Hematology Pathophysiology
- Gastrointestinal-Liver Pathophysiology
- Musculoskeletal Pathophysiology
- InFocus 4
- Endocrine Pathophysiology
- Sexual & Reproductive Health
- Renal

### Student Work Hours Policy and Flextime

The Icahn School of Medicine at Mount Sinai limits the total amount of time allotted for required instructional time in the preclinical years to ensure that the volume of material is appropriate and to allow medical students sufficient time for independent study and reflection. The maximum number of instructional time per week is 27 hours during Year 1 and Year 2.

- In Year 1, courses start at 10 am and end at 4 pm with an hour of protected lunch time each day. The exception to this rule is the Structures course which may start at 9 am.
- In Year 2, courses start at 9 am and end at 4 pm, with an hour of protected lunch time each day.
- During Years 1 and 2, there are no course sessions scheduled on Tuesday afternoons from 1 pm to 4 pm which is protected Flex Time. During the two InFocus weeks in Year 1 and Year 2 Flex Time is not observed.
- Required assignments outside of scheduled course sessions are monitored by the Curriculum Co-Directors and Curriculum Manager.
Curriculum Co-Directors disseminate the work hours policy to Course Directors on an annual basis and during each course’s yearly preparatory meeting. The policy also guides the course calendar development. The policy is also presented to students during fall and spring orientations. Anonymous course evaluations allow students to share their experiences related to work hours and to report any violations. These course evaluation data are reviewed at the end of each course by the Curriculum Steering Committee.

**Milestones**

We have developed a learning roadmap for Icahn School of Medicine students to support their achievement of outcomes related to scholarly work, career planning, skill development in areas critical for science and practice in the twenty-first century, and compliance expectations. Using the milestones for each year, students can direct their planning and scheduling, track their sequential achievement of milestones, and obtain guidance and mentorship as they progress through the academic program.

The Milestones Map on each class year’s Milestone organization on the Blackboard website provides detailed descriptions for each milestone, including event dates, deadlines, and the exact steps necessary to complete and receive credit for the milestone. Depending on specific paths that students may choose to enter, some assigned milestones may change as the academic year progresses. Information may also be updated on the Milestone Map as a deadline approaches. For this reason, weekly Update and Reminder emails will be sent out each Friday with the most current Milestone information for upcoming tasks.

The completion of Milestones is also tracked via the class year’s Milestone organization. Students are responsible for tracking their own completion of some Milestones, while the Milestones coordinator will upload and track the completion of other Milestones. All of this is described in a detailed manner on the Milestones Map.

Missing a Milestone deadline has professional consequences, such as falling behind on the required Scholarly Product, not receiving funding for Summer Research Projects, etc. If a Milestone Deadline passes without completion, the student may receive an Incident Report.

**Years 1 and 2 Nexus Learning and Experiences**

First- and second-year students will not take courses or pursue activities for elective credit, but rather for their own professional development and learning.

**Nexus Learning**

Nexus Learning comprises a diverse range of courses geared towards first- and second-year medical students; the offerings build on the required curriculum and allow students to gain new insights, knowledge, and skills to enhance their practice of medicine. Students can explore topics in the humanities as well as courses in the sciences. While Nexus Learning courses are not for credit, students are strongly encouraged to take at least one of these courses. Nexus Learning is an opportunity to deepen knowledge in particular areas of interest or discover an entirely new discipline, as well as to engage with faculty and students with these shared interests.

Selecting and Registering for a Nexus Learning Course:

- From the online elective catalog review the available Nexus Learning Courses, select the course you wish to take
- Enroll in the course through EMPOWER and the course coordinator will contact you with more information
Students who have met the minimum requirements of the Nexus Learning course, which are set by the individual course directors, should track their participation in their student portfolio. The Nexus Learning courses are not formally graded but rather a voluntary experience in keeping with the Icahn School of Medicine's philosophy.

**Experiences**

Students in Years 1 and 2 are encouraged to pursue the following types of activities and experiences outside of coursework: research, teaching/education, service, extra-curricular and school leadership positions, clinical shadowing, ethics and humanities, and global health. We encourage students to craft, pursue and then track these types of experiences on their own. This can be done via the student activity portfolio in the student information system. Students are encouraged to track their experiences throughout medical school by title, position, dates, and time spent and to keep them updated each semester. The student activity portfolio allows students to export their information which can be used to prepare a student's CV and to prepare their residency application in Year 4.

Every student is encouraged to become involved in a community service project of their choosing. This is not a formally graded requirement but rather a voluntary experience in keeping with Icahn School of Medicine's philosophy.

**Year 3 and 4 General Clerkship Policies**

**Supervision**

Appropriate supervision ensures that medical students are provided with opportunities to learn that are progressive and commensurate with the student’s level of training and in accordance with the supervisor’s level of training and specialization.

**Supervisors in the Clinical Setting**

A supervisor has the capacity to allow a learner to receive progressive responsibility for patient care. Examples of possible supervisors include:

- Attending Physician of The Mount Sinai Health System and/or its affiliate training sites
- Teaching Physician in the outpatient environment of The Mount Sinai Health System and/or its affiliate training sites
- Resident Physician, Intern, or Fellow in a Graduate Medical Education (GME) program of The Mount Sinai Health System and/or its affiliate training sites
- Allied health professionals, such as Nurses, Physician Assistants, Nurse Practitioners, Social Workers, etc. of The Mount Sinai Health System and/or its affiliate training sites
- **Direct Supervision:** The supervisor is physically present in the same location as the learner; able to provide direct instruction/feedback to the learner; able to take over patient care duties if and when necessary.
- **Indirect Supervision:** The supervisor may not be physically present with the learner; however, they are on-duty, immediately available, and can be called to the physical location of the learner if and when necessary.

**Levels of Supervision – Direct vs. Indirect**

The limitations for the requirements of proximity and timing of supervision, as well as the specific tasks that a student may perform without direct supervision depends on various factors, including:

- the level of training (i.e. year in medical school);
- the skill and experience of the student within the scope of the clinical care situation;
- the familiarity of the supervisor with the student’s skills;
- the acuity of the situation and the degree of risk to the patient.

**Clinical Supervision – General Guidelines**
In the clinical setting (in-patient or out-patient), Year 1 and 2 medical students are under both direct and indirect supervision and are engaged in low acuity situations (for example, conducting a history on a patient), while medical students in Years 3 and 4 are primarily under indirect supervision. It should be noted that in any instance, the supervisor should always be available.

- the course/clerkship/site director will determine who can supervise the medical student, such as fellows, residents, and/or appropriately credentialed allied healthcare providers.
- All medical students, during the course of their educational curriculum, may conduct medical interviews and perform physical examinations on patients with their consent.
- The supervisor will review all of the medical student’s documentation in a patient’s medical record and provide correction to the record and feedback to the student for educational purposes.
- Clinical decisions and orders are never formulated or enacted by medical students without a supervisor’s input. Student documentation of the components of evaluation and management within a patient’s record must be verified by the supervisor before they are considered a part of the patient’s record.

The above guidelines are applicable to all clinical experiences where medical students participate.

**Procedure Supervision - General Guidelines**

- Medical students may be assigned to provide patient care services for medical procedures, under direct supervision.
- It is required that a medical student be appropriately directly supervised during all clinical procedures in which they are involved; including, but not limited to bedside, emergency department, and/or operating room procedures.
- The degree of supervision needed will take into account: the complexity of the procedure, the stability of the patient, potential for adverse effects, and the demonstrated competence, and responsibility of each student in order to ensure the safety and comfort of the patient and the student.
- In all cases, the supervisor must have privilege or authorization to perform the procedure in which they are supervising.

**How ISMMS Monitors Supervision**

Any students with concerns about the adequacy and availability of supervision they are receiving are encouraged to address their concerns as soon as possible.

Students report on the adequacy and availability of supervision during mid-rotation check-in meetings and via end of course/clerkship evaluations and questionnaires. Students are instructed to contact their Site and/or Course or Clerkship Director regarding any immediate concerns with supervision. Additionally, reports can be made to the Medical Student Confidential Compliance Hotline, as well as to the UME Clinical Coordinator for Clinical Sites, within the Department of Medical Education.

Course and Clerkship Directors review student feedback in evaluations, as well as during mid-rotation feedback, and provide prompt follow-up to address any supervision concerns that may arise.

The Clinical Curriculum Committee reviews data on an ongoing basis to identify any ongoing trends of supervision concerns being reported.

**Flextime**

Flextime in year 3 is ½ a day off per 4 weeks of required clerkship time. Flextime in year 4 is the one week after Match Day where no required clerkships will run. Students can see in advance what the Flextime days are in each clerkship by looking at the Clerkship Information Sheet in the clerkship’s Blackboard course or their class organization under Resources for Years 3 and 4.

**Student Work Hours Policy**

Clerkship Directors disseminate the work hours policy to clerkship faculty and house staff at Mount Sinai and affiliates. The policy is outlined below and is also noted on the clerkship cards. Site evaluations allow students to
Icahn School of Medicine at Mount Sinai
2018-2019

share their experiences related to work hours. Medical Education reviews the evaluations on a quarterly basis to determine compliance with the work hours policy. Feedback is then provided to the clerkships.

- If a student is required to be on overnight call, then the student is required to be off duty by 9 am the next morning
- If no overnight call is required on the clerkship, then evening call ends at 9 pm and the student is expected to return the next morning (no earlier than 5 am on any service)
- In hospital on-call frequency: no more than every third night
- Minimum time off between duty hours: must have eight hours off between shifts including after a 24-hour shift.
- Students are expected to attend to clerkship duties on the day before their Shelf Exam. Clerkship duties should end no later than 5 pm on that day.

Required Procedures

Students must attain competency in certain required procedures prior to completion of medical school. The attainment of proficiency in skills is crucial to a student’s ability to function as a successful intern. Students must be provided direct supervision of procedures until proficiency can be demonstrated. There are certain procedures that students cannot do without direct supervision.

There are two (2) categories of procedures:

1. **Required Procedures:** “Required Procedures” are those for which all students must achieve competency in order to graduate. Students must do each procedure three times under direct supervision and log each time in the Electronic Diagnosis and Procedure Tracker (PXDX).

2. **Suggested Procedures:** “Suggested Procedures” are those procedures for which we recommend that students attain proficiency, but are not required for graduation.

<table>
<thead>
<tr>
<th>Required Procedures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Venipuncture</td>
</tr>
<tr>
<td>IV placement</td>
</tr>
<tr>
<td>NG tube insertion</td>
</tr>
<tr>
<td>Urethral Catheterization of male patient</td>
</tr>
<tr>
<td>Urethral Catheterization of female patient</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Suggested Procedures</th>
</tr>
</thead>
<tbody>
<tr>
<td>EKG</td>
</tr>
<tr>
<td>Intradermal skin testing</td>
</tr>
<tr>
<td>Removal of urethral catheter from male patient</td>
</tr>
<tr>
<td>Removal of urethral catheter from female patient</td>
</tr>
<tr>
<td>Dressing changes</td>
</tr>
<tr>
<td>Suture removal</td>
</tr>
<tr>
<td>Throat cultures</td>
</tr>
</tbody>
</table>

Documenting Procedures in Clinical Skills

It is expected that students will attain competency for the procedures during third-year clerkships. However, students must complete their required procedures by the end of their fourth year in order to graduate. The requirement is for each student to perform each procedure under supervision at least three times. The Emergency Medicine Clerkship, as well as the Sub Internship Clerkships provide ample opportunities for students to perform procedures that they are unable to complete during the third year.

Electronic Diagnosis and Procedure Tracker (PXDX)

In order to ensure that students have adequate exposure to a variety of presenting complaints and to comply with LCME guidelines, students are required to log certain diagnoses into our web-supported tracking system. Each clerkship has a “must-see diagnoses” list, which can be found on the back of the Clerkship Cards handed out on the
first day of each clerkship, and students are required to enter their exposures to these diagnoses in an on-going fashion throughout the clinical years. Students are also required to enter their role in the patient with the specified diagnosis. Roles include Interviewer, Examiner, Assessment/Plan Developer, and Procedural Assistant. Mid-way through each clerkship students will meet with the Clerkship Director and should print a copy of the Diagnosis Summary report to bring to this meeting. The Clerkship Director will review the report to see a count of all diagnoses encountered and use this to guide students to additional learning experiences.

In addition to logging in the “must-see diagnoses,” students are expected to attain competency in certain procedural skills prior to graduation from medical school. The attainment of proficiency in these skills is crucial to your ability to function as a successful intern. Each required procedure must be completed under supervision a minimum of three times and you are expected to log in these procedures into our web-supported tracking system, One45.
# Year 3 Clerkships and Requirements

<table>
<thead>
<tr>
<th>Inpatient Medicine</th>
<th>Ambulatory Care - Geriatrics</th>
</tr>
</thead>
<tbody>
<tr>
<td>(6 weeks)</td>
<td>(6 weeks)</td>
</tr>
<tr>
<td>Obstetrics-Gynecology</td>
<td>Pediatrics</td>
</tr>
<tr>
<td>(5 weeks)</td>
<td>(5 weeks)</td>
</tr>
<tr>
<td>Psychiatry</td>
<td>Neurology</td>
</tr>
<tr>
<td>(4 weeks)</td>
<td>(4 weeks)</td>
</tr>
<tr>
<td>Surgery - Anesthesiology</td>
<td>Online Radiology Course</td>
</tr>
<tr>
<td>(8 weeks)</td>
<td>(Integrated)</td>
</tr>
<tr>
<td>InFocus 5</td>
<td>InFocus 6</td>
</tr>
<tr>
<td>InFocus 7</td>
<td>InterACT</td>
</tr>
<tr>
<td>(12.5 weeks)*</td>
<td>(Integrated)</td>
</tr>
</tbody>
</table>

* Year-long intensive ambulatory care experience interspersed throughout clerkship year as part of the Primary Care Scholars Program.

## Prior to beginning Year 3

All students are required to take USMLE Step 1 prior to InFocus 5 (the start of Year 3) unless permission for a deferral has been granted by Student Affairs. If a student is unable to pass this examination on the first attempt, s/he will be in Monitored Academic Status and removed from the clerkship setting at an appropriate interval and cannot sit for any Shelf Exams until a passing score is recorded on Step 1. Student Affairs will help the student develop an individualized plan for studying and retaking the exam. If the student fails the exam a second time s/he will be placed in Serious Academic Status and must appear before the Promotions Committee which will approve a plan for remediation. If the student is unable to pass Step 1 on the third attempt by the following June, s/he will be dismissed. In addition:

- Students must be in compliance with all Student Health and affiliate site requirements before beginning clerkships.
- Students may plan their schedule to incorporate elective time during their third year (see guidelines for away electives listed below as well as section on Year 5 and 4 Electives)
- There will be no elective credit for studying for the boards after a failure on USMLE Step 1.
- There will be no elective credit for repeating clinical portions of failed clerkships.

## Scheduling Year 3

**Scheduling of the year 3 clerkships is done through a lottery process.** In the spring of the second year of medical school, the 3rd year clerkship directors present to the students with all of the required clerkship clinical site options and advantages of working at each site. Students are then introduced to the lottery process by the registrar, which is the way in which the students can rank their selections by the site they prefer and the order in which they prefer to take the clerkships in 3rd year.

Immediately following this informational meeting, in the spring of year 2, the students have one week to complete their preferences before the registrar runs the lottery and fills in the maximum spaces allowed by each site for each rotation. Once the results of the lottery are posted to the students, they have a 10 day one-to-one switch period, in which they can work with another student to switch schedules or clinical sites without the knowledge of the clerkship directors. The one-to-one switches are managed through the registrar’s office. Once the 10 days are over, the registrar publishes the final schedules and any changes that are made subsequently must go through the Clerkship Change Form process, which involves getting the clerkship director’s approval.
Standardized Subject Exams from NBME (Shelf Exams)

The Icahn School of Medicine at Mount Sinai uses the NBME Clinical Science examinations to assess student performance on the last day of each clerkship which occur in the third year. These standardized, objective, and discipline-based exams require medical students to solve scientific and clinical problems. Test scores reflect the learning specific to a student's clerkship experiences, as well as their educational development resulting from the overall medical school experiences. Exams are designed to provide medical schools with an effective evaluation tool and useful examinee performance data that can be compared with a large representative group of examinees at the same stage of training.

Students are required to take the Shelf Exam on the last day of the clerkship as scheduled, and can expect to receive instructions on where to report for this from Blackboard and from the Clerkship Coordinator. The one exception is the Inpatient Medicine Clerkship, which takes the Medicine Shelf Exam in week 11 and the Family Medicine Shelf Exam in week 12 of the 12 week module. The standard Shelf Exam is 2.75 hours in length and online, though students will be required to arrive early to receive instructions.

Policy Regarding the Day before Shelf Exams

Students are expected to participate in clerkship activities the day before the Shelf Exam. However, students should not be assigned call responsibilities that day. All clerkship duties should end by 5 pm.

Comprehensive Assessment 2 (COMPASS 2)

COMPASS 2 is a mandatory graduation requirement conducted during the third year of medical school composed of a standardized patient component and a clinician moral reasoning component.

Objectives of this six-station standardized patient assessment are to assess students’ abilities to apply knowledge, concepts and principles, demonstrate fundamental clinical skills, including clinical reasoning skills, essential to safe and effective patient care under supervision, and demonstrate effective interpersonal and communication skills with patients.

Competencies assessed include taking a relevant and focused history, performing an appropriate and focused physical examination, effectively communicating with a patient, integrating and applying data gathered to diagnostic hypotheses and accurately documenting findings and plans. Standardized patients rate students on patient-centered data gathering of historical information, physical exam, communication, and interpersonal skills. Students review their patient notes on each case.

COMPASS 2 also includes a clinical moral reasoning exercise during which students apply medical ethical reasoning to a patient case scenario and develop a written and oral presentation for the ethics faculty.

COMPASS 2 is a graduation requirement and students who do not meet competency standards are required to successfully complete a plan to meet these standards. The plan is determined by the COMPASS 2 faculty competency committee. The plan to meet competency may require participating in activities or assessments with other students.

Activities to meet competency standards must be completed before the student can take USMLE Step 2 CS and prior to the date that the score is guaranteed available before the NRMP decisions by programs. Any costs of prescribed plans outside the institution will be shouldered by the student and may require a change in the student's schedule. Failure of to complete the competency process will also bring the student to the Promotions Committee.

Year 4 Clerkships and Requirements

Medicine, Ob-Gyn, Pediatrics or Surgery Sub Internship (4 weeks)
Emergency Medicine (4 weeks)  
Introduction to Internship (2 weeks)  
InFocus 8 (2 weeks)  
Electives (28 weeks total over Years 3 and 4)

There will be no elective credit for repeating clinical portions of failed clerkships.

Before taking the required Sub Internship, a clinical refresher is strongly encouraged for those students returning from scholarly leave into Year 4. The student is encouraged to discuss the clinical refresher with the Faculty Advisor or Director of Electives.

**Year 4 Lottery Process**
Scheduling of the year 4 clerkships is done through a lottery process, similar to that of year 3. Student must submit their preferences to the registrar in the spring of year 3 to obtain a schedule of their required clerkships and requirements.

**Policy for Step 2 CS and CK**
Students may take these examinations in any order, but for the Academic Year 2018-19 students must take Step 2 CS by September 8, 2018 of their fourth year and Step 2 CK by December 31 of Year 4 to allow time to retake the examinations should it be necessary. We recommend students take Step 2 CS between August 1 and September 8, 2018. It should be noted that some residency programs require documentation of USMLE Step 2 CK and/or CS prior to ranking the student in the match (mid-February of the graduating year for the NRMP, late December or early January for the Urology and Ophthalmology matches).

- Students must record a passing score on the USMLE Step 2 CK and CS examinations on or before the third attempt. Failure to do so will result in administrative withdrawal from the Icahn School of Medicine.
- For any student with a current Fail in a clerkship or in a USMLE exam at the time of the NRMP deadline (usually in February of graduation year), all programs to which the student has applied will be notified. In accordance with NRMP policies, a student who is at risk for not being able to attend residency on July 1 will be withdrawn from the Match.

**Years 3 and 4 - Electives**

**General Information**
Students must successfully complete a total of 28 weeks of elective credit in order to graduate. For those students in the InterACT Program, a total of 22 weeks is required due to longer clerkship weeks required for the program.

Students may take clinical electives during the third and fourth years at the Icahn School of Medicine at Mount Sinai, our affiliates, or at off-campus scholarly institutions. Students may also design clinical or research electives or seek out international experiences via Global Health electives.

The following guidelines apply to all types of electives:

- Forty hours are required to receive one week of elective credit.
- You are only permitted to take one one-week elective (40 hours completed within a consecutive seven-day time period); you also are permitted one additional one-week elective in the form of a longitudinal elective (40 hours of elective time completed over a period of weeks or months; must be one of the longitudinal electives listed in the Icahn School of Medicine electives catalog). All other electives must fall between two to four weeks in length.
• You cannot take an elective concurrently with a required clerkship. Longitudinal electives may be taken concurrently with another non-required rotation (e.g. another elective) as long as the hours do not conflict.
• The maximum amount of time permitted for research or non-clinical electives is 16 weeks total in Years 3 and 4.
• Elective application forms must be submitted to the Assistant Registrar, with all required signatures, no less than two weeks prior to the desired start date of the elective.
• **No retroactive credit will be granted for an elective.**
• If a student wishes to repeat an elective that has already been taken, it is possible to do so, however, elective credit will not be given for the subsequent course(s).
• Any request for an elective greater than four weeks in length requires additional approval by the Senior Associate Dean of Student Affairs.
• Preparation for USMLE Step 2 CK is built into the Year 4 schedule with a Step 2 CK Board Review course that, if attended in its entirety, counts as two weeks of elective credit.
• Work completed for remediation (including remediation for Step 1 and/or Step 2) is not eligible for elective credit.

To receive full credit for an elective you must complete each step of the elective process:
1. Select and register for the elective.
2. Complete the elective.
3. Ensure that your mentor/preceptor has submitted an evaluation of your performance.
4. Complete your evaluation of the elective.

**Selecting and Registering for an Elective**

**Icahn School of Medicine Electives**

• Browse the [online electives catalog](#).
• Select the elective for which you wish to apply and click the “Register for Electives” button on the detailed view screen.
• You will receive three emails generated from the system during the registration process:
  ▪ An email informing you that you have requested the elective and it is PENDING DEPARTMENTAL APPROVAL.
  ▪ Next, an email informing you that the department has approved the elective and it is PENDING REGISTRAR APPROVAL.
  ▪ A final email informing you that your request to add the elective has been APPROVED BY THE REGISTRAR.
  ▪ You must receive the final email to be fully registered for the elective and receive credit; no retroactive credit will be applied.
• Your login is your student e-mail address and your password is your life number. You should change your password once you have successfully logged into the EMS under Account Management.
• You may access your account anytime online.
• If you have any issues with the approval process, contact the Assistant Registrar or the Director of Student Electives.
• The maximum amount of time permitted for non-clinical electives is 16 weeks total in Years 3 and 4.

**Clinical Tailor-Made Electives**

• Students wishing to design their own clinical elective(s) with a specific Icahn School of Medicine faculty member or a faculty member from an outside institution may do so by submitting the *Elective Registration: Clinical Tailor-Made* form to the Assistant Registrar. The form can be accessed online via the [Medical School Forms web page](#).
• Once you have completed the form, it needs to be reviewed and approved by the following: Assistant Registrar, Mentor/Preceptor, and the Director of Student Electives.

**Tailor-Made Research Electives**
• Students wishing to design a research elective with a specific Icahn School of Medicine faculty member or mentor from an outside institution may do so by submitting the *Elective Registration: Tailor-Made Research Elective* form (MD, MD/PhD, or MD/MPH) to the Assistant Registrar. The form can be accessed via the Medical School Forms web page.

• Once you have completed the form, it needs to be reviewed and approved by the following people: Assistant Registrar, Mentor/Preceptor, and the Associate Dean for Medical Student Research
  - MD/MPH students also require the approval of the MD/MPH Program Director
  - MD/PHD students also require the approval of the MD/PHD Program Director

• The maximum amount of time permitted for research electives or other non-clinical electives is 16 weeks total in Years 3 and 4.

**Electives at Other Schools and Institutions**

**Visiting Student Application Service (VSAS)**

• Students are required to use the AAMC’s *Visiting Student Application Service (VSAS)* to register for electives offered at schools that are VSAS Host Institutions.

• Visit the AAMC website to [view a list of VSAS Host Institutions](#).

• Once registered through VSAS, students will need to complete the form, *Elective Registration: Electives at Other Institutions* (Required for all Away Electives, VSAS, and non-VSAS), which can be found on the Medical School Forms web page.

• For supporting documentation required by the host institution please contact the Assistant Registrar.

• To complete your registration for the elective, submit to the Assistant Registrar the following: a description of the elective, a confirmation of your acceptance from the host institution, and the completed Icahn School of Medicine form, *Elective Registration: Electives at Other Institutions*. (Required for all Away Electives, VSAS, and non-VSAS)

**Non-VSAS**

• Contact the host institution directly to request the elective.

• Students will need to complete the *Elective Registration: Electives at Other Institutions* (Required for all Away Electives, VSAS, and non-VSAS), which can be found on the Medical School Forms web page.

• For supporting documentation required by the host institution please contact the Assistant Registrar.

• To complete your registration for the elective, submit to the Assistant Registrar the following: a description of the elective, a confirmation of your acceptance from the host institution, and the completed Icahn School of Medicine form *Elective Registration: Electives at Other Institutions*. (Required for all Away Electives, VSAS, and non-VSAS)

**Tailor-Made Electives at Other Schools**

• Students can also request to complete Tailor-Made Electives at other schools. Students must have a mentor at the site responsible for awarding the grade. The student must complete and submit the appropriate form (*Elective Registration: Clinical Tailor-Made* or *Elective Registration: Tailor-Made Research*) to the Assistant Registrar and to the Director of Student Elective or the Associate Dean for Medical Student Research at the Icahn School of Medicine for approval. The online forms can be found on the Medical School Forms web page.

• The maximum amount of time permitted for non-clinical electives is 16 weeks total in Years 3 and 4.

**Please Note**: Medical Schools in different U.S. states may require students to pay for a background check and toxicology screening. As of June 2012, medical schools in Florida and Tennessee require this documentation. Please check with the school to which you are applying to make sure you have met any updated requirements.
Global Health Electives

Global Health Electives are available to 3rd and 4th year students and include all electives outside of the United States. Students may only take a Global Health elective if it is offered at a Canadian medical school or if it is listed among the Global Health Elective courses in the elective management system. Funding is not usually available for Global Health electives unless otherwise noted in elective descriptions.

The registration process for Global Health electives is as follows:

- Register for your elective for your requested dates through Empower at least 60 days before your day of departure.
- If applicable, register/apply for the in-country program of your elective externally.
- Complete the Global Health Elective Application form (link available on the Global Health Blackboard Page) at least 45 days before your day of departure. You will be asked to attach a letter certifying you have been accepted to the program.
- Once you have received academic approval, complete the Travel, Health & Safety Registration form (link available on the Global Health Blackboard Page) at least 30 days before the day of your departure.

Once you have successfully completed the Travel, Health & Safety Form with all of its requirements, your elective will be approved in Empower. Note that we are unable to offer retroactive credit for electives and we cannot accommodate last minute requests given the complexity of planning and approving Global Health electives.

Year 3 Students and Away Electives

In general, the Icahn School of Medicine students wishing to do away electives will do so in the fourth year. From time to time, a student may have a reason to do an away elective during elective time in Year 3. The following should be considered:

- Students must meet the prerequisites set by the institution they are visiting.
- Students should recognize that they may not be as prepared as they would be in Year 4 with the benefit of all or most of the clinical clerkships. In general, assessments done at the away elective is set at a standard for a Year 4 student.
- Students may not know the “system” and logistics at an away location and with a shorter allotment time of elective in Year 3, it may be difficult to acclimate to new systems in time to be able to have an effective elective.
- Any elective done outside of an LCME-approved school must have the approval of an Icahn School of Medicine at Mount Sinai Director of Student Electives and that approval must acknowledge that this mentor approves the elective for the student in Year 3.
- If there are any questions or concerns, students are encouraged to meet with the Director for Student Electives or their Faculty Advisor to discuss.

Ensuring that your Mentor/Preceptor has Submitted an Evaluation

Electives at Icahn School of Medicine

Towards the end of your elective, including away electives, you must deliver to the mentor/preceptor the Elective: Evaluation/Grade Form, available on the Medical School Forms web page, which the mentor/preceptor will complete and return to the Registrar's Office at the conclusion of the elective. It is the student's responsibility to ensure that this form is completed and returned to the Registrar's Office (Email: registrar@mssm.edu or Fax: 212-569-6015) at the conclusion of the elective.

Electives at other schools

If you are doing an elective at another institution and they wish to use their own institution’s form for evaluation rather than the Icahn School of Medicine form, the mentor/preceptor may complete their institution’s form and submit that to the Assistant Registrar. It is the student's responsibility to follow-up with those schools to receive your grade and communicate that to the Assistant Registrar.
How Electives are Graded
All electives are graded Pass, High Pass, Honors or Fail.

Completing an Evaluation of the Elective
Electives at Icahn School of Medicine
All third- and fourth-year students are required to evaluate each elective experience AND the preceptor through our evaluation system using their existing login and password. Evaluations assist us in understanding and evaluating the effectiveness of the electives. Evaluations must be completed no later than four weeks after receiving a notification via email. If a student does not complete the mandatory evaluation four weeks after receiving notification, the student will receive an Incident report and no credit for the elective. Please refer to Student Conduct section of Handbook on Incident reports. If the MSPE has been submitted, it will be amended and re-uploaded to reflect this breach of professionalism. The evaluations must be filled out in order to receive credit for the elective.

Electives Review System
Students are encouraged to ensure that they are on track with meeting their elective requirements for graduation by logging in to their Empower account.

Medical Liability Coverage
The Icahn School of Medicine at Mount Sinai provides medical students with medical liability when providing medical services as a part of approved educational activities. Students are not covered while participating in unapproved activities or rotations. During students' third and fourth years, coverage does not apply for an activity unless the entire registration process has been followed and the activity has been officially listed on your schedule. To assure that you are covered for a specific activity, inquire in the Registrar's Office or view your student transcript on the Empower student information system, at https://student.mssm.edu. When rotating outside the School of Medicine, you may be requested to provide a letter from the School showing proof of coverage; that letter may be obtained from the Assistant Registrar in Annenberg 12-70.

Medical Student Compliance Protocol and Requirements
In order to be able to participate in clinical educational activities (e.g. Art and Science of Medicine, clerkships, electives, and other clinical activities) all medical students must meet the compliance requirements of the School of Medicine, affiliated hospitals and clinical sites. To ensure that all students are in compliance and able to participate in clinical educational activities, the Medical Education office monitors compliance and notifies students when they need to update their status.

In order to provide adequate time and opportunity for students to update their status and maintain compliance, the Medical Education office has adopted a prospective process to inform students of requirements and status.

<table>
<thead>
<tr>
<th>Compliance Requirement</th>
<th>Frequency</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>MEDICAL EDUCATION</strong></td>
<td></td>
</tr>
<tr>
<td>HIPAA</td>
<td>Annually</td>
</tr>
<tr>
<td>IT Security</td>
<td>Annually</td>
</tr>
<tr>
<td>OSHA Bloodborne Pathogen training</td>
<td>Annually</td>
</tr>
<tr>
<td>NYS Infection Control training</td>
<td>Every 4 years</td>
</tr>
<tr>
<td>Basic Life Support (BLS) certification</td>
<td>Every 2 years</td>
</tr>
<tr>
<td>Respirator Fit testing (N-95 Particulate Respirator mask)</td>
<td>Annually</td>
</tr>
<tr>
<td>Epic training</td>
<td>Twice</td>
</tr>
<tr>
<td>Psychiatry Clerkship Requirements:</td>
<td>Once, prior to start of Year 3</td>
</tr>
</tbody>
</table>
### Code of Conduct for Custodians of People with Special Needs

Statewide Central Register Child Abuse Check

### STUDENT HEALTH

<table>
<thead>
<tr>
<th>Activity</th>
<th>Frequency</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual Health Assessment form</td>
<td>Year 2 and Year 5</td>
</tr>
<tr>
<td>Physical Exam</td>
<td>Every 2 years</td>
</tr>
<tr>
<td>Annual TB Screening</td>
<td>Annually</td>
</tr>
<tr>
<td>Vaccinations and Titors (Hepatitis B, MMR, Varicella, Tetanus)</td>
<td>Once, before/upon admission</td>
</tr>
<tr>
<td>Toxicology Screening (10 panel urinalysis: Amphetamines, Barbituates, Benzodiazepines, Cocaine metabolites, Marijuana metabolites, Methadone, Methaqualone, Opiates, Phencycledine, Propoxyphene)</td>
<td>Once, before/upon admission</td>
</tr>
</tbody>
</table>

### TRAINING SITES

<table>
<thead>
<tr>
<th>Requirement</th>
<th>Frequency</th>
</tr>
</thead>
<tbody>
<tr>
<td>Elmhurst Registration Record</td>
<td>Annually</td>
</tr>
<tr>
<td>Bronx VA Mandatory Training &amp; Trainee Registration form</td>
<td>Annually (for those assigned)</td>
</tr>
<tr>
<td>PRISM Training</td>
<td>Once, prior to start of Year 3</td>
</tr>
<tr>
<td>Other training site requirements</td>
<td>Once, prior to start of clinical sites (for those assigned)</td>
</tr>
</tbody>
</table>

### Please Note:
The above are subject to change based on the requirements of our affiliate sites.

### Compliance Timelines

During the following mandatory events, trainings will be scheduled for the compliance requirements listed above which occur onsite. Instructions will be sent to students in advance of these events on how to complete the requirements that are delivered online.

<table>
<thead>
<tr>
<th>Class</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>Year 1</td>
<td>Orientation (August)</td>
</tr>
<tr>
<td>Year 2</td>
<td>Orientation (August)</td>
</tr>
<tr>
<td>Year 2 (to prepare for Year 3): Scholarly Year; MD/PhD</td>
<td>COMPASS 1 (April)</td>
</tr>
<tr>
<td>Year 3 (to prepare for Year 4)</td>
<td>InFocus 7 (March)</td>
</tr>
</tbody>
</table>

If you have any questions regarding the compliance program, please email compliance@mssm.edu.
A long-term goal of medical research is to improve diagnosis and therapy. For this to be possible it is usually necessary to understand the mechanism underlying disease onset or progression. The Icahn School of Medicine at Mount Sinai is home to investigators involved in cutting-edge research. Many enjoy serving as mentors to medical students and training them to carry out a research project. What is learned in the classroom, or on clinical rotations, must be considered as just a beginning. There is so much not yet understood that any number of opportunities exist to ask "Why?" or "How?"

**Medical Student Research Office**

The Medical Student Research Office (MSRO) is located in Annenberg Building, Twelfth Floor, Room 12-18. Its mission is to:

- help students develop critical thinking skills and express creativity and intellectual independence
- promote awareness of short or long term research programs
- assist in identifying a mentor
- help locate research stipends and/or funding
- offer training in research communication skills.

The office supports all students, regardless of whether they have had previous research experience. Information on ongoing Icahn School of Medicine student research programs is available on the MSRO web site and Blackboard. Research projects can be carried out during the summer break between the Year 1 and 2, during elective time in Years 3 and 4, or during a Scholarly Year. Students also may elect to do a Scholarly Year after their second, third, or fourth years in order to obtain a more intensive research experience while still maintaining their student status.

**SCHOLaR (Scholarship and Research) Program**

SCHOLaR offers students the opportunity to obtain mentored research training and scholarly development beginning during the first year of school. The goal of the program is to enable students to develop an understanding of the use of the scientific method in medicine, encourage their creativity, and support their dedication to advancing science in order to deliver the best patient care possible. Many of the programs supported by the MSRO enable students to fulfill the goals of SCHOLaR while working to generate a scholarly product, a graduation requirement.

Submitting an approved scholarly product, in an area of the student’s choice, is a graduation requirement. A scholarly project that fulfills the requirement will be based upon a research or other original, rigorous scholarly project begun and carried out by the student after entering medical school. Review articles and case studies do not qualify.

Oversight will be provided by the course leaders, track advisors, and mentors. Each student will be assigned a track advisor who will help her/him select a research mentor; offer feedback on the project; and follow his/her progress.

To fulfill the scholarly product graduation requirement, students are required to submit a first author abstract, approved by their mentor and track advisor, for Medical Student Research Day, and to present a poster or oral presentation at Research Day.

The majority of projects will propose a specific hypothesis or ask a question that is evaluated using data generated by the student. However, this model may not pertain for projects in the Global Health, Medical Humanities, Community Service Scholarship or Quantitative Biomedicine tracks. If you are working in one of these tracks, please consult your track advisor for additional guidance.
Most students choose to carry out a scholarly project during the summer between Years 1 and 2. The School provides all students working on a project approved by their mentor and their track advisor with a stipend to cover living expenses.

Students are strongly urged to join an existing project for which the mentor has obtained the necessary approvals, i.e., for human subjects or animal work. This makes it easiest to carve out a focused project for which the student can take ownership and, with the mentor and track advisor’s guidance, write a first author abstract for Medical Student Research Day.

Eight weeks, the period of the summer research program, is not a long time and joining an existing project will help avoid start-up delays. Any project must have the appropriate approvals, i.e., IRB for human subjects research or IACUC for animal research, by the deadline for submission of the draft abstract to the track advisor (with the exception of Global Health students who should consult their track advisors). Because of past problems obtaining timely approvals, students may not be eligible to receive a summer stipend from the MSRO to work on a research study that does not already have these approvals in place by this deadline.

**Evaluation of the Scholarly Product:**

Products will be evaluated based upon:

- Overall clarity of writing
- Rationale for the study
- Demonstration that the objectives of the project relate to the problem
- Well-explained methodology
- Conclusion, including the significance of the findings and potential significance

**When to Carry Out the Scholarly Project**

To fulfill the graduation requirement, students are required to present their scholarly work at Medical Student Research Day as a poster or an oral talk. Abstracts are due in early January for Research Day in March. Please consult the Milestones Map for the exact dates.

Most students begin their required scholarly project during the summer between Year 1 and Year 2 and present their work in Year 2. While there may be time during the fall of Year 2 to complete a project that was begun during the previous summer, it is difficult to start and complete a project.

In order to support students who do not fulfill their graduation requirement during Year 2, students are required to schedule an appointment with the Medical Student Research Associate Director by March 31 of Year 2. At this meeting the student will develop a plan to identify a mentor with whom they will develop a project to be carried out during an elective period in Year 3.

**Summer Student Investigator Program**

The Summer Student Investigator Program is an eight-week program for students who have completed their first year of school. Research can be in one of eight SCHOLaR tracks, including Basic/Translational, Clinical, or Clinical/Translational research; Medical Education; Community-Service Scholarship; Global Health; Quantitative Biomedicine; Aging Research; and Medical Humanities. Information about funding, available on a competitive basis to support the work of students who do approved research, can be found on the [Summer Research Programs web page](#) and Blackboard. Students may accept only one source of funding, unless the second source of funding is to cover an additional expense not associated with most projects, such as travel, and prior approval is obtained from the MSRO. Students are encouraged to collaborate on their work, if appropriate.
. All human subjects research must have received IRB approval in order for students to receive their summer stipends. Participating students present their work at the annual Medical Student Research Day by submitting their own abstract and presenting a poster or by giving an oral presentation that describes their project and the results they obtained.

**Medical Student Research Day**

Medical Student Research Day, held in mid-March, is a chance for students to share the results of their projects with the Icahn School of Medicine community. Participants receive training on how to write an abstract and how to prepare a poster or give an oral talk. More advanced students may use the opportunity to hone their presentation skills in anticipation of giving a presentation at a national meeting. Research Day is open to all medical students, regardless of whether they did their research at Icahn School of Medicine or another site. All abstracts are published in the Research Day Abstract Book. Visit the Medical Student Research Day web page for more information.

**The Scholarly Year**

The Icahn School of Medicine at Mount Sinai aims to produce physicians who are lifelong learners, able to grow as the field of medicine grows. This prepares our students to provide the highest quality medical care to their patients, enables them to fulfill themselves intellectually, and encourages the career development of students who seek to become future physician-scholars and leaders. Medical students have many opportunities to enrich their education within the four-year curriculum, but these experiences are limited by required course work and clinical responsibilities. The Scholarly Year program is available to students who have completed their second, third, or fourth years, although students most often choose to pursue a scholarly year following their third year to take advantage of the clinical perspective offered by the clerkships. The program provides an opportunity for students interested in a more intense experience to devote a full year to developing and carrying out a strongly mentored project in an area of their choice. Students considering a Scholarly Year should meet with the MSRO Director 6-12 months before the desired starting period. The vast majority of students start their Scholarly Year in mid July to August. All students on a Scholarly Year are expected to take primary responsibility for a scholarly project. The nature of the scholarly project will vary depending upon the student's interests. In the broadest terms, the project must investigate a question of scientific and medical value and be feasible to complete within the time frame available. In addition to more traditional basic, clinical, and translational research studies, projects in aging; quantitative biomedicine; global health; medical education; community service scholarship; and the humanities are encouraged. Projects must be strongly mentored and approved by the MSRO in order to be certain the experience will result in a rich, productive year. Scholarly Year students are required to submit a final product that reflects what they accomplished during the year and to present their work at the annual Medical Student Research Day of the following academic year.

Students interested in an external second degree program (i.e., MBA) or a consulting fellowship should consult with Student Affairs instead of the MSRO.

The Student Resources web page and Blackboard can provide you with the following resources:

- A list of funding opportunities to support the year
- Detailed guidelines for students about the process of obtaining approval to do a Scholarly Year
- Guidelines for mentors of students who want to do a Scholarly Year, including what to include in a letter of support
- Information on how to prepare the research abstract required of students who do a research Scholarly Year and are not participating in a national program. The abstract should be 300 words max (title, authors and departments not included), and should describe the background and design of the project. Students should also provide a brief description of the timeline and student's role on the project (no more than 200 words).
Applying for a Scholarly Year:
Scholarly Year students are regarded as fulltime students with the ability to defer loans. The time spent in scholarship is not included in the four years toward the MD degree for the purposes of determining satisfactory academic progress.

Students taking a year off to do research are expected to commit 11 months to the project in order to qualify for a Scholarly Year. Students who will be returning to fourth year after a Scholarly Year may choose to return after 10 months, but will be required to do one month of research elective for no credit during fourth year. This elective time can be used to complete work on the project or to write or revise a resulting manuscript, and will be tracked by the registrar’s office. The option to return after 10 months is not available to students who choose to take a Scholarly Year after second year.

All students interested in taking a Scholarly year must submit the Request for Scholarly Year form found on the Medical School Forms web page and must be submitted by May 15. Students who are pursuing a second degree should submit the Request for Degree Program form by May 15 to the Office for Student Affairs.

Students may stay in their housing during their Scholarly Year. If their scholarly year requires them to be onsite at another institution, students should work with the housing office to ensure they retain their housing upon their return. Students may also remain on the school-sponsored health insurance plan during their that time, and should consider the cost of coverage in estimating their costs for the year.

Return from Scholarly Year:
Clearance to return from Scholarly Year is required. Students are required to complete a compliance checklist in order to return to the clinical realm. Students should submit the Return from Scholarly Year form by mid-March of the Scholarly Year. The form can be found on the Medical School Forms webpage. The scholarly product, required of everyone except students enrolled in a second degree program, is due by May 1, as is the Scholarly Year Student Clearance Check List which addresses all compliance requirements for return to the clinical realm and return to school. At the end of a specified period, if the student does not meet the necessary requirements to return from a Scholarly Year, it will be assumed that the student no longer wishes to be considered in good standing and the student may be placed on administrative leave. If a student wishes to apply for reinstatement at a later date, a new application for admissions must be completed. As outlined above under “Applying for a Scholarly Year,” students are expected to commit 11 months to the project in order to qualify for a Scholarly Year.

Before taking a required Sub Internship, in Medicine or Pediatrics, a clinical refresher is required for those students returning from scholarly leave into the fourth year. The clinical refresher must be a rigorous experience such as Emergency Medicine or a hospitalist elective. Experiences other than Emergency Medicine must be approved by the student’s Faculty Advisor.

Travel Grant Award
The Medical Student Research Office (MSRO) Travel Grant Awards support travel for MD, MD/MPH, MD/MSCR, and MD/PhD students during their MD years to present their research at scientific conferences. Students are eligible for up to $500.00 from the MSRO to support eligible expenses for one trip per academic year. The student’s mentor is required to match 50 percent of the MSRO award up to a maximum of $500.00. If a student is unable to obtain matching funds from his/her mentor, the mentor should state this in his/her letter of support. In this case, a student still qualifies to receive 50% support for eligible expenses from the MSRO, up to a maximum of $500.Only projects that were begun in medical school are eligible for funding. MD/PhD students are eligible for support to present work completed during their MD years if the project is unrelated to their PhD research. In some cases, students may be able to obtain travel funding from a conference, CMCA, the Global Health Institute, or Student Council. Funding for
Scholarly Year students also may be available from national programs and mentors often support travel for their Scholarly Year students.

In order to qualify for a travel award:

- The student must be the first author on the abstract accepted for an oral or poster presentation.
- The work presented must be the student's original work.
- The student must not have been funded by the MSRO to present the same project at another conference.
- The student is responsible to obtain a letter or email from his/her faculty mentor stating his/her agreement to match the support of the student's travel, and provide the mentor's fund number. This document should be attached (as a pdf) with the online application. MSRO will provide support of 50 percent of expenses up to $500.00, and is requiring that the mentor match the same amount.
- If the conference coincides with a mandatory course session or part of a clerkship, the student must obtain permission to be away prior to travel. To obtain permission to be away, send an email to medstudentabsence@mssm.edu and copy the Course/Clerkship Director. Print the response email and attach it to the travel request form.
- The student must be in good standing.
- Requests must be made in advance of booking any travel, lodging or conference registration.

Visit the Student Research Resources web page for more information.

**PORTAL (Patient-Oriented Research, Training, and Leadership)**

PORTAL is a five-year, 38-credit, multidisciplinary program for medical students interested in careers as clinical investigators. Students are eligible to apply to the PORTAL program during their first year of medical school. This strongly mentored program offers a multidisciplinary approach to clinical investigation in order to introduce medical students to the field of clinical/translational research and how it drives the practice of clinical medicine. Students are part of a select group of scholars that integrate learning about clinical medicine, along with how to establish a career in clinical investigation from the very start of their medical education.

Participants learn how to design and carry out original research studies leading to new approaches to the prevention, diagnosis, prognosis and treatment of the disease. This comprehensive dual degree program prepares students for a future as lifelong learners and careers in academia, research institutes, industry, or regulatory agencies. The curriculum focuses on helping students gain critical thinking skills and offers a solid foundation for conducting independent patient-oriented research studies. For their thesis research, students pursue original scholarly research on a subject of their choice, guided by a faculty mentor and the program directors. This entails the formulation of a research question, the design and conduct of a research plan, analysis of resulting data, and presentation of the findings.

Students begin the program during Year 2 of medical school. Coursework is taken during Year 2, and the Scholarly Year of medical school. Most of the thesis work is done during the Scholarly Year. Students who successfully complete the program will be awarded an MD and a Master's in Clinical Research.

Students selected for the PORTAL program receive full tuition scholarships to cover tuition for the MSCR degree. There is no medical school tuition during the Scholarly Year. PORTAL participants will receive a stipend during their Scholarly Year to cover living expenses, including health insurance.

Complete information on the program, including the curriculum, can be found on the MD/MSCR PORTAL Program web page and Blackboard.
Additional Support of Research Activities

The Student Research Resources web page and Blackboard contains additional helpful information including how to:

- Write an abstract
- Prepare a research proposal
- Give an oral talk
- Make a poster
- Obtain IRB approval
- Access biostatistical support when planning a project or analyzing resulting data
- Research specific How to videos.
**General Principles**

Active participation in the medical education program is a critical component of the professional development of a physician. Lack of attendance for any reason does not relieve a student from responsibility for material covered during that absence.

Students must notify their course and/or clerkship director, and small group preceptor, about any anticipated or sudden absence from a required didactic or patient care session. Students should make certain that they have the appropriate phone, email, and/or pager numbers to carry out this responsibility. Absences due to illness for more than two (2) days require that a written doctor’s note be sent to Student Affairs. Absences from examinations will only be accommodated under extreme circumstances (see Missed Exam Policy).

**Security IDs**

A students’ security ID serves to track attendance for all large group mandatory sessions in the lecture halls. Students must scan into these sessions prior to the session start. Failure to do so will result in an unexcused absence from the mandatory session. Students may scan in as early as 30 minutes prior to session start.

Students receive a security ID from the Security Department when they arrive for Orientation in their first year. Per Mount Sinai Health System policy, students and employees must wear IDs at all times while on hospital grounds. Security IDs must be visible and hang above the waist.

Students who lose their ID must go to the Security Department on the MC level of Guggenheim immediately to replace their ID. There is a modest fee for ID replacement. A student must also go to the Office of Curriculum Support in Annenberg 13-40 to register their ID for the attendance system immediately after receiving their new ID.

**Regarding Illnesses**

Students with concerns about their ability to function as a clerk or about the risk that they might transmit an infection to patients because of an illness should contact the clerkship directors. The faculty and staff in Medical Education are here to help students through any challenges that arise.

**Religious Observances**

The School of Medicine recognizes and respects the religious beliefs and practices of its students and seeks to accommodate them reasonably within the requirements of the academic schedule. Students who anticipate being absent because of religious observance must request permission two (2) weeks in advance (see notification guidelines below).

In the event a student is unable to complete an examination or assessment due to a religious observance, the student will be provided the opportunity to make up the examination or assessment. No fees of any kind shall be charged by the School of Medicine for making available an opportunity to make-up the missed examination or assessment.

**Jury Duty**

The School of Medicine cannot excuse students from Jury Duty. For a first deferral in New York, students have the chance to select a date that they are available. First-year students should defer to summer; second-year students should defer to board study time or elective time in their third year; third-year students should defer to their fourth year during their elective period, and fourth-year students should find time during elective time (avoid peak interview time, when possible).

When requesting a deferment, students should go in person with a student ID. The Court has allowed deferments even for more than a year in several cases. The visit can be made at any time preceding the assigned date or on the assigned
date, and this visit should be made at the most flexible time. Jury Duty is an excused clerkship absence, but students will have to make up all missed time. It is suggested that students use flexible time as suggested above.

Students may try calling 646-386-5960 to avoid the visit downtown if this is after the first deferment. You may also request a letter from the Registrar that states a student's full time status at the Icahn School of Medicine.

**Year 1 and 2 Excused Absence Policy**

Attendance is mandatory at all small group sessions, laboratories, ASM sessions, Frontiers in Science lectures, COMPASS I, and any sessions or classes designated as "patient encounters" where patients or families are present.

Students should refer to the Academic Calendar on the Registrar's website (http://icahn.mssm.edu/education/students/registrar) when planning any travel. The course calendars may be changed without advance notice. If plans are made for time away based on a day having only lectures scheduled, the student could be in jeopardy of missing a required activity if the schedule is changed. If the course schedule changes within two (2) weeks of the planned absence, the student will be excused from the required activity. Unexcused absences are considered unprofessional behavior, will be recorded, and may have an adverse effect on a grade including failure of a component of a course or an entire course. The following will be considered excused absences:

- Illness that physically prevents a student from participating in a session
- Urgent medical evaluation
- Religious observance
- Jury duty
- Significant family event (e.g., graduation, family reunion, religious ceremony, wedding, illness)
- Unanticipated caregiver obligation (e.g., illness of a child)
- Death of a family member or close friend
- Attending a wedding in which the student is a member of the wedding party
- Presenting work at a regional, national or international conference
- Attending a meeting of a national committee (e.g., AMSA, AMA, AAMC) of which student is a member with a leadership role.
- One conference (medical or scientific) per academic year as an attendee, if student receives funding from a department, a scholarship, or grant
- Attending an Executive Curriculum Committee (ECC), Promotions Committee, or Mistreatment Committee meeting as a student member
- Longitudinal Clinical Experience (LCE) patient appointment (will be approved in conjunction with your relevant course director, ASM faculty and Student Affairs)

**Reporting your absence for Years 1 and 2**

To request an excused absence, students must fill out the Year 1 and Year 2 Absence Request Form (https://mountsinai.formstack.com/forms/year1and2absences) and attest that they are abiding by the Absence Policy and the Student Code of Conduct. This form will notify Student Affairs and the students' Course Director(s). In the event of an urgent situation, a student may email medstudentabsence@mssm.edu AND their Course Director for an immediate response.

Requests for excused absences are reviewed by Student Affairs and students will be notified of approval or non-approval within three (5) business days of sending a request.

- Students must fill out the Year 1 and Year 2 Absence Request Form to request an excused absence: https://mountsinai.formstack.com/forms/year1and2absences.
- Excused absences need to be requested two (2) weeks in advance (this does not pertain to illness that physically prevents a student from participating in the session, unexpected caregiver obligation, urgent medical appointment, or death in the family).
• Requests made after a class session begins will not be considered, regardless of the reason.
• Absences longer than two (2) days for illness require that a doctor's note be submitted to medstudentabsence@mssm.edu.
• Students attending a conference will have to submit an acceptance letter, or proof of funding from a department, scholarship or grant.
• Student Affairs reserves the right to request a doctor's note or other documentation in the event of a pattern of absences or any absences immediately preceding or following a holiday.
• Although an absence may be excused, students are responsible for any missed work. The Course Director will inform the student of appropriate make-up work and timeline.
• It is the student's responsibility to make sure that the make-up is completed in a timely manner.

Consequences of Unexcused Absences for Years 1 and 2
Students must attend all mandatory sessions (as listed above) or submit an absence request prior to the session. Unexcused absences will be tracked with a Flag in My Access and Resource Center (MARC) and will have the following consequences:

First absence: 2 points off final grade
Second absence: 2 more points off final grade and an Incident Report
Third absence: Course failure

Punctuality
Timely attendance is an expectation of performance for all School of Medicine students. This shows respect for peers, patients, faculty and staff. Students will be held accountable for adhering to their course schedule, and all late arrivals will be tracked with a Late Flag in My Access and Resource Center (MARC) regardless of reason. A pattern of lateness during an academic year will be escalated to the Senior Associate Dean for UME & Student Affairs and the Senior Associate Dean for UME & Curricular Affairs, and may result in an Incident Report.

Longitudinal Clinical Experience (LCE) Absences
A student who wishes to be excused from a mandatory course session in order to meet with their LCE patient must fill out the Year 1 and Year 2 Absence Request form: https://mountsinai.formstack.com/forms/year1and2absences. The ASM course directors, the relevant course director and Student Affairs will jointly decide whether the event is of significant magnitude to justify the Year 1-2 session absence.

Year 3 and 4 Excused Absence Policy
The clinical phase of the curriculum requires a full-time commitment by the student in patient care and didactic activities. Students serve as members of the health care team and assume an active role in the care of patients. Student presence, participation and engagement at the bedside form the cornerstone of learning in the clinical environment. In these clinical years, students are required to attend all clerkship functions including night, holiday, and weekend duty, as well as participate in all educational exercises (e.g., InFocus Weeks, Shelf Exams, COMPASS 2, and any required remediation). Unexcused absences from any of the above may result in an Incident Report or failing grade, and students may be required to make up days missed or the entire clerkship depending on the length of time involved.

The following will be considered excused absences:

• Residency interview or interview for a scholarly year
• Step 2 CS and Step 2 CK exam days
• Illness that physically prevents a student from participating in patient care or an educational session
• Urgent medical evaluation
• Religious observance
- Jury duty
- Significant family event (e.g., graduation, family reunion, religious ceremony, wedding, illness)
- Unanticipated caregiver obligation (i.e., illness of a child)
- Death of a family member or close friend
- Attending a wedding in which the student is a member of the wedding party
- Presenting work at a regional, national or international conference

- Attending a meeting of a national committee (e.g., AMSA, AMA, AAMC) of which student is a member with a leadership role.

- One conference (medical or scientific) per academic year as an attendee, if student receives funding from a department, a scholarship, or grant
- Attending an Executive Curriculum Committee (ECC), Promotions Committee, or Mistreatment Committee meeting as a student member

**Reporting your absence for Years 3 and 4**

To secure an excused absence, the following email must be sent at the student’s initiative:

**To:** Clerkship Director(s), Clerkship Coordinator(s), site preceptor(s)
**Cc:** Student Affairs (medstudentabsence@mssm.edu)

**Body:**
- Name of student:
- Name of clerkship:
- Dates and number of days excused:
- Reason for the excused absence from list of approved excused absences:

At the discretion of your clerkship, you may also be required to report your absence by calling and/or paging your preceptor(s). This shall happen in addition to the email outlined above.

**Note:**
- Excused absences need to be requested a minimum of one (1) month in advance of the clerkship (this does not pertain to illness or death in the family).
- Absences longer than two (2) days for illness require a written doctor’s note be submitted to Student Affairs (medstudentabsence@mssm.edu) and the Clerkship Director.
- Student Affairs reserves the right to request a doctor’s note or other documentation in the event of a pattern of absences or any absences immediately preceding or following a holiday.
- Requesting absence from a scheduled shelf exam follows the same process as above. Both the Clerkship Director and Student Affairs must approve the absence from a shelf exam.
- For any absences that occur in the clerkship:
  - The clerkship director may offer make-up experiences, if available or possible.
  - If make-up experiences are not possible, then at the discretion of the clerkship director, the student will need to reschedule the clerkship.

If the student knows that they will need more than three days of excused absences during a rotation, they will need to request elective time for that period when completing the lottery. Requests for excused absences are approved by the Clerkship Director and are reviewed by Student Affairs. Students will be notified of approval or non-approval within three (3) days of sending a request.

**Policy for Residency Interviews and Second Looks**

Advance notification of at least one (1) month to the clerkship director(s) and clerkship coordinator is critical to ensure that clinical obligations are met. It is understood that on occasion this is not possible, but students are expected to advise the Directors and Coordinators immediately or with one month’s notice.
If a student needs to miss two (2) days for residency interviews and/or second looks, they will be expected to make up the missed time. The clerkship director(s) will determine when and how this happens.

If a student needs to miss three (3) or more days during a clerkship, then s/he will need to do one extra week of the clerkship. The timing of this will be determined in conjunction with the clerkship director(s).

As with all absences, the student should email the clerkship director, clerkship coordinator and copy medstudentabsence@mssm.edu using the template outlined above.
Grading System

The Course or Clerkship Director is responsible for clearly delineating and communicating at the outset of the learning experience the criteria utilized for assessment and evaluation of student performance.

The Icahn School of Medicine at Mount Sinai transcript will reflect a complete and accurate grading history for all courses in the School.

**Years 1 and 2 Grades**

Course Directors will complete a grade roster within two weeks of the end of course completion. Online evaluations of student performance in laboratories, clinics, small-group sessions, and/or conferences are provided by faculty supervising these activities.

Grading in Years 1 and 2 is on a Pass/Fail basis. A student who does not complete a course will receive an Incomplete. Types of situations where a student may not complete a course include illness or family emergencies. The Incomplete will change to a Pass or Fail once the student has completed the course. A student who receives a failing grade in a course will follow a remediation plan devised by the Course Director. Successful remediation of a failing grade results in a final grade of FP (Fail remediated to Pass).

Course Directors will identify the bottom five percent of passing students. Students in this score range will be designated internally as having received a “marginal pass” for tracking and monitoring purposes only. **Marginal grades are considered a full Pass on the transcript.** However, marginal grades are tracked by Student Affairs as part of an early warning system for students at risk of academic difficulty. As part of this system a student’s Faculty Advisor will reach out to him or her if he or she receives a marginal grade on an examination or in a course. A student who has three marginal passes in an academic year will be placed on Monitored Academic Status. See section on Academic Status for a full description.

A student who fails a course in Year 1 must remediate the course before starting Year 2. A student who fails a course in Year 2 must remediate the course before taking USMLE Step 1 and starting Year 3. The remediation process is determined by the Course Director.

**Online Testing**

For the purposes of this policy, “test” refers to both exams and quizzes. Tests in Year 1 and 2 are administered online through Blackboard. To avoid technical difficulties during the test-taking process, students should not take their test using a wireless internet connection or a mobile device (smartphone, tablet, phablet). Students will not be able to submit answers using a mobile device’s web browser.

Students are strongly advised to take tests during times when the Library Help Desk is available to assist should technical problems arise. The Library Help Desk is open Monday through Friday 8 am – 8 pm, Saturday 9 am – 5 pm, and Sunday 12 pm – 8pm.

**Duration of Exam Windows**

The standardized exam window for all courses opens after the final course session for the week ends, or by 4 pm on Friday, and closes at 8 am on Monday. When a holiday occurs on a Monday, the exam window will be extended to close at 8 am on Tuesday. For courses that end at a break (i.e., Winter break, Spring break, or end of Spring semester), the exam window will open immediately after the final session of the course and will close on the following Tuesday at 8am. Students who are unable to complete an exam in the standard window for a valid reason, as outlined in the “Missed Test Policy” below, will have the option of scheduling an alternative exam window.
Duration of Quiz Windows
There is no standardized quiz window. The window for quizzes is determined by the Course Director and will be communicated to students in the course syllabus and on the Google calendar.

Exam Review Policy for Year 1 and 2 Courses
In an effort to provide expedited feedback to students after tests, quizzes administered in the first two years of medical school will be available for review online immediately after the student submits his/her quiz. Students will be able to view their own quiz, see the answer they chose and the correct answer, as well as an explanation for why the correct answer is the only reasonable option. For exams, at 9 am on the next business day after the exam closes, the Year 1 or Year 2 Coordinator will release the exam for student viewing for 7 days ONLY. Students will be able to view their own exam, see the answer they chose and the correct answer, as well as an explanation for why the correct answer is the only reasonable option.

Other options for reviewing exams include:

- Making an appointment to go over the exam with the Course Director
- Reviewing the exams binder in the Office of Curriculum Support (OCS).
  - To review the binder, students must make an appointment by contacting OCS at 212-241-7057.

Missed Exam Policy for Years 1 and 2
In Years 1 and 2, the ability to take a test (examination or quiz) online and in a window of time over several days provides students with flexibility when and where they take the test. Given this flexibility, there are only a few instances when permission to take a test outside the test window may be granted by the Office for Student Affairs. Students may request permission to take a test outside of the test window for illness or a personal emergency.

A student must request such permission from the Course Director(s) and medstudentabsence@mssm.edu prior to the test closing time. Should the need for permission arise suddenly and when the student cannot hear from the Course Director and the Office for Student Affairs in a timely manner (i.e., on the weekend when the exam window is open) the student may assume the request is granted. If the request is because of illness, the student must provide a physician’s note to that effect. If the request is granted, the Office of Student Affairs will give the student a specified time to take the test.

Years 3 and 4 and the Art & Science of Medicine Grades
The Art & Science of Medicine (ASM) course in Years 1 and 2 as well as the clerkships in Years 3 and 4 have a special focus on the teaching and assessment of clinical skills and may use any of the following in assessing a student’s performance:

- Faculty, preceptor or resident evaluations
- Oral and/or written examinations
- NBME subject test exams
- Written or oral presentations of a specific subject related to the clerkship or course
- Exams using standardized patients or simulations
- Observed structured clinical exams
The weight given to specific parameters may vary with an individual clerkship or course.

Each Clerkship or Course Director submits a final grade plus a comprehensive narrative paragraph. The final grades and narrative paragraphs for ASM and the third-year clerkships are included verbatim in a student’s MSPE.

All reports of student performance are due in the Office of the Registrar within six weeks of the clerkship’s completion.

The grading system for most required clerkships is H (Honors), HP (High Pass), P (Pass), CP (Conditional Pass), and F (Fail). ASM in Years 1 and 2 and Critical Care and Introduction to Internship in Year 4 are graded Pass/Fail. Electives are graded on a system of Honors/Pass/Fail.

A student will receive a temporary grade of Conditional (C) in the event they fail the NBME subject exam or other final exam if other assessments and clinical evaluations are satisfactory. Upon successful completion of the failed exam, the grade is revised to a Pass (P) or High Pass (CHP). A student cannot get an Honors if they do not pass the shelf on the first attempt. If the student fails the exam on the retake, he or she will receive an overall failing grade and will need to retake the entire clerkship and then take the NBME exam or final exam again. Students are not permitted to retake a passed NBME subject examination.

A student can fail a clerkship based on overall clerkship score, unsatisfactory clinical evaluations or a repeated failure on an NBME subject exam or final exam. Students who behave unprofessionally during the clerkship are also at risk of failing. If a student is felt to be unprofessional to the point that evaluators do not feel that the student is a reliable, accurate reporter of clinical data and a trustworthy team member, the student will receive a failing grade. A student who receives a failing grade for a clerkship must retake all or part of the clerkship at the discretion of the Clerkship Director and the Promotions Committee. Upon successful completion of remediation a student will receive a grade of FP, and the narrative paragraph will describe the remediation.

Grade cutoffs are set by each clerkship director to create a goal distribution of grades that is 25 percent Honors, 25 percent High Pass and 50 percent Pass. This distribution of grades is described explicitly in Appendix B of the MSPE.

All students must pass all clerkships in Year 3 to advance to Year 4.

**Missed Test Policy for Years 3 and 4**

In Years 3 and 4, a student must request permission from the Clerkship Director(s) and medstudentabsence@mssm.edu to miss an NBME subject examination or other clerkship examination. The policy for making up a missed NBME subject examination is below. The Clerkship Director will schedule any other clerkship exams with the student.

**Shelf Exam Retake Policy and Guidelines**

This policy applies to students taking the Shelf Exam due to:

- Shelf failure
- Excused missed test (illness, death in family, religious observance, other emergency)

Options for shelf retakes are as follows:

- During the Shelf Retake Day in July (students will not be charged for the exam)
- During elective or vacation time; Monday through Friday only (students must pay for the exam)
- Exceptions to this rule are made only under approval of a student’s advisor/Student Affairs and Clerkship Director
Guidelines for shelf retakes:

**Shelf failures:**

- Students who fail a Shelf Exam must meet with their Faculty Advisor and Clerkship Director to determine when they will retake the exam.
- Deadline for shelf retakes for the academic year is the retake day which occurs in July during the Board Review course.
- Student Affairs will coordinate with Jennifer Reyes (jennifer.reyes@mssm.edu) to help arrange for a shelf retake. The following information is needed to make the arrangements:
  - Original test date
  - Timeframe for shelf retake
  - Who is paying for exam (e.g., student, Med Ed, etc.)

**Excused absences:**

- If a student anticipates that they will miss a Shelf Exam due to illness, death in family, religious observance or other emergency, they must notify the Clerkship Director and medstudentabsence@mssm.edu. Jennifer Reyes will coordinate the shelf retake based on the 3 options above and will inform the student.

**Unexcused absences:**

- If you are unable to make up a missed exam on Shelf retake day in July 2018, you will be charged the cost of the exam. Please check the NBME website for current cost information.
- A check in the amount of the exam and additional fees (if applicable) is to be made out to the Icahn School of Medicine at Mount Sinai and submitted to Jennifer Reyes prior to taking the exam.

**Grades and Transcripts**

Official transcripts of courses taken at the Icahn School of Medicine at Mount Sinai toward fulfillment of the MD degree requirements will identify a grade for each course or clerkship as described above.

Written narrative evaluations are not part of the transcript and will not be duplicated or mailed with transcripts; however, all clinical narratives for clinical courses and clerkships completed by the end of Year 3 are included in the MSPE.

**Grade Appeals Policy**

All grade change requests must be brought by the student to the course/clerkship director. If there is a discrepancy after the meeting between the student and course/clerkship director, the student should present the issue to the Senior Associate Deans of Curricular and Student Affairs.

The Senior Associate Deans of Curricular and Student Affairs will ensure that due diligence was done by the course/clerkship director and that, in fact, no error was made. The Associate Deans will also explain the grade appeals process to the student. If the student wishes to pursue a grade appeal, the Associate Deans will contact the relevant Department Chair.

The Department Chair will establish a faculty committee to address the appeal. The Department Chair or his/her designee will serve as chair of the appeals committee. The course or clerkship director cannot serve on the appeals committee. Information for the appeal will be solicited from the student, course/clerkship director, course/clerkship faculty and others as needed. Deliberation of the committee should address the student’s appeal question. The
decision made by the grade appeal committee is final. A student who presents before an appeals committee has the right to bring a member of medical education (for example their Faculty Advisor) for support.

The student should recognize that, following the appeals process, his/her grade may be amended in a direction that is not desired.

In all cases of grade changes following the appeals process, the student’s record and official school transcript will be amended to reflect the changed grade.

A student has four (4) weeks from the date the grade is released by the course/clerkship director to make the appeal.
Academic Difficulty

**Academic Support and Tracking of Performance**

In order to provide support in a timely manner for students in academic difficulty, a system is in place that tracks a student’s performance across all four years of medical school. Based on a student’s performance, a student may remain in Satisfactory Academic Status, may be designated as Monitored Academic Status, or may be put in Serious Academic Status (see section on Academic Status below).

**Academic Progress**

Academic Progress refers to the satisfactory completion of academic requirements, institutional requirements, and licensing examinations within the required timeframe. All students in the MD program are expected to complete eight (8) semesters, but students can take no more than 12 semesters (one-and-a-half times the accredited program length) of enrolled credit to complete the degree. A student who requires enrollment in more than 12 semesters is considered to not be making Satisfactory Academic Progress (SAP). Students must meet SAP in order to remain eligible for federal student loans and financial aid for that time period. A scholarly year (or years) and decelerated years (doing one year of academic requirements over 2 calendar years), will count as periods of enrollment (i.e., a scholarly year would count as 2 semesters of enrollment, and one decelerated year over two academic years will count as 4 semesters of enrollment.). A leave of absence is a period of non-enrollment and does not contribute to the total number of semesters. Extended Scholarly Status is a period of non-enrollment and does not contribute to the total number of semesters. A Scholarly Year does count as an enrolled status and does contribute to the number of semesters.

Each student is assessed at the end of each year by Student Affairs and Enrollment Services to ensure that the student is meeting SAP.

Students must pass all Year 1 courses to move onto Year 2, and pass all Year 2 courses and pass USMLE Step 1 to advance to Year 3. Third-year clerkships must be taken and completed in Year 3 in order to advance to Year 4.

A student who fails a Year 1 course can remediate the course over the summer between Year 1 and 2. A student who fails a Year 2 course can remediate the course between the end of Year 2 and the beginning of Year 3. A student requires permission from Student Affairs and the course director to remediate a course at any other time. A student who fails three (3) or more courses in a year may be required to repeat the entire year, at the discretion of the Promotions Committee.

**Academic Standing**

Academic Progress is related to Academic Standing. A student will be considered in “Good Standing” if they meet the following requirements:

- Is not in Serious Academic Status (see Academic Status section of the Medical Student Handbook) or academic probation (see Academic section of Graduate School Handbook).
- Passes licensing examinations within the specified timeframe; medical students must pass USMLE Step 1 to progress to Year 3 and pass Step 2 CK and CS to graduate.
- Pays all bills on time including tuition, fees and, if applicable, housing.
- Meets school standards and deadlines for health assessments, immunization status, PPD testing, BLS training, and other requirements as determined by Student Affairs.

A student who fails to meet one or more of the components above will be placed on registration hold preventing a student from advancing to the next year of training, from receiving an official copy of their transcript or from
Academic Status

At the Icahn School of Medicine, academic status falls into three categories: Satisfactory Academic Status, Monitored Academic Status, and Serious Academic Status.

If after probationary semester a student hasn’t met the requirements they will lose their federal student aid.

The bottom five percent of students passing each course will be internally designated as having a marginal pass. The grade is recorded as a pass on the transcript and the designation of marginal pass is NOT reflected in any official record. A student’s Faculty Advisor will reach out to him or her in the event of a marginal grade on an examination or in a course to determine the significance of the grade and the need for support. A student with three or more marginal course passes will be considered in Monitored Academic Status, (on probation) Satisfactory Academic Status

Satisfactory Academic Status means that a student has met all course/clerkship requirements or has successfully remediated any course/clerkship failures or other issues pertaining to academic performance as detailed in the following sections.

Monitored Academic Status

Students will be considered in Monitored Academic Status in the event of any one of the following:

- A course failure in Years 1 or 2.
- Three marginal performances in an academic year. Marginal is defined as falling in the bottom five percent of passing grades.
- A failure of USMLE Step 1, Step 2 CK or Step 2 CS.
- Failure of two NBME subject examinations in Year 3 clerkships.

Students in Monitored Academic Status will be notified in writing of this determination and will be required to meet with their Faculty Advisor to help plan appropriate interventions, and if necessary meet with the financial aid office to understand the impact on any federal and intuitional aid. This status is an internal designation only and will not be noted on the transcript or the MSPE. Students who meet one of the criteria for Monitored Academic Status as specified above will be advised to prioritize studying for courses, but will not be required to relinquish school-related extracurricular activities. Students are permitted to take a Scholarly Year but must remediate any failures before starting the time away from the standard curriculum.

For Year 1 students in Monitored Academic Status, participation in summer research activities will depend on the nature and timing of any necessary remediation. Students should meet with their Faculty Advisor and the Medical Student Research Office to plan their projects.

Students in Monitored Academic Status can return to Satisfactory Academic Status if they complete one semester in Year 1 or 2, or six months of clerkships in Year 3 or Year 4 without any evidence of the above criteria, or, if they are in Monitored Academic Status for a failure on a USMLE exam, they pass it on the second attempt. A student who was once in Monitored Academic Status in Year 1 or 2 will return to that status if he or she has an additional marginal grade in Year 1 or 2.

Serious Academic Status

Students will be considered in Serious Academic Status in the event of any one of the following:
• Two course failures in an academic year during Year 1 or 2
• A Year 5 or 4 clerkship failure
• A repeated failure of a Year 1 or 2 course
• A failure on USMLE Step 1, Step 2 CK or Step 2 CS on a second attempt
• Multiple occurrences of unprofessionalism or one serious occurrence as determined by Student Affairs

Students in Serious Academic Status will be required to appear before the Promotions Committee, will be subject to its decisions and will be notified in writing of this determination (see Promotions Committee section for more information). This status will not be noted on the transcript or the MSPE unless mandated by the Promotions Committee, but students risk being placed on financial aid probation if they are unable to demonstrate that they can maintain Satisfactory Academic Progress.

Remediation may include tailored and/or external remediation programs (at the student's expense), and/or repetition of the semester or year (tuition required).

Students in Serious Academic Status will not be permitted to participate in any Icahn School of Medicine extracurricular activities. Year 1 students in Serious Academic Status will need to discuss the timing of remediation and summer research with their Faculty Advisor and the Medical Student Research Office. Year 2 students in this status will not be able to apply for the special curricular programs in the third year, such as InterACT. Students in Serious Academic Status are not considered to be in “Good Standing” (see above) and therefore will not be permitted to take a Scholarly Year.

While in Serious Academic Status, clerkship directors will be notified of their changed academic status, referred to as ‘forward fed’ (see below).

In addition, any student in Serious Academic Status who experiences an additional course or clerkship failure must be presented again to the Promotions Committee. Failure of remediation may be grounds for dismissal.

Students will remain in Serious Academic Status until they complete remediation and complete one semester in Year 1 or 2, or six (6) months of required clerkships in Year 3 or 4 without any course or clerkship failures or marginal course grades, or if they pass a USMLE exam on the third attempt. Students will be changed to Monitored Academic Status and from Monitored Academic Status to Satisfactory Academic Status as specified above.

**Remediation**

Students may be granted designated time for remediation for coursework or exams as required. Other extraordinary circumstances requiring remediation as mandated by the Promotions Committee or Student Affairs may also require a leave of absence. If repeat or remedial coursework is required, a student may be regarded as enrolled and Students are charged full tuition for their first 8 semesters of MD program regardless of Scholarly year leave or a de-accelerated program. This policy does not include LOA. LOA tuition is suspended, and students' status is inactive. Student loans will go into repayment if an LOA is longer than 6 months. The student loan repayment is suspended by the federal government once the student returns to school.

Clearance to return from a remediation plan is required. Students will be required to complete any outstanding compliance needs in order to return.

**Years 1 and 2 Policy**

A student who fails a course must undergo a remediation or an equivalent course, as determined by the Course Director. The student must achieve a Pass in the remediation or equivalent course in order to progress on to the next academic year. Remediation of courses typically occurs during the summer and must be planned through the Course Director, Curricular Affairs and Student Affairs. Participating in research during the summer is dependent on the
timing and extent of any remediation. A failure in a course is listed as “F” on the transcript. Once the student has successfully remediated the course, it is listed as “FP.”

Students who fail to pass the remediation for a failed course will be in Serious Academic Status and be required to appear before the Promotions Committee.

Years 3 and 4 Policy
Students who fail a Shelf Exam are required to remediate the Shelf Exam during a specified make-up date in July, or by special arrangement during vacation or elective time. Students may not make up a Shelf Exam for a clerkship while they are taking another clerkship. All failures must be remediated before the student can do a required Year 4 course or clerkship.

Repeat failure of the shelf will result in a failing grade in the clerkship.

Students who fail a clerkship are required to appear before the Promotions Committee, who will decide upon a remediation plan.

USMLE Step Exams Policy
Medical students who have failed to pass one of the USMLE Step exams are required to stop clerkship or course activities and dedicate a period of study and retake the exam before they will be able to continue to the next phase of their education. Students will work with Curricular Affairs and Student Affairs to determine the nature and timing of this remediation.

To receive a Doctor of Medicine from ISSMS, students must pass USMLE Step 1, USMLE Step 2 CK and Step 2 CS, each within a maximum of three attempts.

Forward Feeding

Information regarding a student’s marginal or failing academic performance and any documented issues related to professionalism may be forwarded from Student Affairs to a course or clerkship director at the discretion of the Senior Associate Dean of UME and Student Affairs and/or the Promotions Committee. Students in Serious Academic Status will be forward fed as long as they remain in that status. Forward-fed information will be of a general nature to alert the course or clerkship director to be aware of any issues that may arise with the student. Personal information will not be forwarded except when requested by the student. The student will be notified that this transfer of information is taking place. Information will flow from Student Affairs to course or clerkship directors, not between course directors or clerkship directors.

Forward feeding allows for monitoring of a student’s performance and to provide support and remediation as necessary. The student should receive regular feedback throughout the new course or clerkship.

The forwarding of any material to a subsequent course or clerkship directors will continue as long as monitoring is necessary for educational purposes. There will be no mention of any of the forwarded information in the student’s evaluation from that clerkship.

It will be documented in the student’s internal school file that information has been forwarded and to whom and specifically what information. This will not be reflected on the transcript nor will this be mentioned in the Medical Student Performance Evaluation (MSPE).
Student and Faculty Conduct

The administration, faculty, and students of the Icahn School of Medicine at Mount Sinai are committed to maintaining a respectful and productive learning environment, and are committed to high standards of excellence and personal responsibility. To that end, the following code of conduct has been implemented at the School.

The Icahn School of Medicine at Mount Sinai Medical Student Code of Conduct

As a student of the Icahn School of Medicine, I accept the responsibility and privilege of studying medicine, helping care for patients, interacting with peers, faculty, staff, and colleagues, serving the community, society and the profession, learning from my teachers, and teaching others. I commit myself to upholding the highest standards of ethics and integrity and to act with compassion towards others. I will always strive to maintain the highest level of professionalism. I will adhere to the following standards, which I will apply to my academic studies, scholarly activities, and clinical encounters.

- I will be truthful with patients, families, peers, faculty, staff, and members of the patient care team.
- I will treat patients, families, peers, faculty, staff, and members of the patient care team with respect and dignity.
- I will not tolerate discrimination in patient care or the educational environment.
- I will treat as private patient information received as part of any educational experience.
- If I believe that a patient may be receiving inappropriate care, I will discuss my concerns with a superior or report the incident through established mechanisms.
- I will conduct research in an unbiased manner and will truthfully report results.
- I will adhere to the Honor Code for Exams and Quizzes.
- If I have knowledge of a peer giving or receiving help inappropriately, I will bring the issue to the attention of the faculty, the administration, or the ombudsperson.
- I will complete clinical, academic and administrative tasks in a timely fashion.
- My demeanor, behavior, use of language, and personal appearance in the presence of patients, in the classroom, and in health care settings will be appropriate to the setting.
- I will recognize my limitations, admitting when I do not know something, and will seek help when I need it.
- I have an obligation to maintain my mental and physical well-being in order to be effective as a physician, including not using alcohol in any way that could interfere with my clinical responsibilities and not using illicit drugs.
- I will assume an obligation to encourage impaired colleagues to seek professional help and discuss with a supervisor, the administration or ombudsperson as necessary.
- I will not use my position to engage in romantic or sexual relationships with patients or members of their families.
- I will adhere to the above Standards of Conduct when representing the Icahn School of Medicine at Mount Sinai.

Student Oath

Each year, the entering class of students composes an oath that demonstrates their commitment to upholding the values of integrity and compassion in all aspects of the medical profession. Once complete, the students recite their oath at their class’s White Coat Ceremony in front of faculty, staff, family and friends. Student oaths are posted on the twelfth and thirteenth floors in Annenberg.
Faculty Oath

Faculty read the following oath at each year’s White Coat Ceremony to demonstrate their commitment to excellence in teaching and mentoring:

As teachers and mentors for our students, we pledge to maintain the highest professional standards in all of our interactions with students, patients, colleagues, and staff. We pledge our utmost effort to ensure that all components of the educational program for students will be of the highest quality. We will respect all students as individuals, without regard to age, race, color, language, religion, sex, sexual orientation, gender identity or expression, genetic disposition, ethnicity, culture, creed, national origin, citizenship physical or mental disability, socioeconomic status, veteran status, military status, marital status, being the victim of spousal abuse, or based on any other characteristic protected by law; we will not tolerate anyone who manifests disrespect or who expresses biased attitudes towards any student. We will not tolerate any abuse or exploitation of students. In an effort to nurture personal development, we pledge that students will have adequate time for reflection as well as personal and family obligations. In nurturing both the intellectual and professional development of our students, we will celebrate achievement of academic excellence and demonstration of the highest virtues of our profession.

Student Mistreatment Guideline

The Icahn School of Medicine at Mount Sinai is dedicated to providing its students, residents, faculty, staff, and patients with an environment of respect, dignity, and support. Please review the Student Mistreatment Guideline in the Institutional Guidelines Section of this Handbook.

Office of Student Ombudsperson

The Office of Student Ombudsperson is available to any medical student to give counsel and feedback around academic, career, or personal concerns. They are also available to discuss informally any situation students have encountered around harassment, discrimination or other unfair treatment, interpersonal disputes in need of a neutral third party, uncertainty about or unfair application of a policy, or knowledge of misconduct. This Office is a confidential resource for students except in cases where legal action is needed (e.g., unlawful discrimination or harassment, assault/harm to student or patients). The Office serves as the student’s advocate in situations where the student will need to file a formal report with the Grievance Committee or the police.

There are two Medical Student Ombudspersons:
Dr. Helen Fernandez: helen.fernandez@mssm.edu
Dr. Kirk Campbell: kirk.campbell@mssm.edu

Professionalism

Professionalism encompasses a broad set of aptitudes, attitudes, and behaviors. Being a professional can mean many things, including internalizing a set of shared values, behaving according to standards of medical practice or scientific investigation, and being accountable for one’s actions. Students have a responsibility to act at all times in accordance with the highest standards of integrity. The same standards of behavior are expected in the classroom, laboratory, clinic, hospital or elsewhere on campus, including housing, or whenever a student is representing the School. Students are expected to adhere to the same professional codes of behavior generally accepted for physicians and scientists.
Misconduct and Lapses of Professionalism

Student misconduct includes, but is not limited to: cheating, plagiarism, breaches of confidentiality, falsification, unprofessional behavior toward patients and colleagues, use and abuse of illicit drugs, abuse or inappropriate use of alcohol, dishonesty, and failure to complete administrative, medical, and financial responsibilities. Administrative responsibilities include course evaluations, student health clearances, HIPAA training, immunizations, infection control training, respirator mask fitting, and BLS certification.

Incident Reports and Commendations

Incident reports document specific circumstances when students do not adhere to the Student Code of Conduct or demonstrate unprofessionalism. Incident reports may be completed by course or clerkship leadership or Medical Education faculty and/or administration. The initiator of an incident report will share the report with the student. The student must sign the form and has the opportunity to respond and comment on the form. The initiator will then share and discuss the report with Student Affairs. If the event is non-recurrent and limited to one episode, then the incident report will not become part of the Medical Student Performance Evaluation (MSPE) or the student's permanent record. A pattern of concerning behavior may warrant referral to the Promotions Committee for consideration of disciplinary action and documentation in Academic Progress section of the MSPE. A single egregious incident report could prompt a review by Promotions and may be documented in the MSPE. Examples of egregious events include but are not limited to: abandonment of patient care responsibility, lack of accountability in clinical settings, dishonesty, and disrespectful actions or behaviors involving patients, families, staff, colleagues, or supervisors.

Commendations document exemplary actions or behaviors by students. The initiator of a commendation will discuss it with the student and will share it with Student Affairs. Commendations will be summarized in the Academic Progress section of the MSPE.

Honor Code for ISMMS Exams and Quizzes

Before taking all exams or quizzes, students must review and agree to abide by the following rules of conduct:

1. I will take this exam or quiz by myself, not in a group.

2. Unless a particular information source or a calculator is explicitly permitted by the Course Director, I will not use any material to assist me during this exam or quiz, including texts, online/web sources/sites, auditory information, study notes, or any other material. I may use a calculator for calculations but not to store equations.

3. I have not received feedback about the exam or quiz from students who have taken it earlier.

4. While I take my exam or quiz, I will not communicate to anyone about the exam or quiz content or questions. If I become aware of a problem with the exam or quiz while I am taking it, I may notify the Course Director immediately. Once I have completed the exam or quiz, I will not discuss exam or quiz questions or content with, or in the presence of, any student who has not completed the exam or quiz.

5. I will not copy, record, photograph or retain any lasting record of any of the questions from this exam or quiz. I will not provide information about this exam or quiz to any current or future ISMMS student.
6. The online examination process allows students who encounter technical difficulty during an exam or quiz to open a second attempt within one hour of being logged out of a first attempt. Logging in for a second attempt is not permitted for any reason other than technical difficulty. A second attempt at an exam or quiz falls under the same Honor Code rules as a first attempt. Before logging in for a second attempt, I will email ASCIT@mssm.edu and the course director to notify them of the reason for logging in a second time. I understand that logging in a second time for any reason other than technical difficulty and failing to send the required email before logging in to a second attempt constitute breaches of the Honor Code.

7. The ethical code of the medical profession requires that physicians report breaches in ethical conduct by their colleagues. If I witness any student violating any of the terms of this Honor Code, I am responsible for reporting the incident to the Course Director within 48 hours.

8. I agree that a breach of the Honor Code is a serious ethical violation, and I understand that a student found not to be in compliance with the Honor Code will suffer serious consequences, including, but not limited to, inclusion of Professional Development Form in the student’s file, suspension, or dismissal.

**Plagiarism Policy**

**Preface**
The Icahn School of Medicine at Mount Sinai faculty and students are committed to high standards of excellence and personal responsibility as stated in our Standards of Conduct. To that end, faculty and students are expected to assume responsibility for their behavior and work.

**Definition**
According to the AMA Manual of Style: A Guide for Authors and Editors (10th edition)\(^1\), plagiarism is when an author documents or reports ideas, words, data, or graphics, whether published or unpublished, of another as their own and without giving appropriate credit. Plagiarism of published work violates standards of honesty and collegial trust and may also violate copyright law (if the violation is shown to be legally actionable).\(^1\)

The AMA Manual of Style defines four common kinds of plagiarism:

1. Direct plagiarism: Verbatim lifting of passages without enclosing the borrowed material in quotation marks and crediting the original author.

2. Mosaic: Borrowing the ideas and opinions from an original source and a few verbatim words or phrases without crediting the original author. In this case, the plagiarist intertwines their own ideas and opinions with those of the original author, creating a “confused, plagiarized mass.”

3. Paraphrase: Restating a phrase or passage, providing the same meaning but in a different form without attribution to the original author.

4. Insufficient acknowledgment: Noting the original source of only part of what is borrowed or failing to cite the source material in a way that allows the reader to know what is original and what is borrowed.

**Potential Venues**
In the medical school environment, there are numerous situations that students must be cognizant of when representing their work accurately and honestly. These include, but are not limited to:

- Scholarly work including scientific papers, proposals, presentations, and posters
- The electronic medical record in the context of appropriating another’s documentation into one’s own without clear attribution
- Written examinations or assignments whether formative or summative
- Essays and personal statements on applications for training, awards, or any other reason
Consequences
All concerns regarding plagiarism will be reviewed by the Senior Associate Dean of Undergraduate Medical Education and Student Affairs and the Senior Associate Dean of Undergraduate Medical Education and Curricular Affairs. Based upon their findings, a student may be referred to the Promotions Committee and be subject to its decisions which can include, but are not limited to, warning, probation, suspension, or dismissal.

Reference:

**Disciplinary Action**

Disciplinary action may include the following:

- **Warning**: An official notice in writing which describes consequences contingent on a student’s future actions or behaviors.

- **Probation**: An official notice in writing that specifies a time period that must pass without incident or conditions that a student must meet to avoid further consequences, including but not limited to disciplinary action.

- **Suspension of enrollment**: A removal of the student from educational activities or patient care settings. Immediate suspensions may be made in circumstances where the student poses a risk to patient care, other members of the School community, the School, or the learning environment.

- **Dismissal**: Expulsion of a student from the School.

Assault, sexual assault, theft, lying, cheating, or any intentionally dishonest behavior, including falsification of documents or other dishonest behavior during exams will result in dismissal from the School of Medicine absent exceptional circumstances. A student who is arrested or charged with a crime is required to inform Student Affairs. Failure to do so will result in dismissal. A dismissal decision cannot be changed to a voluntary withdrawal absent exceptional circumstances. All types of disciplinary action will be given in writing. Students are required to return a signed copy of the letter within 14 days of receipt.

Disciplinary action may be imposed by the Dean for Medical Education, the Senior Associate Dean of Undergraduate Medical Education and Student Affairs, the Senior Associate Dean of Undergraduate Medical Education and Curricular Affairs or the Promotions Committee.

The appeals process for disciplinary action is identical to the process for appealing the decisions of the Promotions Committee. (See section on “Committee Decisions and Appeals.”)

Any disciplinary action will appear in the MSPE in the Academic History section and also in the Academic Progress section of the MSPE (for more information about the MSPE, see the CPS app: http://medinfo.mssm.edu/CPS.) Disciplinary actions will also be permanently recorded on the transcript in the comments section if a student is suspended or dismissed for academic reasons.
Policy on Due Process and Promotion

Students may appear before the Icahn School of Medicine at Mount Sinai Promotions Committee if any of the following occurs:

- A student is in Serious Academic Status (see section on Academic Status).
- A student is in Serious Academic Status and fails another course or clerkship while being monitored.
- A student receives one Incident Report that demonstrates egregious behavior or more than one Incident Report that demonstrates a pattern of concerning behavior.
- Any student whose conduct may warrant disciplinary action (see section on Disciplinary Action) for violation of the Student Honor Code, Student Code of Conduct or relevant school or institutional policies.
- A student who switches from the physician-scientist program to the regular MD program or a student who requests scholarly leave or leave of absence for more than two continuous years.
- A student who requests a course of study that is different than the established tracks. (For example, a non-MSTP student who wishes a leave to pursue a PhD after Year 5).

Students have the opportunity to appeal a decision by the Promotions Committee and may request an appeal to the Dean of the School of Medicine. See Committee Decision and Appeals section below.

Promotions Committee

The Promotions Committee is the guarantor of excellence in the School of Medicine graduates and its main constituency is the future patients of our graduate physicians. Its charge is therefore:

A. To review medical students not meeting set standards of academic performance and/or professional behavior.
B. To make annual recommendations to the Dean regarding promotion and graduation of Icahn School of Medicine medical students. This includes a recommendation to the Dean that the degree of Doctor of Medicine be awarded to those students who have satisfactorily completed the medical school curriculum in accordance with the requirements of the Board of Regents of the State of New York and the faculty of the Icahn School of Medicine at Mount Sinai and who satisfactorily possess the ethical and moral attributes necessary to practice of medicine.

Actions of the Committee may include but are not limited to:

- Approval, modification or rejection of proposed academic plans
- Remediation plans
- Disciplinary actions, including: Warning, Probation, Suspension, or Dismissal

See the section on Disciplinary Action for descriptions of warning, probation, suspension, and dismissal.

The Promotions Committee does not hear grade appeals. When grades are presented to the Promotions Committee, it should be assumed that these grades are final. The Promotions Committee does not address the validity or fairness of grades and will not discuss them during Promotions Committee meetings.

Promotion Committee Membership and Voting

Composition

This Committee will consist of the following voting members:
• A Chairperson
• Six course and/or clerkship directors (three from Year 1 or 2 courses, three from clinical clerkships or courses)
• Ten faculty members-at-large appointed by the Dean
• Two fourth-year medical students (not on leave)
• A resident, fellow, or junior faculty member who is a recent graduate of the Icahn School of Medicine

The Chairperson will be appointed by the Dean for a term of three years. If one of the course or clerkship directors stops serving in their academic role during a term on the Committee, the individual will serve as an ex-officio member of the Committee for the remainder of the academic year. That person then may be nominated as a faculty member-at-large. The faculty-at-large will be recommended to the Dean by the Dean for Medical Education. The term for faculty is three years. The students will be selected by Student Council and will serve a term of one year. The recent graduate will be recommended to the Dean by the Dean for Medical Education, and will also serve a term of one year. Following review, the Dean may extend the terms of the Chair or other Committee members.

The following will serve as ex officio, non-voting members of this committee:

• The Dean of Medical Education
• The Senior Associate Dean for Undergraduate Medical Education and Student Affairs
• The Senior Associate Dean for Undergraduate Medical Education and Curricular Affairs
• The Senior Associate Dean for Admissions
• The Senior Associate Dean for Diversity Programs, Policy and Community Affairs
• The Assistant Dean of Curricular and Student Affairs
• The Assistant Director for Student Affairs

Additionally, when available, the Faculty Advisor for the student being presented will attend the meeting as a non-voting member and act as a student advocate.

**Procedures**

The Promotions Committee or an Ad Hoc Subcommittee may consider the student’s entire school profile as it relates to overall school performance in academics and professionalism in reaching its decision.

Students presented before the Promotions Committee are permitted to make a statement to the Committee explaining their perspective on the issue(s) before the Committee. Students are also permitted to bring another individual to the meeting to provide them support. The student may not be represented by an attorney and the accompanying individual may not speak during the meeting.

Decisions of the Promotions Committee shall be made by a majority vote. A quorum is defined as nine voting members present. A quorum is required for any vote.

The Chair may appoint an *ad hoc* Subcommittee to investigate and evaluate the circumstances which brought the student to the Committee's attention and to propose remedial, disciplinary, or other action to the full Committee. The *ad hoc* Committee may meet prior to a full Committee meeting or after the student is initially considered by the Committee. The Subcommittee will consist of a minimum of three Committee members, two of whom must be faculty. One faculty member will serve as Chair of the Subcommittee.

Before the *ad hoc* Subcommittee review, the student shall be accorded an opportunity to challenge any member of the Subcommittee for “cause” where, in the student’s view, the Subcommittee member would not be able to render an impartial decision. It shall be in the *ad hoc* Subcommittee Chair’s sole discretion (or the Promotions Committee Chair, if the challenge is to the Chair of the Subcommittee) whether to excuse such member.

The student shall be permitted to meet with the *ad hoc* Subcommittee and prior to that meeting shall have the right to know the reason for the Subcommittee investigation. The Student shall be permitted to attend the meeting of the *ad hoc* Subcommittee with an adviser of his/her choice and to present relevant evidence and witnesses on his/her own
behalf to the ad hoc Subcommittee. The student may not be represented by an attorney. The ad hoc Subcommittee may, at its discretion, further define, expand or limit the role of any such representative and may make such additional rules in its discretion to assure fair and expeditious handling of the matter, provided such rules are consistent with these procedures.

The Subcommittee shall present to the Promotions Committee its findings and recommendations. The Promotions Committee will discuss and vote on a decision and notify the student in writing of that decision and the basis for it. The Promotions Committee decision shall be made by a majority of the full Committee.

**Committee Decisions and Appeals**

Committee decisions will be rendered verbally to the student by the Committee Chair and will be confirmed in writing. If in agreement with the outcome and letter, students are required to return a signed copy of the letter within two (2) weeks.

If a student chooses to appeal the decision of the Promotions Committee, he or she must submit a written request stating the reason for the appeal to the Dean of the School of Medicine within two (2) weeks of receipt of decision letter. The Dean’s review will determine whether procedures outlined in the Student Handbook were substantially followed and that the decision was reasonable, or the Dean may make an alternate recommendation. The Dean may, at their discretion, form an advisory committee to assist in reviewing the appeal. If no appeal is taken as provided above, the decision shall become final.

If a student’s appeal is successful, the Promotions Committee may reconvene to determine any further plan or monitoring necessary.

These rules are intended to establish fair and reasonable guidelines for disciplinary action. Breaches of these rules shall not be grounds for a new proceeding unless in the opinion of the Dean the breach is of such a material nature that the validity and the truthfulness of the result are prejudiced.

The decision of the Dean of the School of Medicine shall be final.
Major Life Events and Personal Circumstances

Medical school is challenging, both mentally and physically, and students may face situations where they have to balance the demands of the curriculum with major life events or personal circumstances that also require attention, care and energy. These situations include the birth or adoption of a child, a major personal illness, or an illness of a loved one. How to balance personal demands and academics requires careful consideration and planning. At times, the best option for a student may be to take a leave of absence until the student can more fully engage in the curriculum (see section “Leave of Absence.”) Other times it may be better to remain enrolled in school with modified attendance expectations and with additional support services in place. The Department of Medical Education is committed to engaging with students to create viable approaches to situations as needs arise. It is essential that students be open and proactive in these discussions, and the Department of Medical Education will likewise strive to be fair and transparent.

Any modified educational plans must involve discussion with and approval from the Senior Associate Dean for Undergraduate Medical Education and Student Affairs. Plans may require input from Enrollment Services and Financial Aid, as well as from course and clerkship directors when relevant.

**Leave of Absence**

**Overview**

Life circumstances may require students to take time away from courses or rotations. When the need for time off is limited (see below), students may remain enrolled and will be permitted excused absences (see excused absence policies). If the time away is extensive or indeterminate, a leave of absence (LOA) may be considered. A LOA is a period of temporary non-enrollment. A LOA constitutes a mutual agreement between the School and a student with regard to utilization of time during the leave, as well as the requirements that must be met prior to reentering the curriculum. All requests for a LOA are made directly to and granted at the discretion of the Office for Student Affairs.

Year 1 and 2 courses are only offered once per year and have prerequisites, and all requirements in the first semester must be completed before moving on to the second semester. Because of the schedule and volume of material, having to spend significant time away from studying and mandatory sessions may place a student at risk of poor academic performance. In Years 1 and 2, the Office for Student Affairs typically grants up to two (2) weeks of excused absences for students who require time off to attend to personal circumstances, followed by a return to all coursework thereafter. Any need for time off beyond two (2) weeks may prompt the consideration of a LOA. A LOA may last for a period of up to one year, but a student can choose to convert the leave at any point to a scholarly period, during which the student is considered enrolled as a full time student (see section about the Scholarly Year). In that situation and in partnership with the student, Student Affairs will work closely with the Medical Student Research Office to help the student identify a mentor and project and, when possible, funding. In the event of a LOA, the student would return to courses the next academic year where the student had left off.

In Year 3 or Year 4, excused absences longer than two days will require students to make up the missed parts of a rotation. A student who requires more time off may have up to eight (8) weeks, schedule permitting. In that event, clerkships may need to be rescheduled but students may remain enrolled. Anything longer than eight weeks may affect the student’s ability to graduate on time and may require a LOA, which may be granted for up to one year. A student who takes a LOA may return to rotations at any point before the 12 month period ends (see section on return from LOA below), or convert the leave to a scholarly period. Based on when the leave is taken, the student may be required to make up parts or all of the rotation missed. The length of the leave may affect when a student is able to graduate.

LOAs may be Medical, Personal, or Administrative. See below for details.
Medical LOA
Either the student or Student Affairs may initiate a medical LOA. A medical LOA may require a physician’s endorsement and/or an administrative psychiatric or medical evaluation. The term of the leave is up to one year. The leave may be extended for a second and final year at the discretion of the Office for Student Affairs upon recommendation of a physician. All students on medical LOA are required to have health insurance and are eligible to continue with the School’s student health insurance plan.

Personal LOA
A personal LOA enables a student to take time off to address issues of a personal nature, including those related to the health and well-being of a family member or partner. A LOA may also be granted for issues related to childbirth, adoption, or other parental responsibilities.

A personal LOA will not be granted for non-health or non-family related circumstances (for example to pursue a time-limited opportunity in athletics or other interests) until after the completion of the first semester of Year 1. Personal leaves for such non-extenuating circumstances may not be taken at any time when the student is not in good academic standing, as defined in the Academic Standing Policy, or in Serious Academic Status, as defined in the Academic Status Section.

Ordinarily, personal leaves may not exceed one year; however, requests to extend a personal leave into a second and final year will be considered under exceptional circumstances.

All students on personal LOA are required to have health insurance and are eligible to continue on the School’s student health insurance plan.

Administrative LOA
A LOA can also be administrative. An Administrative LOA is mandated by the Department of Medical Education and is usually as the result of a student not complying with school’s administrative requirements.

Documentation of LOAs
The dates for all LOAs will be noted on the Transcript and the MSPE. The reason for the LOA will not be included in these documents, with the exception of an Administrative LOA, which will be designated as such on the transcript and MSPE.

Financial Implications of LOA
To be eligible to receive federal and institutional student aid, the student must meet and maintain the School’s standards of satisfactory academic progress. (Please refer to the section entitled “Satisfactory Academic Progress for Financial Aid” under the “Financial Aid” heading in this handbook.)

A Leave of Absence status greater than 180 days will move students out of their loan deferment period. The last date of attendance before the LOA is the “Out of School” date. After 180 days, the grace period ends and all educational federal loans will go into repayment. Students are expected to meet with the Office of Enrollment Services before a LOA is finalized in order to fully understand the consequences of the LOA on loan repayment.

Additional Information
A student who resides in student housing is required to vacate student housing while on LOA, based on the nature and anticipated length of the LOA. Students may petition to the Housing Committee to remain in housing if the LOA is anticipated to be brief. Students on LOA may not participate in any educational opportunities at the Icahn School of Medicine for credit.
Clearance to Begin Leaves of Absence, Withdraw, Transfer, or Otherwise Leave the School

Students who go on a LOA must obtain clearance beforehand from the Office for Student Affairs. Students are required to meet with their Faculty Advisor and/or Senior Associate Dean for Undergraduate Medical and Student Affairs before filling out the appropriate forms. The student will receive a letter of leave and individualized conditions will apply. All students must meet the criteria and confirm agreement with the terms of the leave in writing. In addition, students must complete a sign-out form (see link below) requiring the signatures of the requisite offices indicating that there are no outstanding debts or other encumbrances to the student’s record and that all medical school property has been returned. When all the signatures are obtained, the student must return the form to the Registrar’s Office. There is a processing fee of $100.00 for leaves.

Leave of absence sign out and return forms can be found on the Medical School Forms webpage.

Return from LOA

The Office of Student Affairs approves students for return from a LOA. The point person for the return process is the Assistant Director of Student Affairs. Students should refer to the individualized terms of their leave letter and must complete all required evaluations or testing prior to return. In general return from a medical leave of absence requires a physician’s note that the student is cleared to return to school. At the end of a specified period of LOA, if the student does not notify the Assistant Director of Student Affair of their intentions, it will be assumed the student no longer wishes to be considered enrolled and will be dismissed. If a student wishes to apply for reinstatement at a later date, a new application for admission must be completed.

Extended Scholarly Status

Students who choose to enhance their medical training by pursuing an additional academic degree at another institution will be considered on Extended Scholarly Status. In this status students are not enrolled in medical school courses or clerkships but because they are pursuing an additional degree, this leave of absence is considered in a similar status as that of students who are on Scholarly Year. The School is obligated to report all matriculated students and their active or inactive status at ISMMS to the Department of Education. As an inactive student at ISMMS, the student is not eligible for federal loans from ISMMS during this period. This policy does not apply to students getting an additional degree (like a PhD, or Masters) from the Icahn School of Medicine at Mount Sinai.

Students must be in good academic standing to be eligible for this status. Students interested in an additional degree should initiate the process by discussing their plans with their Faculty Advisor. Students who pursue an additional degree between year 1 and 2 must complete all academic requirements for year 1. Students who pursue an additional degree between year 2 and 3 must complete all academic requirements for year 2 and take Step 1. Students who pursue an additional degree between year 3 and 4 must compete all academic requirements for year 3 and take Step 2CK and take Step 2 CS by the deadline established by Medical Education. Any needed course remediations must occur before students begin an additional degree.

The following are additional factors and requirements for students in this status:

**Loans:** as mentioned above students will not be eligible for federal or school originated loans while on Extended Scholarly Status through the ISMMS Financial Aid Office. Students who are citizens/permanent residents are eligible to apply for federal student loans at the institution where they are getting the additional degree. As long as students are enrolled here or elsewhere previous loans will not be in repayment status. Students who received federal or institutional loans, and are no longer enrolled in their additional degree institution or considered not enrolled at ISMMS, will go into student loan repayment. Loan repayment usually starts six months after the last day of enrollment is reported by the additional degree institution or ISMMS. For further information about federal loans, please go to the National Student Loan Database at [www.nslds.ed.gov](http://www.nslds.ed.gov) to view loan servicer information and loan balances.
**Housing:** students who are pursuing an additional degree at an institution within New York City are eligible to retain their ISMMS housing. They will be responsible for rent and must show proof of income to cover rent for the duration of the additional degree.

**Health insurance:** students must have health insurance during this status. They can be on the ISMMS plan, a plan from the other institution, or another plan of students' choosing.

**Patient care:** Students on this status may retain their ISMMS ID and may engage in clinical activities like shadowing or participation in EHHOP.

**Library services:** All library items associated with the user's library account must be returned in good condition and all fines and fees paid, regardless of the date that the fine or fee was originally issued, prior to starting on Extended Scholarly Status. If payment is required, the library can make arrangements for payment over the phone with a valid credit card.

**MSPE and Transcript:** Students’ MSPEs and transcript will read: “Student pursued a (name of degree, i.e., MPH, MBA) at (name of institution) for academic year(s) ________.” The dates of degree start and end will also be noted.

Transcript: a Face of transcript reads: [Start Date] – [End Date]: Extended Scholarly Status – Degree type, Name of institution.”

**Degree length and timing:** Students who take an additional degree must review the start and stop dates of that program with their Faculty Advisor and, if needed, the Registrar to ensure that they can meet the requirements for the medical degree in time for the projected date for graduation from medical school.

---

**Decelerated Year**

Students who have a compelling reason may request to spread requirements of one academic year over two calendar years. Interested students must meet with Senior Associate Dean for Student Affairs and the Senior Director of Enrollment Services and Student Information to discuss the request. If approved, students will be considered 50 percent enrolled for this time period. Tuition will be prorated accordingly, but students will be responsible for living expenses and fees for each decelerated year. Students are enrolled during the decelerated period, loans will not go into repayment and students will be allowed to remain in housing. The period of deceleration will be noted in the Academic History section of the MSPE. A decelerated year adds to the overall time of enrollment. (see section on Satisfactory Academic Progress)

---

**Flexibility of Year 1 and 2**

While the limit for excused absences in Year 1 and 2 is two (2) contiguous weeks, students may watch the recordings of lectures at their convenience and only need to report to school for required patient presentations, small groups and laboratory experiences. This allows for significant time when a student is not required to be present at school.
Awards and Honors

Gold Humanism Honor Society

The Gold Humanism Honor Society (GHHS) honors those students who have demonstrated humanistic values in their clinical training. The Arnold P. Gold Foundation defines humanism as:

"Humanism encompasses those attributes and behaviors that emanate from a deep sensitivity and respect for others, including full acceptance of all cultural and ethnic backgrounds. Further, humanism is exemplified through compassionate, empathetic treatment of all persons while recognizing each one's needs and autonomy."

Students are nominated at the end of their third year by their peers with whom they have completed third year. The three nominating questions are:

1. Please choose a classmate who best personifies the quote, “the secret of good patient care is in caring for the patient.”
2. Please choose a classmate who demonstrates respect for colleagues and the health care team.
3. Please choose a classmate you would want as the doctor for yourself or a loved one.

Each student can nominate three peers per question, and can state why they nominated this person.

The GHHS selection committee, which is comprised of faculty members and residents who are GHHS members themselves, chooses the final list of students to be inducted based on the quantity and quality of votes. The Faculty Counselor for our GHHS chapter is Laura Gelfman, MD and committee is comprised of Andrew Alexis, MD, Katherine Legare, MD, Ilana Ramer, MD, Carlos Rios, MD, Brijen Shah, MD, Bruce Belb, MD and Katherine Wang, MD.

Per GHHS guidelines, this will not be more that 15 percent of the class. GHHS inductees are honored in the Gold Humanism Award Ceremony held in the fourth year and at graduation. GHHS students may mark the designation on ERAS.

Distinction in Medical Education

Distinction in Medical Education (DIME) recognizes those students who have taken leadership roles in medical education and have developed and implemented a scholarly project related to the field of medical education. DIME is not for all students who teach, but rather it is awarded to those unique students who have dedicated significant time to and demonstrated excellence in teaching and/or curriculum development and who have taken a scholarly approach to their work in education. Students primarily engaged in teaching are required to produce scholarly work, evaluate their teaching/education interventions, and describe how they used results to improve their teaching/intervention. Education products for teachers may include the development of concept maps, slide sets, resource materials, web-based cases, etc. Learner evaluations will provide important evidence of quality if a project is primarily related to teaching. Students apply for DIME in their fourth year of medical school and are selected based on their application and if they have met DIME criteria by a committee within the Institute of Medical Education. Students who graduate with DIME will receive diplomas at Commencement stating that they have graduated with "Distinction in Medical Education" and they will be recognized at the Graduation Achievement Ceremony. Program guidelines and a link to the application form are available on the Distinction in Medical Education web page.

Distinction in Research
This award is for students who carry out an original research project, rather than participating in a technical capacity on an ongoing project. Graduation with Distinction in Research is awarded to students who publish a peer-reviewed manuscript on which they are the first author or who submit a first-author manuscript on their work that is judged to be of publication quality by an ad hoc Distinction in Research Committee. Students who graduate with Distinction in Research will receive diplomas at Commencement stating that they have graduated with "Distinction in Research" and they will be recognized at the Icahn School of Medicine Achievement Ceremony. This is an exciting opportunity for students to receive recognition for creativity and originality. It is a valuable educational component for those interested in a career in either academic or clinical medicine. Students are encouraged to begin their research during the summer between their first and second years. Program guidelines and a link to the application form are available on the Distinction in Research web page.

**Distinction in Global Health**

Graduating medical students are welcome to apply for the Distinction in Global Health (DIGH). DIGH recognizes students who have shown significant dedication to global health during their time at ISMMS through scholarly work, education, leadership, and/or service. We define Global Health work broadly as "the area of study, research and practice that places a priority on improving health and achieving equity in health for all people worldwide". This typically involves work with underserved populations, and can be performed either abroad or in the United States. Graduating MD students in good academic standing are eligible to apply during the open call period in early spring. We are looking for those students with a longitudinal engagement in Global Health throughout their time at ISMMS.

More information and the application can be found on the Global Health Blackboard page.

**Achievement Ceremony Awards**

There are a number of student awards given at the Graduation Achievement Ceremony the day before Commencement. The medical student awards are given by a clinical or research department or by the Department of Medical Education. The awards given by Medical Education are determined by the awards selection committee based on a nomination and essay. Departmental Awards are selected by the respective department, and research awards are selected by the Medical Student Research Office. Other awards are selected by the Center for Multicultural and Community Affairs, the Gold Humanism Honor Society Selection Committee, and the Alumni Office.

Awards determined by the Department of Medical Education:

- Dr. David K. McDonogh Award for Diversity in Medical Education: Awarded to a graduating medical student who has worked diligently to increase diversity in medicine and on our campus and has worked to create and support an environment where diversity and inclusion are valued.

- James Felt Award for the Promotion of Social and Racial Justice: Awarded to a graduating medical student who exemplifies the view of medicine as a socially responsible human service profession and has demonstrated engagement in and commitment to deconstructing and mitigating racism and bias in our school, community and health care system.

- Pat Levinson Award for the Advancement and Inclusion of Women in Medicine: Awarded to a graduating medical student who has contributed significantly to the advancement of women leaders in medicine and science and has worked toward gender equity in academic medicine. The awardee has track record of advocating for the development of women leaders as well as enhancing the professional environment for women in medicine.

- Judith and Nathan Kase Humanities in Medicine Prize: Awarded to a graduating student who was accepted via the Humanities and Medicine Program and who exemplifies the principles of the program. It will
recognize outstanding performance in clinical studies and diverse interests that impact the study and practice of medicine.

- Barry Stimmel Award for Medical Education: Awarded to a graduating medical student who has contributed to the education and advancement of their fellow students and exemplified a commitment to and leadership in teaching and advancing medical education. This student has made lasting changes to the curriculum or learning environment.

- Harold Elster Memorial Prize for Clinical Acumen: Awarded to a graduating medical student for their clinical excellence, including patient communication skills, reasoning ability, teamwork, and medical knowledge.

Awards determined by clinical departments:

- Geriatrics and Palliative Medicine: Milton C. Engel, MD, Award in Geriatric Medicine
- Surgery: Mrs. David A. Dreiling Surgery Prize
- Internal Medicine: the Barry Coller Award for Excellence in Clinical Medicine
- Pediatrics: Dr. Howard Rappaport Pediatric Award
- Neurology: Dr. Morris B. Bender Award in Clinical Neurology
- Anesthesiology: Dr. Joseph R. Jagust Anesthesiology Award
- Psychiatry: Dr. M. Ralph Kaufman Psychiatry Prize
- Family Medicine: Steven B. Tamarin, MD, Memorial Award for Excellence in Family Medicine
- Obstetrics and Gynecology: Dr. Alan F. Guttmacher Obstetrics and Gynecology Prize

Awards selected by the Medical Student Research Office:

- Mount Sinai Auxiliary Board Prize for Excellence in the Study of Health Care Delivery Services
- Dr. Harold Lamport Biomedical Research Prize

Award selected by Center for Multicultural and Community Affairs

- Irwin Gelernt, MD, Award for Service to the Community

Award selected by the Gold Humanism Honor Society Selection Committee:

- The Leonard Tow Humanism in Medicine Student Award

Award selected by the Alumni Office:

- Mount Sinai Alumni Student Leadership Award
Residency Application Process

The Office of Student Affairs assists students with all aspects of the residency application process (RAP). The main part of RAP begins in the second half of third-year and continues until Match Day in March of fourth-year.

The RAP includes elements of Career Planning Services (CPS) which runs all 4 years through the InFocus weeks and has several additional sessions in Year 4, including ones on how the match works, interviewing for residency, and constructing a match list.

Details on clinical specialties, the Medical Student Performance Evaluation, and other aspects of the residency application, as well as the very comprehensive Guide to the Fourth Year can be found on the CPS app: http://medinfo.mssm.edu/CPS. Additionally information can be found on Blackboard (go to Student Resources, then Career Planning Services.)
The Department of Medical Education encompasses Undergraduate Medical Education (MD program), Graduate Medical Education and Continuing Medical Education.

*MD Program Leadership Team

<table>
<thead>
<tr>
<th><strong>Administration</strong></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>David Muller, MD</strong></td>
<td>Dr. Muller sets the vision, mission, and direction of medical education programs through the recruitment, development and support of faculty and students.</td>
<td><a href="mailto:david.muller@mssm.edu">david.muller@mssm.edu</a> Annenberg 13-30</td>
</tr>
<tr>
<td><strong>Michelle Sainté</strong>*</td>
<td>Ms. Sainté oversees the administrative and financial divisions of the Medical Education Department otherwise known as people, money, and space. She is also responsible for staffing the department and acting as a liaison to departments throughout the Institution.</td>
<td><a href="mailto:michelle.sainte@mssm.edu">michelle.sainte@mssm.edu</a> Annenberg 13-30</td>
</tr>
<tr>
<td><strong>Suzanne Garfinkle, MD</strong></td>
<td>Dr. Garfinkle directs the Academy for Medicine and the Humanities which develops curriculum and student events to help recognize and inspire curiosity about humanity for medical students and physicians.</td>
<td><a href="mailto:suzanne.garfinkle@mssm.edu">suzanne.garfinkle@mssm.edu</a> Annenberg 13-30</td>
</tr>
<tr>
<td><strong>Brendan Bullen</strong></td>
<td>Mr. Bullen is responsible for managing the financial and personnel operations and supporting the daily operations of the Department of Medical Education.</td>
<td><a href="mailto:brendan.bullen@mssm.edu">brendan.bullen@mssm.edu</a> Annenberg 13-30</td>
</tr>
<tr>
<td><strong>MéLisa Best</strong></td>
<td>Ms. Best oversees the visual content and streamlines messages produced by the Department of Medical Education. She works with students and faculty to identify and promote programs and initiatives within the MD Program to prospective and current students, staff, and faculty.</td>
<td><a href="mailto:melisa.best@mssm.edu">melisa.best@mssm.edu</a> Annenberg 13-30</td>
</tr>
<tr>
<td><strong>Rolando Caraballo</strong></td>
<td>Mr. Caraballo manages student reimbursements and payroll for faculty and staff in the Department of Medical Education.</td>
<td><a href="mailto:rolando.caraballo@mssm.edu">rolando.caraballo@mssm.edu</a> Annenberg 13-30</td>
</tr>
<tr>
<td><strong>Gwendolyn Casiano</strong></td>
<td>Ms. Casiano serves as a liaison between students and staff as the first point of contact.</td>
<td><a href="mailto:gwendolyn.casiano@mssm.edu">gwendolyn.casiano@mssm.edu</a> Annenberg 13-30</td>
</tr>
<tr>
<td><strong>Darinka Gadikota-Klumpers</strong></td>
<td>Ms. Gadikota-Klumpers is responsible for leading and managing all aspects of global health educational programming and, provides support to both faculty and students.</td>
<td><a href="mailto:darinka.gadikota@mssm.edu">darinka.gadikota@mssm.edu</a> Annenberg 13-30</td>
</tr>
</tbody>
</table>
development across the health system, and supports medical education scholarship and research.

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Responsibilities</th>
<th>Email</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Robert Fallar, PhD</td>
<td>Director, Assessment and Evaluation; Assistant Director,IME</td>
<td>Dr. Fallar oversees the assessment and evaluation. He is responsible for monitoring the performance and continuous evaluation of the curriculum. As Assistant Director of IME, he supports faculty development and recognition of educational scholarship.</td>
<td><a href="mailto:robert.fallar@mssm.edu">robert.fallar@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td>Margaret Suppa, MBA</td>
<td>Manager, Institute for Medical Education</td>
<td>Ms. Suppa manages the Institute for Medical Education’s membership, events, and programs in order to foster the development of faculty and scholarship.</td>
<td><a href="mailto:margaret.suppa@mssm.edu">margaret.suppa@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td>Mary Rojas, PhD</td>
<td>Director</td>
<td>Develops scholarly programs and integrates them into the medical education curriculum to encourage critical thinking, creativity, and life-long learning. She directs PORTAL (Patient-Oriented Research Training and Leadership), a five-year MD/MSCR program, the Summer Research Scholars Program, the Distinction in Research Track, and the Scholarly Year Program.</td>
<td><a href="mailto:jennifer.jao@mssm.edu">jennifer.jao@mssm.edu</a></td>
<td>CAM building, D6-116</td>
</tr>
<tr>
<td>Jenny Lin, MD</td>
<td>Associate Director, MSRO Co-Director, Portal Program and Scholar Program</td>
<td>Dr. Jao is Assistant Professor of Medicine in the Department of Medicine and Department of Obstetrics, Gynecology, and Reproductive Science. Dr. Jao co-directs the SCHOLAR and PORTAL programs.</td>
<td><a href="mailto:jenny.lin@mountsinai.org">jenny.lin@mountsinai.org</a></td>
<td>17 East 102 Street, 6th Floor WEST - 157</td>
</tr>
<tr>
<td>Jenny Lin, MD</td>
<td>Associate Director, MSRO Co-Director, Scholar Program</td>
<td>Dr. Lin is an Associate Professor of Medicine in the Department of Medicine. Dr. Jao co-directs the SCHOLAR program.</td>
<td><a href="mailto:jenny.lin@mountsinai.org">jenny.lin@mountsinai.org</a></td>
<td>17 East 102 Street, 6th Floor WEST - 157</td>
</tr>
<tr>
<td>Keith Sigel, MD</td>
<td>Associate Director, MSRO Co-Director, Portal Program</td>
<td>Dr. Sigel is an Assistant Professor of Medicine in the Division of General Internal Medicine. Dr. Sigel co-directs the PORTAL program with Dr. Jennifer Jao.</td>
<td><a href="mailto:Keith.sigel@mssm.edu">Keith.sigel@mssm.edu</a></td>
<td>CAM D6W 122</td>
</tr>
<tr>
<td>Grace Oluoch, MBA</td>
<td>Senior Program Coordinator</td>
<td>Ms. Oluoch co-ordinates the Medical Student Research Day, Research projects, and Scholarly Year.</td>
<td><a href="mailto:grace.oluoch@mssm.edu">grace.oluoch@mssm.edu</a></td>
<td>Annenberg 12-18</td>
</tr>
<tr>
<td>Shannon Bradford</td>
<td>Senior Program Coordinator</td>
<td>Ms. Bradford supports medical student research programming, processes and initiatives for the SCHOLaR and the PORTAL Programs.</td>
<td><a href="mailto:shannon.brandon@mssm.edu">shannon.brandon@mssm.edu</a></td>
<td>Annenberg 12-18</td>
</tr>
</tbody>
</table>
Department of Medical Education Leadership, Faculty, and Staff

The Department of Medical Education encompasses Undergraduate Medical Education (MD program), Graduate Medical Education and Continuing Medical Education.

*MD Program Leadership Team

<table>
<thead>
<tr>
<th><strong>Administration</strong></th>
<th><strong>Description</strong></th>
<th><strong>Contact Information</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>David Muller, MD</strong>&lt;br&gt;Dean for Medical Education</td>
<td>Dr. Muller sets the vision, mission, and direction of medical education programs through the recruitment, development and support of faculty and students.</td>
<td><a href="mailto:david.muller@mssm.edu">david.muller@mssm.edu</a>&lt;br&gt;Annenberg 13-30</td>
</tr>
<tr>
<td><strong>Michelle Sainté</strong>&lt;br&gt;Associate Dean for Academic Administration</td>
<td>Ms. Sainté oversees the administrative and financial divisions of the Medical Education Department otherwise known as people, money, and space. She is also responsible for staffing the department and acting as a liaison to departments throughout the Institution.</td>
<td><a href="mailto:michelle.sainte@mssm.edu">michelle.sainte@mssm.edu</a>&lt;br&gt;Annenberg 13-30</td>
</tr>
<tr>
<td><strong>Suzanne Garfinkle, MD</strong>&lt;br&gt;Director, Academy for Medicine and the Humanities</td>
<td>Dr. Garfinkle directs the Academy for Medicine and the Humanities which develops curriculum and student events to help recognize and inspire curiosity about humanity for medical students and physicians.</td>
<td><a href="mailto:suzanne.garfinkle@mssm.edu">suzanne.garfinkle@mssm.edu</a>&lt;br&gt;Annenberg 13-30</td>
</tr>
<tr>
<td><strong>Brendan Bullen</strong>&lt;br&gt;Associate Director for Academic Administration</td>
<td>Mr. Bullen is responsible for managing the financial and personnel operations and supporting the daily operations of the Department of Medical Education.</td>
<td><a href="mailto:brendan.bullen@mssm.edu">brendan.bullen@mssm.edu</a>&lt;br&gt;Annenberg 13-30</td>
</tr>
<tr>
<td><strong>MéLisa Best</strong>&lt;br&gt;Communications and Marketing Associate</td>
<td>Ms. Best oversees the visual content and streamlines messages produced by the Department of Medical Education. She works with students and faculty to identify and promote programs and initiatives within the MD Program to prospective and current students, staff, and faculty.</td>
<td><a href="mailto:melisa.best@mssm.edu">melisa.best@mssm.edu</a>&lt;br&gt;Annenberg 13-30</td>
</tr>
<tr>
<td><strong>Rolando Caraballo</strong>&lt;br&gt;Business Coordinator</td>
<td>Mr. Caraballo manages student reimbursements and payroll for faculty and staff in the Department of Medical Education.</td>
<td><a href="mailto:rolando.caraballo@mssm.edu">rolando.caraballo@mssm.edu</a>&lt;br&gt;Annenberg 13-30</td>
</tr>
<tr>
<td><strong>Gwendolyn Casiano</strong>&lt;br&gt;Front Desk Operations/Education Program Assistant</td>
<td>Ms. Casiano serves as a liaison between students and staff as the first point of contact.</td>
<td><a href="mailto:gwendolyn.casiano@mssm.edu">gwendolyn.casiano@mssm.edu</a>&lt;br&gt;Annenberg 13-30</td>
</tr>
<tr>
<td><strong>Darinka Gadikota-Klumpers</strong>&lt;br&gt;Global Health Program Manager</td>
<td>Ms. Gadikota-Klumpers is responsible for leading and managing all aspects of global health educational programming and, provides support to both faculty and students.</td>
<td><a href="mailto:darinka.gadikota@mssm.edu">darinka.gadikota@mssm.edu</a>&lt;br&gt;Annenberg 13-30</td>
</tr>
</tbody>
</table>
| Leona Hess | Education Program Director for Strategy and Equity Programs | Ms. Hess is responsible for the leadership, training and education of faculty, staff and students in the areas of racial justice, equity and change management. | leona.hess@mssm.edu  
Annenberg 13-30 |
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Executive Assistant to the Dean for Medical Education</td>
<td>The Executive Assistant provides administrative support for Dr. Muller, and the Medical Education leadership. They also provides support for special projects.</td>
<td></td>
<td>Annenberg 13-30</td>
</tr>
</tbody>
</table>
| Peter Zweig | Senior Program Coordinator, Accreditation and Special Projects | Mr. Zweig organizes, collects, and creates data for reporting to accrediting and governing agencies and provides strategic oversight and partnership to manage projects and initiatives in the Department of Medical Education. | peter.zweig@mssm.edu  
Annenberg 13-30 |
| Special Events Coordinator | The Special Events Coordinator is responsible for the development, implementation, and evaluation of events that engage faculty, students, and community constituents. |  | Annenberg 13-30 |
| **Office of Admissions** | **Office of Admissions** | **Office of Admissions** | **Office of Admissions** |
| Valerie Parkas, MD* | Senior Associate Dean of Admissions | Dr. Parkas oversees the admissions and recruitment strategies that support the goals and mission of ISMMS. | valerie.parkas@mssm.edu  
Annenberg 13-90 |
| Manjil Chatterji, MD | Faculty Director of Admissions and Recruitment | Dr. Chatterji works closely with the Associate Dean of Admissions on the day-to-day operations of admissions and recruitment in ISMMS. He is particularly involved in broadening diversity in our incoming medical school class. | manjil.chatterji@mountsinai.org  
Annenberg 13-90 |
| Jessica Maysonet | Assistant Director of Admissions | Ms. Maysonet manages all phases of the application process including prospective students’ visits, interviews, and acceptances. | jessica.maysonet@mssm.edu  
Annenberg 13-90 |
| David Lee | Assistant Director of Admissions and Recruitment | Mr. Lee leads the admissions effort for Medical Education, FlexMed, and collaborative pipeline partnerships developed with universities, high schools, and corporations nationwide. He works closely with leadership to develop and implement an admission strategic plan that is data-driven to achieve enrollment goals. | david.lee@mssm.edu  
Annenberg 13-90 |
| Kathleen Jackson | Director of Admissions Processing and Systems | Ms. Jackson is responsible for managing the admissions application process, systems and processing staff, for all Programs in both the Medical and Graduate Schools. | kathleen.jackson@mssm.edu  
Annenberg 13-90 |
### Admissions Team

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Support Provided</th>
<th>Email</th>
<th>Office</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deborah Alleyne</td>
<td>Admissions Coordinator</td>
<td>Ms. Alleyne provides critical support for all initiatives relating to the recruitment and admission of medical and graduate students.</td>
<td><a href="mailto:deborah.alleyne@mssm.edu">deborah.alleyne@mssm.edu</a></td>
<td>Annenberg 13-90</td>
</tr>
<tr>
<td>Jacqueline Duran</td>
<td>Admissions Assistant</td>
<td>Ms. Duran supports the application process for prospective students.</td>
<td><a href="mailto:jacqueline.duran@mssm.edu">jacqueline.duran@mssm.edu</a></td>
<td>Annenberg 13-90</td>
</tr>
<tr>
<td>Ruslan Kipnis</td>
<td>Admissions Assistant</td>
<td>Mr. Kipnis supports the application process for prospective students.</td>
<td><a href="mailto:ruslan.kipnis@mssm.edu">ruslan.kipnis@mssm.edu</a></td>
<td>Annenberg 13-90</td>
</tr>
<tr>
<td>Jackie Chudow</td>
<td>Pre-Enrollment Coordinator - Non-Traditional Programs</td>
<td>Ms. Chudow advises FlexMed students on fulfilling pre-matriculation requirements. She tracks their progress, and collaborates with Admissions, Enrollment, and Student Affairs to ensure a smooth transition to the Icahn School of Medicine.</td>
<td><a href="mailto:jacquelyn.chudow@mssm.edu">jacquelyn.chudow@mssm.edu</a></td>
<td>Annenberg 12-05</td>
</tr>
<tr>
<td>Sol Adler</td>
<td>Associate Recruitment Coordinator</td>
<td>Mr. Adler develops and implements recruitment and marketing strategies for the Office of Admissions.</td>
<td><a href="mailto:sol.adler@mssm.edu">sol.adler@mssm.edu</a></td>
<td>Annenberg 12-05</td>
</tr>
</tbody>
</table>

### Center For Anatomy & Functional Morphology

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Support</th>
<th>Email</th>
<th>Office</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jeffrey Laitman, PhD</td>
<td>Director of the Center for Anatomy and Functional Morphology</td>
<td>Dr. Laitman is Course Director of the Year 1 Structures course and the Director of the Center of Anatomy and Functional Morphology. He also directs the Anatomical Gift Program.</td>
<td><a href="mailto:jeffrey.laitman@mssm.edu">jeffrey.laitman@mssm.edu</a></td>
<td>Annenberg 12-90</td>
</tr>
<tr>
<td>Ki-Mark Mak, PhD</td>
<td>Associate Professor</td>
<td>Dr. Mak teaches in the Year 1 Structures Course.</td>
<td><a href="mailto:kimar.mak@mssm.edu">kimar.mak@mssm.edu</a></td>
<td>Annenberg 12-90</td>
</tr>
<tr>
<td>Joy Reidenberg, PhD</td>
<td>Professor</td>
<td>Dr. Reidenberg is a Professor of Medical Education and teaches in the Year 1 Course Structures.</td>
<td><a href="mailto:joy.reidenberg@mssm.edu">joy.reidenberg@mssm.edu</a></td>
<td>Annenberg 12-90</td>
</tr>
<tr>
<td>Tarin Rivera</td>
<td>Program Coordinator</td>
<td>Ms. Rivera directly assists Dr. Jeffrey Laitman and coordinates the Anatomical Gift Program.</td>
<td><a href="mailto:tarin.rivera@mssm.edu">tarin.rivera@mssm.edu</a></td>
<td>Annenberg 12-90</td>
</tr>
</tbody>
</table>
The Department of Medical Education encompasses Undergraduate Medical Education (MD program), Graduate Medical Education and Continuing Medical Education.

**Administration**

<table>
<thead>
<tr>
<th>Name</th>
<th>Role</th>
<th>Responsibilities</th>
<th>Email</th>
<th>Office</th>
</tr>
</thead>
<tbody>
<tr>
<td>David Muller, MD*</td>
<td>Dean for Medical Education</td>
<td>Dr. Muller sets the vision, mission, and direction of medical education programs through the recruitment, development and support of faculty and students.</td>
<td><a href="mailto:david.muller@mssm.edu">david.muller@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td>Michelle Sainté*</td>
<td>Associate Dean for Academic Administration</td>
<td>Ms. Sainté oversees the administrative and financial divisions of the Medical Education Department otherwise known as people, money, and space. She is also responsible for staffing the department and acting as a liaison to departments throughout the Institution.</td>
<td><a href="mailto:michelle.sainte@mssm.edu">michelle.sainte@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td>Suzanne Garfinkle, MD</td>
<td>Director, Academy for Medicine and the Humanities</td>
<td>Dr. Garfinkle directs the Academy for Medicine and the Humanities which develops curriculum and student events to help recognize and inspire curiosity about humanity for medical students and physicians.</td>
<td><a href="mailto:suzanne.garfinkle@mssm.edu">suzanne.garfinkle@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td>Brendan Bullen</td>
<td>Associate Director for Academic Administration</td>
<td>Mr. Bullen is responsible for managing the financial and personnel operations and supporting the daily operations of the Department of Medical Education.</td>
<td><a href="mailto:brendan.bullen@mssm.edu">brendan.bullen@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td>MéLisa Best</td>
<td>Communications and Marketing Associate</td>
<td>Ms. Best oversees the visual content and streamlines messages produced by the Department of Medical Education. She works with students and faculty to identify and promote programs and initiatives within the MD Program to prospective and current students, staff, and faculty.</td>
<td><a href="mailto:melisa.best@mssm.edu">melisa.best@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td>Rolando Caraballo</td>
<td>Business Coordinator</td>
<td>Mr. Caraballo manages student reimbursements and payroll for faculty and staff in the Department of Medical Education.</td>
<td><a href="mailto:rolando.caraballo@mssm.edu">rolando.caraballo@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td>Gwendolyn Casiano</td>
<td>Front Desk Operations/Education Program Assistant</td>
<td>Ms. Casiano serves as a liaison between students and staff as the first point of contact.</td>
<td><a href="mailto:gwendolyn.casiano@mssm.edu">gwendolyn.casiano@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td>Darinka Gadikota-Klumpers</td>
<td>Global Health Program Manager</td>
<td>Ms. Gadikota-Klumpers is responsible for leading and managing all aspects of global health educational programming and, provides support to both faculty and students.</td>
<td><a href="mailto:darinka.gadikota@mssm.edu">darinka.gadikota@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td>Name</td>
<td>Title</td>
<td>Description</td>
<td>Contact</td>
<td>Office</td>
</tr>
<tr>
<td>--------------------</td>
<td>----------------------------------------------------------------------</td>
<td>-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>----------------------------------------</td>
<td>--------------</td>
</tr>
<tr>
<td><strong>Leona Hess</strong></td>
<td>Education Program Director for Strategy and Equity Programs</td>
<td>Ms. Hess is responsible for the leadership, training and education of faculty, staff and students in the areas of racial justice, equity and change management.</td>
<td><a href="mailto:leona.hess@mssm.edu">leona.hess@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td>Executive Assistant to the Dean for Medical Education</td>
<td></td>
<td>The Executive Assistant provides administrative support for Dr. Muller, and the Medical Education leadership. They also provides support for special projects.</td>
<td></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td><strong>Peter Zweig</strong></td>
<td>Senior Program Coordinator, Accreditation and Special Projects</td>
<td>Mr. Zweig organizes, collects, and creates data for reporting to accrediting and governing agencies and provides strategic oversight and partnership to manage projects and initiatives in the Department of Medical Education.</td>
<td><a href="mailto:peter.zweig@mssm.edu">peter.zweig@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td>Special Events Coordinator</td>
<td></td>
<td>The Special Events Coordinator is responsible for the development, implementation, and evaluation of events that engage faculty, students, and community constituencies.</td>
<td></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td><strong>Office of Admissions</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Valerie Parkas, MD</strong></td>
<td>Senior Associate Dean of Admissions</td>
<td>Dr. Parkas oversees the admissions and recruitment strategies that support the goals and mission of ISMMS.</td>
<td><a href="mailto:valerie.parkas@mssm.edu">valerie.parkas@mssm.edu</a></td>
<td>Annenberg 13-90</td>
</tr>
<tr>
<td><strong>Manjil Chatterji, MD</strong></td>
<td>Faculty Director of Admissions and Recruitment</td>
<td>Dr. Chatterji works closely with the Associate Dean of Admissions on the day-to-day operations of admissions and recruitment in ISMMS. He is particularly involved in broadening diversity in our incoming medical school class.</td>
<td><a href="mailto:manjil.chatterji@mountsina.org">manjil.chatterji@mountsina.org</a></td>
<td>Annenberg 13-90</td>
</tr>
<tr>
<td><strong>Jessica Maysonet</strong></td>
<td>Assistant Director of Admissions</td>
<td>Ms. Maysonet manages all phases of the application process including prospective students’ visits, interviews, and acceptances.</td>
<td><a href="mailto:jessica.maysonet@mssm.edu">jessica.maysonet@mssm.edu</a></td>
<td>Annenberg 13-90</td>
</tr>
<tr>
<td><strong>David Lee</strong></td>
<td>Assistant Director of Admissions and Recruitment</td>
<td>Mr. Lee leads the admissions effort for Medical Education, FlexMed, and collaborative pipeline partnerships developed with universities, high schools, and corporations nationwide. He works closely with leadership to develop and implement an admission strategic plan that is data-driven to achieve enrollment goals.</td>
<td><a href="mailto:david.lee@mssm.edu">david.lee@mssm.edu</a></td>
<td>Annenberg 13-90</td>
</tr>
<tr>
<td><strong>Kathleen Jackson</strong></td>
<td>Director of Admissions Processing and Systems</td>
<td>Ms. Jackson is responsible for managing the admissions application process, systems and processing staff, for all Programs in both the Medical and Graduate Schools.</td>
<td><a href="mailto:kathleen.jackson@mssm.edu">kathleen.jackson@mssm.edu</a></td>
<td>Annenberg 13-90</td>
</tr>
<tr>
<td>Name</td>
<td>Title</td>
<td>Support Provided</td>
<td>Email</td>
<td>Office</td>
</tr>
<tr>
<td>-----------------------</td>
<td>----------------------------</td>
<td>----------------------------------------------------------------------------------</td>
<td>--------------------------------------------</td>
<td>--------------</td>
</tr>
<tr>
<td>Deborah Alleyne</td>
<td>Admissions Coordinator</td>
<td>Ms. Alleyne provides critical support for all initiatives relating to the recruitment and admission of medical and graduate students.</td>
<td><a href="mailto:deborah.alleyne@mssm.edu">deborah.alleyne@mssm.edu</a></td>
<td>Annenberg 13-90</td>
</tr>
<tr>
<td>Jacqueline Duran</td>
<td>Admissions Assistant</td>
<td>Ms. Duran supports the application process for prospective students.</td>
<td><a href="mailto:jacqueline.duran@mssm.edu">jacqueline.duran@mssm.edu</a></td>
<td>Annenberg 13-90</td>
</tr>
<tr>
<td>Ruslan Kipnis</td>
<td>Admissions Assistant</td>
<td>Mr. Kipnis supports the application process for prospective students.</td>
<td><a href="mailto:ruslan.kipnis@mssm.edu">ruslan.kipnis@mssm.edu</a></td>
<td>Annenberg 13-90</td>
</tr>
<tr>
<td>Jackie Chudow</td>
<td>Pre-Enrollment Coordinator</td>
<td>Ms. Chudow advises FlexMed students on fulfilling pre-matriculation requirements. She tracks their progress, and collaborates with Admissions, Enrollment, and Student Affairs to ensure a smooth transition to the Icahn School of Medicine.</td>
<td><a href="mailto:jacquelyn.chudow@mssm.edu">jacquelyn.chudow@mssm.edu</a></td>
<td>Annenberg 12-05</td>
</tr>
<tr>
<td>Sol Adler</td>
<td>Associate Recruitment Coordinator</td>
<td>Mr. Adler develops and implements recruitment and marketing strategies for the Office of Admissions.</td>
<td><a href="mailto:sol.adler@mssm.edu">sol.adler@mssm.edu</a></td>
<td>Annenberg 12-05</td>
</tr>
</tbody>
</table>

**Center For Anatomy & Functional Morphology**

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Support Provided</th>
<th>Email</th>
<th>Office</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jeffrey Laitman, PhD</td>
<td>Director of the Center for Anatomy and Functional Morphology</td>
<td>Dr. Laitman is Course Director of the Year 1 Structures course and the Director of the Center of Anatomy and Functional Morphology. He also directs the Anatomical Gift Program.</td>
<td><a href="mailto:jeffrey.laitman@mssm.edu">jeffrey.laitman@mssm.edu</a></td>
<td>Annenberg 12-90</td>
</tr>
<tr>
<td>Ki-Mark Mak, PhD</td>
<td>Associate Professor</td>
<td>Dr. Mak teaches in the Year 1 Structures Course.</td>
<td>kيم<a href="mailto:ark.mak@mssm.edu">ark.mak@mssm.edu</a></td>
<td>Annenberg 12-90</td>
</tr>
<tr>
<td>Joy Reidenberg, PhD</td>
<td>Professor</td>
<td>Dr. Reidenberg is a Professor of Medical Education and teaches in the Year 1 Course Structures.</td>
<td><a href="mailto:joy.reidenberg@mssm.edu">joy.reidenberg@mssm.edu</a></td>
<td>Annenberg 12-90</td>
</tr>
<tr>
<td>Tarin Rivera</td>
<td>Program Coordinator</td>
<td>Ms. Rivera directly assists Dr. Jeffrey Laitman and coordinates the Anatomical Gift Program.</td>
<td><a href="mailto:tarin.rivera@mssm.edu">tarin.rivera@mssm.edu</a></td>
<td>Annenberg 12-90</td>
</tr>
<tr>
<td>Name</td>
<td>Position, Email/Phone</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>-------------------------------</td>
<td>----------------------------------------</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
| **Phyllis Shaw, PhD**         | Associate Professor, phyllis.shaw@mssm.edu  
|                               | Annenberg 18-20                        |
| **Torrence Wilson**           | Administrative Assistant, torrence.wilson@mssm.edu 
|                               | Annenberg 12-90                        |
| **Center For Excellence In Youth Education** |                                   |
| **Alyson Davis, MSW**         | Program Director, alyson.davis@mssm.edu  
|                               | Annenberg 12-36                        |
| **Erin Page, MPH**            | Program Coordinator, erin.page@mssm.edu  
|                               | Annenberg 12-36                        |
| **Scarlett Perry**            | Program Assistant, scarlett.perry@mssm.edu 
|                               | Annenberg 12-36                        |
| **Center For Multicultural & Community Affairs** |                               |
| **Gary Butts, MD**            | Chief Diversity & Inclusion Officer for the Mount Sinai Health System and Director of CMCA, gary.butts@mssm.edu  
|                               | Annenberg 21-70                        |
| **Ann-Gel Palermo, MPH, DrPH**| Associate Dean for Diversity and Inclusion in Biomedical Education, ann-gel.palermo@mssm.edu  
|                               | Annenberg 21-70                        |
| **Carmen Duran-Santos**       | Executive Assistant to the Director of CMCA, carmen.duran-santos@mssm.edu  
|                               | Annenberg 21-70                        |
### Office of Curricular Affairs

<table>
<thead>
<tr>
<th>Name</th>
<th>Role</th>
<th>Details</th>
<th>Email</th>
<th>Office</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sherria McDowell, MPH</td>
<td>HCOP Program Manager</td>
<td>Ms. McDowell is the Project Manager of the HCOP NERA MedPrep program and works on other related special projects.</td>
<td><a href="mailto:sherria.mcdowell@mssm.edu">sherria.mcdowell@mssm.edu</a></td>
<td>21-70</td>
</tr>
<tr>
<td>Edward Poliandro, MD</td>
<td>Director of Culture Diversity in Medicine Program</td>
<td>Dr. Poliandro is responsible for coordinating and integrating Culture and Medicine initiatives and implementation of new initiatives for high school/collegiate programs, medical students, residents, and faculty. He is also the Chair, Northeast Regional Consortium for Cross Cultural Medical Education.</td>
<td><a href="mailto:edward.poliandro@mssm.edu">edward.poliandro@mssm.edu</a></td>
<td>21-70</td>
</tr>
<tr>
<td>Reena Karani, MD, MHPE *</td>
<td>Senior Assoc. Dean for Undergrad Medical Education and Curricular Affairs; Director, Institute for Medical Education</td>
<td>Dr. Karani is Professor of Medical Education, Geriatrics and Palliative Medicine, and Medicine. Dr. Karani provides leadership and direction of all medical student educational experiences.</td>
<td><a href="mailto:reena.karani@mssm.edu">reena.karani@mssm.edu</a></td>
<td>13-32</td>
</tr>
<tr>
<td>Shashi Anand, MEd*</td>
<td>Assistant Dean of Curricular and Student Affairs</td>
<td>Ms. Anand oversees the Curricular and Student Affairs teams. Her primary goal is to ensure that student programming runs smoothly and efficiently to ensure an optimum learning environment for students and faculty. She is also the Co-Director of InFocus 5, 6, and 7 and runs the leadership portion of InFocus 8.</td>
<td><a href="mailto:shashi.anand@mssm.edu">shashi.anand@mssm.edu</a></td>
<td>13-30</td>
</tr>
<tr>
<td>David Bechhofer, PhD</td>
<td>Co-Director of Curriculum</td>
<td>Dr. Bechhofer serves as Co-Director of the Curriculum along with Dr. Rainier Soriano. Dr. Bechhofer is Professor of Pharmacology and Systems Therapeutics and Medical Education and oversees the Year 1 course Molecular, Cellular, and Genomic Foundations.</td>
<td><a href="mailto:david.bechhofer@mssm.edu">david.bechhofer@mssm.edu</a></td>
<td>19-98</td>
</tr>
<tr>
<td>Robert Fallar, PhD</td>
<td>Director, Assessment and Evaluation; Assistant Director, IME</td>
<td>Dr. Fallar oversees assessment and evaluation for the medical school. He is responsible for monitoring the performance and continuous evaluation of the curriculum. As Assistant Director of the IME, he supports faculty development and recognition of educational scholarship.</td>
<td><a href="mailto:robert.fallar@mssm.edu">robert.fallar@mssm.edu</a></td>
<td>13-30</td>
</tr>
<tr>
<td>Beverly Forsyth, MD</td>
<td>Medical Director—Morchand Center; Director of Student Electives</td>
<td>Dr. Forsyth is the Director of Student Electives and Medical Director of the Morchand Center for Clinical Competence. She is available for questions related to designing nexus courses and electives, how to sign up for electives, etc.</td>
<td><a href="mailto:beverly.forsyth@mssm.edu">beverly.forsyth@mssm.edu</a></td>
<td>13-30</td>
</tr>
<tr>
<td>Rainier Soriano, MD</td>
<td>Co-Director of Curriculum and Director of Education Technology</td>
<td>Dr. Soriano serves as the Co-Director of the Curriculum along with Dr. David Bechhofer and is also the Director of Educational Technology at the Icahn School of Medicine. In addition, he is the Co-Course Director of Infocus 5, 6, &amp; 7.</td>
<td><a href="mailto:rainier.soriano@mssm.edu">rainier.soriano@mssm.edu</a></td>
<td>10-14</td>
</tr>
<tr>
<td>Name</td>
<td>Position</td>
<td>Responsibilities</td>
<td>Email</td>
<td>Office</td>
</tr>
<tr>
<td>-------------------</td>
<td>---------------------------------------------------------------</td>
<td>------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>--------------------------------------------</td>
<td>-------------------------</td>
</tr>
<tr>
<td>Tami Williams</td>
<td>Assistant Director of the Clinical Curriculum</td>
<td>Ms. Williams coordinates the various aspects of the clinical curriculum. She works closely with the clerkship directors and coordinators to ensure appropriate communications and adherence to policies and procedures. Ms. Williams oversees the compliance requirements for students at the Icahn School of Medicine at Mount Sinai and its partnering sites.</td>
<td><a href="mailto:tami.williams@mssm.edu">tami.williams@mssm.edu</a></td>
<td>Annenberg 13-40</td>
</tr>
<tr>
<td>Megan Sacco</td>
<td>Year 1 and 2, Curriculum Manager</td>
<td>Ms. Sacco supports the faculty leadership responsible for courses in the Years 1 and 2 of medical school. She manages priority course needs, class schedules, and time-sensitive projects.</td>
<td><a href="mailto:megan.sacco@mssm.edu">megan.sacco@mssm.edu</a></td>
<td>Annenberg 13-40</td>
</tr>
<tr>
<td>Marley Akonnor</td>
<td>Evaluations and Assessment Coordinator</td>
<td>Mr. Akonnor is responsible for student, course, and educator evaluations across all four years of medical school. He obtains, tracks, monitors, and summarizes data from the Icahn School of Medicine’s online evaluation system and through focus groups and interviews.</td>
<td><a href="mailto:marley.akonnor@mssm.edu">marley.akonnor@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td>Jennifer Bridie</td>
<td>Curriculum Coordinator, Clinical Sites and Electives</td>
<td>Ms Bridie is responsible for coordination of various aspects of the UME program at Mount Sinai Health System sites as well as, the administrative management of clinical and nexus electives.</td>
<td></td>
<td>Annenberg 13-40</td>
</tr>
<tr>
<td>Sabino Galassi</td>
<td>Year 2 Course Coordinator</td>
<td>Mr. Galassi supports the Year 2 course directors and teaching faculty. He also supports students enrolled in Year 2 courses.</td>
<td><a href="mailto:sabino.galassi@mssm.edu">sabino.galassi@mssm.edu</a></td>
<td>Annenberg 13-40</td>
</tr>
<tr>
<td>Jennifer Galindo</td>
<td>Senior Clinical Curriculum Coordinator</td>
<td>Ms. Galindo manages the logistics for and coordinates the InterACT Clerkship; the Primary Care Scholars Program; and InFocus 5, 6, and 7.</td>
<td><a href="mailto:jennifer.galindo@mssm.edu">jennifer.galindo@mssm.edu</a></td>
<td>Annenberg 13-40</td>
</tr>
<tr>
<td>Muneeza Iqbal</td>
<td>Senior Program Coordinator, InFocus and Milestones</td>
<td>Ms. Iqbal supports InFocus programming across all four years. In addition, they oversee student milestone tracking.</td>
<td><a href="mailto:muneeza.iqbal@mssm.edu">muneeza.iqbal@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td>Bee Jawaroski</td>
<td>Year 1 Course Coordinator</td>
<td>Ms. Jawaroski works with course directors and teaching faculty. She also supports students enrolled in Year 1 courses.</td>
<td><a href="mailto:bee.jaworski@mssm.edu">bee.jaworski@mssm.edu</a></td>
<td>Annenberg 13-40</td>
</tr>
<tr>
<td>Alexis Medina</td>
<td>ASM Coordinator</td>
<td>Ms. Medina manages the logistics of the Art and Science of Medicine courses. She ensures that the courses run smoothly, oversees the logistics of small groups and clinical sites, and administratively supports faculty development efforts for the course.</td>
<td><a href="mailto:alexis.medina@mssm.edu">alexis.medina@mssm.edu</a></td>
<td>Annenberg 13-40</td>
</tr>
<tr>
<td>Name</td>
<td>Position</td>
<td>Responsibilities</td>
<td>Email</td>
<td>Office Number</td>
</tr>
<tr>
<td>-----------------------</td>
<td>--------------------------------------------------------------------------</td>
<td>---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>--------------------------------------------</td>
<td>-----------------</td>
</tr>
<tr>
<td>Jeanneth Persaud</td>
<td>Compliance &amp; Visiting Student Coordinator</td>
<td>Ms. Persaud coordinates electives for foreign visiting students.</td>
<td><a href="mailto:jeanneth.persaud@mssm.edu">jeanneth.persaud@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td>Janine Pessah</td>
<td>Curriculum Coordinator of ASM, LCE, and Compliance</td>
<td>Ms. Pessah manages the logistics of the Art and Science of Medicine, LCE, and Compliance courses. She ensures that the courses run smoothly, oversees the logistics of small groups and clinical sites, and administratively supports faculty development efforts for the course.</td>
<td><a href="mailto:janine.pessah@mssm.edu">janine.pessah@mssm.edu</a></td>
<td>Annenberg 13-40</td>
</tr>
<tr>
<td>Jennifer Reyes</td>
<td>Administrative Coordinator of Clinical Curriculum</td>
<td>Ms. Reyes provides administrative support for the clinical curriculum in Years 3 and 4 and is responsible for management of Compass 2, and InFocus 5, 6, and 7.</td>
<td><a href="mailto:jennifer.reyes@mssm.edu">jennifer.reyes@mssm.edu</a></td>
<td>Annenberg 13-40</td>
</tr>
<tr>
<td>Disability Services</td>
<td>Christine Low Medical Education Disability Officer</td>
<td>Ms. Low works with all Icahn School of Medicine students, in both the School of Medicine and the Graduate School, to facilitate equal access for students with disabilities by coordinating reasonable accommodations.</td>
<td><a href="mailto:christine.low@mssm.edu">christine.low@mssm.edu</a></td>
<td>Annenberg 13-48</td>
</tr>
<tr>
<td>Educational Support</td>
<td>Steven Yuen Laboratory &amp; Technology Manager</td>
<td>Mr. Yuen manages lab sessions, technology in all rooms, and special compliance materials needed.</td>
<td><a href="mailto:steven.yuen@mssm.edu">steven.yuen@mssm.edu</a></td>
<td>Annenberg 12-33</td>
</tr>
<tr>
<td></td>
<td>Eddie Lugo Lab Support Coordinator</td>
<td>Mr. Lugo coordinates the Lab sessions for Year 1 and 2 Courses. He ensures all lab sessions have the materials needed.</td>
<td><a href="mailto:eddie.lugo@mssm.edu">eddie.lugo@mssm.edu</a></td>
<td>Annenberg 12-90</td>
</tr>
<tr>
<td></td>
<td>Herman Supoyo Lab Technician</td>
<td>Mr. Supoyo ensures all technology in lecture, lab, and small group rooms are running properly. He also coordinates lecture recordings.</td>
<td><a href="mailto:herman.supoyo@mssm.edu">herman.supoyo@mssm.edu</a></td>
<td>Annenberg 12-90</td>
</tr>
<tr>
<td>Office of Enrollment Services (Registrar, Bursar, &amp; Financial Aid)</td>
<td>Joy Colelli* Senior Director of Enrollment Services and Student Information</td>
<td>Ms. Colelli oversees the Offices of Admissions, Registrar, Bursar, Insurance and Financial Aid for the Department of Medical Education and the Graduate School. She partners with offices in Medical Education to provide comprehensive student support.</td>
<td><a href="mailto:joy.colelli@mssm.edu">joy.colelli@mssm.edu</a></td>
<td>Annenberg 12-70</td>
</tr>
<tr>
<td>Name</td>
<td>Position</td>
<td>Responsibilities</td>
<td>Email</td>
<td>Location</td>
</tr>
<tr>
<td>----------------------</td>
<td>-----------------------------------------------</td>
<td>------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>--------------------------------------------</td>
<td>------------------</td>
</tr>
<tr>
<td><strong>Desirée Cameron-Ayeni</strong></td>
<td>Director, Student Financial Services</td>
<td>Ms. Cameron-Ayeni is responsible for managing all aspects of Student Financial Services, including audits, program reviews, budgetary compliance and adhering to policies and procedures. She is also responsible for the administration of Student Financial Services funding from federal, state, institutional, local, and private sources in addition to maintaining compliance with each program’s regulations and guidelines.</td>
<td><a href="mailto:desiree.cameron-ayeni@mssm.edu">desiree.cameron-ayeni@mssm.edu</a></td>
<td>Annenberg 12-70</td>
</tr>
<tr>
<td><strong>Noel Davila</strong></td>
<td>Assistant Director of Financial Aid</td>
<td>Mr. Davila is responsible for assisting in the administration of Student Financial Services funding from federal, state, institutional, local, and private sources in addition to maintaining compliance with each program’s regulations and guidelines. He is involved in the continuum of aid administration through the application process, need analysis, verification, and awarding of aid.</td>
<td><a href="mailto:noeldavila@mssm.edu">noeldavila@mssm.edu</a></td>
<td>Annenberg 12-70</td>
</tr>
<tr>
<td><strong>Nelson Pe</strong></td>
<td>Registrar</td>
<td>Mr. Pe oversees the registration, degree audit, and transcript and document requests.</td>
<td><a href="mailto:nelson.pe@mssm.edu">nelson.pe@mssm.edu</a></td>
<td>Annenberg 12-70</td>
</tr>
<tr>
<td><strong>Kamila Bryson</strong></td>
<td>Assistant Registrar</td>
<td>Ms. Bryson coordinates electives for Icahn School of Medicine students and visiting students. She also helps students with registration, degree audit, transcripts, and document requests.</td>
<td><a href="mailto:kamila.bryson@mssm.edu">kamila.bryson@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td><strong>Leonara Dasu</strong></td>
<td>Student Loan Coordinator</td>
<td>Ms. Dasu coordinates Student Health Insurance and Student Loans.</td>
<td><a href="mailto:leonara.dasu@mssm.edu">leonara.dasu@mssm.edu</a></td>
<td>Annenberg 12-70</td>
</tr>
<tr>
<td><strong>Financial Aid Coordinator</strong></td>
<td></td>
<td>The Financial Aid Coordinator manages the Scholarship Processing and Financial Aid Loans.</td>
<td></td>
<td>Annenberg 12-70</td>
</tr>
<tr>
<td><strong>Phillip Parke</strong></td>
<td>Bursar</td>
<td>Mr. Parke oversees the billing for student tuition.</td>
<td><a href="mailto:phillip.parke@mssm.edu">phillip.parke@mssm.edu</a></td>
<td>Annenberg 12-70</td>
</tr>
<tr>
<td><strong>Luke Phillips</strong></td>
<td>Associate Registrar</td>
<td>Mr. Phillips supports the registration processes for the medical and graduate students.</td>
<td><a href="mailto:luke.phillips@mssm.edu">luke.phillips@mssm.edu</a></td>
<td>Annenberg 12-70</td>
</tr>
<tr>
<td><strong>Institute for Medical Education (IME)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Reena Karani, MD, MHPE</strong></td>
<td>Senior Assoc. Dean for Undergrad Medical Education &amp; Curricular Affairs; Director, Institute for Medical Education</td>
<td>Dr. Karani is Professor of Medical Education, Geriatrics and Palliative Medicine, and Medicine. Dr. Karani oversees the Curriculum and Assessment and Evaluation for the four years of the MD program. In addition, she is the Director of the Institute of Medical Education which rewards educators, conducts faculty.</td>
<td><a href="mailto:reena.karani@mssm.edu">reena.karani@mssm.edu</a></td>
<td>Annenberg 13-32</td>
</tr>
</tbody>
</table>
### Medical Student Research Office (MSRO)

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Bio</th>
<th>Contact Information</th>
<th>Office</th>
</tr>
</thead>
<tbody>
<tr>
<td>Robert Fallar, PhD</td>
<td>Director, Assessment and Evaluation; Assistant Director, IME</td>
<td>Dr. Fallar oversees the assessment and evaluation. He is responsible for monitoring the performance and continuous evaluation of the curriculum. As Assistant Director of IME, he supports faculty development and recognition of educational scholarship.</td>
<td><a href="mailto:robert.fallar@mssm.edu">robert.fallar@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td>Margaret Suppa, MBA</td>
<td>Manager, Institute for Medical Education</td>
<td>Ms. Suppa manages the Institute for Medical Education’s membership, events, and programs in order to foster the development of faculty and scholarship.</td>
<td><a href="mailto:margaret.suppa@mssm.edu">margaret.suppa@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td>Mary Rojas, PhD</td>
<td>Director</td>
<td>Develops scholarly programs and integrates them into the medical education curriculum to encourage critical thinking, creativity, and life-long learning. She directs PORTAL (Patient-Oriented Research Training and Leadership), a five-year MD/MSCR program, the Summer Research Scholars Program, the Distinction in Research Track, and the Scholarly Year Program.</td>
<td><a href="mailto:rober.fallar@mssm.edu">rober.fallar@mssm.edu</a></td>
<td></td>
</tr>
<tr>
<td>Jennifer Jao, MD</td>
<td>Associate Director, MSRO Co-Director, Portal Program and Scholar Program</td>
<td>Dr. Jao is Assistant Professor of Medicine in the Department of Medicine and Department of Obstetrics, Gynecology, and Reproductive Science. Dr. Jao co-directs the SCHOLAR and PORTAL programs.</td>
<td><a href="mailto:jennifer.jao@mssm.edu">jennifer.jao@mssm.edu</a></td>
<td>CAM building, D6-116</td>
</tr>
<tr>
<td>Jenny Lin, MD</td>
<td>Associate Director, MSRO Co-Director, Scholar Program</td>
<td>Dr. Lin is an Associate Professor of Medicine in the Department of Medicine. Dr. Jao co-directs the SCHOLAR program.</td>
<td><a href="mailto:jenny.lin@mountsinai.org">jenny.lin@mountsinai.org</a></td>
<td>17 East 102 Street, 6th Floor WEST - 157</td>
</tr>
<tr>
<td>Keith Sigel, MD</td>
<td>Associate Director, MSRO Co-Director, Portal Program</td>
<td>Dr. Sigel is an Assistant Professor of Medicine in the Division of General Internal Medicine. Dr. Sigel co-directs the PORTAL program with Dr. Jennifer Jao.</td>
<td><a href="mailto:keith.sigel@mssm.edu">keith.sigel@mssm.edu</a></td>
<td>CAM D6W 122</td>
</tr>
<tr>
<td>Grace Oluoch, MBA</td>
<td>Senior Program Coordinator</td>
<td>Ms. Oluoch co-ordinates the Medical Student Research Day, Research projects, and Scholarly Year.</td>
<td><a href="mailto:grace.oluoch@mssm.edu">grace.oluoch@mssm.edu</a></td>
<td>Annenberg 12-18</td>
</tr>
<tr>
<td>Shannon Bradford</td>
<td>Senior Program Coordinator</td>
<td>Ms. Bradford supports medical student research programming, processes and initiatives for the SCHOLaR and the PORTAL Programs.</td>
<td><a href="mailto:shannon.bradford@mssm.edu">shannon.bradford@mssm.edu</a></td>
<td>Annenberg 12-18</td>
</tr>
<tr>
<td>Morchand Center For Clinical Competence</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>-----------------------------------------</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
| **Beverly Forsyth, MD**  
Medical Director of the  
Morchand Center; Director of Student Electives | Dr. Forsyth is the Director of Student Electives and Medical Director of the Morchand Center for Clinical Competence. She is available for questions related to designing nexus courses and electives, elective sign-up, and more. | beverly.forsyth@mssm.edu  
Annenberg 13-30 |
| **Terry Sommer**  
Director of the  
Morchand Center | Ms. Sommer oversees all activities at the Center, which provides Standardized Patient training experiences for over 2500 trainees. Ms. Sommer directs a variety of training video using SPs and leads workshops in listening and communication, using theater techniques. | terry.sommer@mssm.edu  
Annenberg 13-98 |
| **Katelyn Peterfy**  
Program Coordinator | Ms. Peterfy is responsible for coordinating the programs in the Morchand Center, managing the standardized patients (SPs) and overseeing the logistics of the programs. She provides support and direction to the clients, students and SPs. | katelyn.peterfy@mssm.edu  
Annenberg 13-98 |
| **Meghan Green**  
Administrative Coordinator | Ms. Green assists with all daily administrative and operational functions within the Morchand Center for Clinical Competence. She is the first point of contact within the center and, is responsible for greeting visitors, answering phones and assisting with daily program logistics and operations. | meghan.green@mssm.edu  
Annenberg 13-98 |

<table>
<thead>
<tr>
<th>Office of Student Affairs</th>
</tr>
</thead>
</table>
| **Peter Gliatto, MD**  
Senior Assoc. Dean for Undergrad Medical Education and Student Affairs | Dr. Gliatto leads and directs the support, development, and advocacy of medical students. | peter.gliatto@mssm.edu  
Annenberg 13-30 |
| **Shashi Anand, MEdd**  
Assistant Dean of Curricular and Student Affairs | Ms. Anand oversees the Curricular and Student Affairs teams. Her primary goal is to ensure that student programming runs smoothly and efficiently to ensure an optimum learning environment for students. She is also is the Co-Director of InFocus 5, 6, and 7 and runs the leadership portion of InFocus 8. | shashi.anand@mssm.edu  
Annenberg 13-30 |
| **Caroline Cromwell, MD** | She provides academic, personal, and career guidance from orientation through graduation. The advisors are available to offer support, information, and referrals to department-specific mentors, as well as guide students through the career planning process. | caroline.cromwell@mountsinai.org  
10 E 102nd St, 2nd Floor |
| **Lanre Dokun, MD** | Dr. Dokun is a psychiatrist and Clinical Instructor at Mount Sinai. He provides academic, personal, and career guidance from orientation through graduation. The advisors are available to offer support, information, and referrals to department-specific mentors, as well as guide students through the career planning process. | olanrewaju.dokun@mountsinai.org  
350 Central Park West, Suite 15E |
<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Email</th>
<th>Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>Monica Dweck, MD</td>
<td>Dr. is a board-certified ophthalmologist at Mount Sinai Doctors. Dr. Dweck is also a Faculty Advisor. She provides academic, personal, and career guidance from orientation through graduation. The advisors are available to offer support, information, and referrals to department-specific mentors, as well as guide students through the career planning process.</td>
<td><a href="mailto:monica.dweck@mountsinai.org">monica.dweck@mountsinai.org</a></td>
<td>Annenberg 13-90</td>
</tr>
<tr>
<td>Sharon Edwards, MD</td>
<td>Faculty Advisor Dr. Edwards is an Associate Professor of Pediatrics. She is currently the Director of the Mount Sinai Pediatric School-Based Health Centers which provide comprehensive care to children in East Harlem. She is the Vice Chair for Diversity Initiatives in the Department of Pediatrics and a Faculty Advisor. She provides academic, personal, and career guidance from orientation through graduation. The advisors are available to offer support, information, and referrals to department-specific mentors, as well as guide students through the career planning process.</td>
<td><a href="mailto:sharon.edwards@mountsinai.org">sharon.edwards@mountsinai.org</a></td>
<td>Annenberg 4-06</td>
</tr>
<tr>
<td>Allison Gault, MD</td>
<td>Faculty Advisor Dr. Gault is an Assistant Professor of Pediatrics. A long time clinician educator, Dr. Gault has taught many medical students. Dr. Gault is also a Faculty Advisor. She provides academic, personal, and career guidance from orientation through graduation. The advisors are available to offer support, information, and referrals to department-specific mentors, as well as guide students through the career planning process.</td>
<td><a href="mailto:allison.gault@mountsinai.org">allison.gault@mountsinai.org</a></td>
<td>Annenberg 4-50</td>
</tr>
<tr>
<td>Meredith Grossman, MD</td>
<td>Faculty Advisor Dr. Grossman is an Assistant Professor of Pediatrics and sees patients at the Faculty Practice. Dr. Grossman is also a Faculty Advisor. She provides academic, personal, and career guidance from orientation through graduation. The advisors are available to offer support, information, and referrals to department-specific mentors, as well as guide students through the career planning process.</td>
<td><a href="mailto:meredith.grossman@mssm.edu">meredith.grossman@mssm.edu</a></td>
<td>Kravis Children’s Hospital 1184 5th Ave, 8th Floor</td>
</tr>
<tr>
<td>Alicia Hurtado, MD</td>
<td>Faculty Advisor Dr. Hurtado is an Assistant Professor in the Department of Psychiatry. She is currently the Associate Medical Director of the World Trade Center Mental Health Program at the Icahn School of Medicine and a Faculty Advisor. She provides academic, personal, and career guidance from orientation through graduation. The advisors are available to offer support, information, and referrals to department-specific mentors, as well as guide students through the career planning process.</td>
<td><a href="mailto:alicia.hurtado@mssm.edu">alicia.hurtado@mssm.edu</a></td>
<td>345 E. 102nd St.</td>
</tr>
<tr>
<td>Craig Katz, MD</td>
<td>Faculty Advisor; Director of Professional Development Dr. Katz is an Associate Clinical Professor of Psychiatry and Medical Education. He holds the positions of Director of Professional Development and Faculty Advisor. He provides academic, personal, and career guidance from orientation through graduation. The advisors are available to offer support, information, and referrals to department-specific mentors, as well as</td>
<td><a href="mailto:craig.katz@mssm.edu">craig.katz@mssm.edu</a></td>
<td>Annenberg 13-30</td>
</tr>
<tr>
<td>Name</td>
<td>Role</td>
<td>Information</td>
<td></td>
</tr>
<tr>
<td>----------------------</td>
<td>-------------------------------------------</td>
<td>-----------------------------------------------------------------------------</td>
<td></td>
</tr>
<tr>
<td>Roberto Posada, MD</td>
<td>Faculty Advisor</td>
<td>Dr. Posada is an Associate Professor of Pediatrics and Medical Education and serves as the Director of the Pediatric/Young Adult HIV Program at Mount Sinai's Jack Martin Fund Clinic, Director of the Pediatric Infectious Diseases Fellowship Program, and Co-Course Director of the Medical Microbiology Course for the Icahn School of Medicine. He is also a Faculty Advisor. He provides academic, personal, and career guidance from orientation through graduation. The advisors are available to offer support, information, and referrals to department-specific mentors, as well as guide students through the career planning process.</td>
<td><a href="mailto:roberto.posada@mssm.edu">roberto.posada@mssm.edu</a> Annenberg 17-92b</td>
</tr>
<tr>
<td>Talia Schwartz, MD, PHD</td>
<td>Faculty Advisor</td>
<td>Dr. Schwartz is an Assistant Professor in the Division of Infectious Diseases in the Department of Medicine. She provides academic, personal, and career guidance from orientation through graduation for MD/PHDs. The advisors are available to offer support, information, and referrals to department-specific mentors, as well as guide students through the career planning process.</td>
<td><a href="mailto:Talia.schwartz@mssm.edu">Talia.schwartz@mssm.edu</a> Annenberg 23-02A</td>
</tr>
<tr>
<td>Jillian Palmer, MA</td>
<td>Assistant Director, Student Affairs</td>
<td>Ms. Palmer assists in the administration of a variety of projects and initiatives for students, faculty and staff. She oversees student programming and communications, supports the faculty advisory, and assists students with personal and academic issues, life events and leaves of absence.</td>
<td><a href="mailto:jillian.palmer@mssm.edu">jillian.palmer@mssm.edu</a> Annenberg 13-30</td>
</tr>
<tr>
<td>Olga Alagiozidou</td>
<td>Student Affairs Program Coordinator</td>
<td>Ms. Alagiozidou coordinates the residency application process, career planning services, and general Student Affairs questions.</td>
<td><a href="mailto:olga.alagiozidou@mssm.edu">olga.alagiozidou@mssm.edu</a> Annenberg 13-30</td>
</tr>
<tr>
<td>Deidra McKoy</td>
<td>Student Affairs Program Assistant</td>
<td>Ms. McKoy supports programming processes and initiatives for Student Affairs. She is available to answer questions about student support.</td>
<td><a href="mailto:deidra.mckoy@mssm.edu">deidra.mckoy@mssm.edu</a> Annenberg 13-30</td>
</tr>
</tbody>
</table>

**Student Health and Student Trainee Mental Health**

<table>
<thead>
<tr>
<th>Name</th>
<th>Role</th>
<th>Information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lori Zbar, MD</td>
<td>Director of Student Health</td>
<td>Dr. Zbar oversees the Student Health team.</td>
</tr>
<tr>
<td>Jeffrey Newcorn, MD</td>
<td>Psychiatrist, Director of Student Mental Health</td>
<td>Dr. Newcorn oversees the Student Mental Health team.</td>
</tr>
<tr>
<td>Name</td>
<td>Title</td>
<td>Contact Information</td>
</tr>
<tr>
<td>------------------------------</td>
<td>--------------------------------------------</td>
<td>--------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Elizabeth Garland, MD</td>
<td>Student Health Staff Physician</td>
<td>Dr. Garland is part of the Student Health team.</td>
</tr>
<tr>
<td>Olga Leibu, MD</td>
<td>Psychiatrist, Student Mental Health</td>
<td>Dr. Leibu is a psychiatrist for Student Mental Health at ISMMS.</td>
</tr>
<tr>
<td>Evan Leibu, MD</td>
<td>Psychiatrist, Student Mental Health</td>
<td>Dr. Leibu is part of the Student Mental Health team. In addition he is part of the</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Student Health and Wellness Program at Mount Sinai.</td>
</tr>
<tr>
<td>Jeanifer Tang</td>
<td>Clinical Coordinator for the Student Health Center</td>
<td>Ms. Tang oversees the administration of Student Health.</td>
</tr>
<tr>
<td>Graduate Medical Education</td>
<td></td>
<td>University of California, San Francisco, California, CA.</td>
</tr>
<tr>
<td>Michael Leitman, MD, FACS</td>
<td>Senior Associate Dean for GME, Designated Institutional Official</td>
<td>Dr. Leitman is the Dean for Graduate Medical Education and Designated Institutional Official (DIO).</td>
</tr>
<tr>
<td>Scott Barnett, MD</td>
<td>Associate Dean for GME/MSH</td>
<td>Dr. Barnett is the Associate Dean for Graduate Medical Education—The Mount Sinai Hospital.</td>
</tr>
<tr>
<td>Saadia Ahktar, MD</td>
<td>Associate Dean for GME/MSBI</td>
<td>Dr. Ahktar is the Associate Dean for Graduate Medical Education—Mount Sinai Beth Israel.</td>
</tr>
<tr>
<td>Prameet Singh, MD</td>
<td>Associate Dean for GME/MSSL/MSW</td>
<td>Dr. Singh is the Associate Dean for Graduate Medical Education—Mount Sinai St. Luke’s and Mount Sinai West.</td>
</tr>
<tr>
<td>Michael Berman, MD, MBI, FACOG</td>
<td>GME Director of Quality and Patient Safety</td>
<td>Dr. Berman is the GME Director of Quality and Patient Safety.</td>
</tr>
<tr>
<td>Frank Basloe</td>
<td>Assistant Dean for GME</td>
<td>Mr. Basloe is the Assistant Dean for Graduate Medical Education.</td>
</tr>
<tr>
<td>Name</td>
<td>Position</td>
<td>Responsibilities</td>
</tr>
<tr>
<td>-----------------------</td>
<td>-----------------------------------------------</td>
<td>----------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Irene Kontje, MBA</td>
<td>Director, Administration</td>
<td>Ms. Kontje is the Director of Administration for Graduate Medical Education.</td>
</tr>
<tr>
<td>Jennifer Coppola</td>
<td>Director, Finance and Operations</td>
<td>Ms. Coppola is the Director of Finance and Operations for Graduate Medical Education.</td>
</tr>
<tr>
<td>Celicia Montgomery</td>
<td>GME Administrator</td>
<td>Ms. Montgomery oversees the ACGME transactions, manages the Duty Hour monitoring reports, provides support for new innovations training, and manages hospital-based subcommittees.</td>
</tr>
<tr>
<td>Merdena Harrell</td>
<td>Senior House Staff Affairs Administrator</td>
<td>Ms. Harrell oversees the onboarding for house staff and rotators, and processes PLA’s.</td>
</tr>
<tr>
<td>Sharon White</td>
<td>Senior GME Administrator</td>
<td>Ms. White oversees the ACGME transactions, manages the Duty Hour monitoring reports, provides support for new innovations training, and manages Med Specialties/Internal Medicine subcommittees.</td>
</tr>
<tr>
<td>Judy Irons</td>
<td>House Staff Affairs Administrator</td>
<td>Ms. Harrell oversees the onboarding for house staff and rotators, and processes PLA’s.</td>
</tr>
<tr>
<td>John Battis</td>
<td>GME Administrator</td>
<td>Mr. Battis oversees the ACGME transactions, manages the Duty Hour monitoring reports, provides support for new innovations training, and manages Medical Specialties/other subcommittees.</td>
</tr>
<tr>
<td>Amanda Mercado</td>
<td>GME Administrator</td>
<td>Ms. Mercado oversees the ACGME transactions, manages the Duty Hour monitoring reports, provides support for new innovations training, and manages Medical Specialties/Internal Medicine subcommittees.</td>
</tr>
<tr>
<td>Angelic Cotto</td>
<td>House Staff Affairs Administrator</td>
<td>Ms. Cotto manages rotators’ credentials, house staff reappointments, and the certificates of completion/termination of house staff.</td>
</tr>
<tr>
<td>Name</td>
<td>Position</td>
<td>Contact Information</td>
</tr>
<tr>
<td>-----------------------</td>
<td>-----------------------------------------</td>
<td>-------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Pascal Ferreira</td>
<td>GME Administrator</td>
<td>Ms. Ferreira is the project manager for the ISMMS GME Research Fair, MSHE Travel Fund, and other special projects. She also provides support of the MSH House Staff Council, of DIO, and GMEC/GME meetings.</td>
</tr>
<tr>
<td>Julia Fiore</td>
<td>GME Project Administrator</td>
<td>Ms. Fiore manages special projects and events for GME (i.e. Chief Resident Retreat and GME Educational Conference), and strategizes communications.</td>
</tr>
<tr>
<td>Alex Macy, MS</td>
<td>GME Project Administrator</td>
<td>Ms. Macy manages the GME Wellness Activities, and GME Resident Well-being Subcommittee as well as the MSBI Program Director/Coordinator Meetings. She also provides administrative support to the MSBI House Staff Council.</td>
</tr>
<tr>
<td>Garber Bardan</td>
<td>GME Senior Systems Software Specialist</td>
<td>Mr. Bardan manages the New Innovations and Access databases, provides data support of GME dashboards and special projects. He also oversees IRIS data.</td>
</tr>
<tr>
<td>Shou-Su Yu</td>
<td>House Staff Systems Administrator</td>
<td>Ms. Yu is the House Staff Systems Administrator for Finance in GME.</td>
</tr>
</tbody>
</table>

**Continuing Medical Education**

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Contact Information</th>
<th>Office Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Peter Brodhead</td>
<td>Director</td>
<td>Mr. Brodhead directs and manages the Office of CME, and who in conjunction with Mount Sinai faculty, develops and delivers cutting edge continuing medical education programming to physicians and other health care providers with the goal of improving the quality, safety, and efficacy of clinical care. He is responsible for ensuring that all educational activities adhere to Mount Sinai's and the ACCME policies. He is the point person for all educational grants related to CME.</td>
<td><a href="mailto:peter.brodhead@mssm.edu">peter.brodhead@mssm.edu</a> 320 East 94th Street, 5th Floor</td>
</tr>
<tr>
<td>Lynette Bobbitt</td>
<td>Enduring Materials Coordinator</td>
<td>Ms. Bobbitt manages the planning, approval and execution of CME Enduring Materials and Live Activities (Conferences). She also supports in the coordination of medical education grants for the department. She supports the daily operations of the CME Office.</td>
<td><a href="mailto:lynette.bobbitt@mssm.edu">lynette.bobbitt@mssm.edu</a> 320 East 94th Street, 5th Floor</td>
</tr>
<tr>
<td>Nelson Chin</td>
<td>Financial Analyst</td>
<td>Mr. Chin provides overall financial guidance and support for the CME office and works with the Director and staff to implement practices to enhance operations.</td>
<td><a href="mailto:nelson.chin@mssm.edu">nelson.chin@mssm.edu</a> 320 East 94th Street, 5th Floor</td>
</tr>
<tr>
<td>Name</td>
<td>Position</td>
<td>Responsibilities</td>
<td>Contact Information</td>
</tr>
<tr>
<td>--------------------</td>
<td>---------------------------</td>
<td>----------------------------------------------------------------------------------</td>
<td>------------------------------------------</td>
</tr>
<tr>
<td>Jeanette Cotto</td>
<td>Program Coordinator</td>
<td>Ms. Cotto manages the planning, approval and execution of CME Live Activities (Conferences).</td>
<td><a href="mailto:jeanette.cotto@mssm.edu">jeanette.cotto@mssm.edu</a> 320 East 94th Street, 5th Floor</td>
</tr>
<tr>
<td>Nicole Henry</td>
<td>Data Coordinator</td>
<td>Ms. Henry is responsible for the coordination and support of CME Program registration and the maintenance of the database, which manages participant registration and payment. She also provides support for the daily operations of the CME Office.</td>
<td><a href="mailto:nicoleta.henry@mssm.edu">nicoleta.henry@mssm.edu</a> 320 East 94th Street, 5th Floor</td>
</tr>
<tr>
<td>Asunción Irene Cruz</td>
<td>Grand Rounds Coordinator</td>
<td>Ms. Cruz is responsible for managing the tracking and compliance of all Regularly Scheduled Series (i.e. grand rounds) at MSH and its affiliates: EHC, JHH, Bronx-Lebanon, QHC and MSQ. She supports the daily operations of the CME Office.</td>
<td><a href="mailto:asuncionirene.cruz@mssm.edu">asuncionirene.cruz@mssm.edu</a> 320 East 94th Street, 5th Floor</td>
</tr>
<tr>
<td>Annette Roman</td>
<td>Program Coordinator</td>
<td>Ms. Roman is responsible for managing the tracking and compliance of all Regularly Scheduled Series (i.e. grand rounds) at Mount Sinai St. Luke's and Mount Sinai West. She manages the planning, approval and execution of CME Live Activities (Conferences).</td>
<td><a href="mailto:annette.roman@mssm.edu">annette.roman@mssm.edu</a> 320 East 94th Street, 5th Floor</td>
</tr>
<tr>
<td>Wini Sapong</td>
<td>Program Coordinator</td>
<td>Ms. Sapong manages the planning, approval and execution of CME Live Activities (Conferences).</td>
<td><a href="mailto:wini.sapong@mssm.edu">wini.sapong@mssm.edu</a> 320 East 94th Street, 5th Floor</td>
</tr>
<tr>
<td>Kiersten Smith-Gaston</td>
<td>Program Coordinator</td>
<td>Ms. Smith-Gaston is responsible for managing the tracking and compliance of all Regularly Scheduled Series (i.e. grand rounds) at Mount Sinai Beth Israel and Mount Sinai Brooklyn. She manages the planning, approval and execution of CME Live Activities (Conferences).</td>
<td><a href="mailto:kiersten.smith-gaston@mssm.edu">kiersten.smith-gaston@mssm.edu</a> 320 East 94th Street, 5th Floor</td>
</tr>
<tr>
<td>Maryam Kojiashvili</td>
<td>Administrative Assistant</td>
<td>Ms. Kojiashvili is responsible for handling the administrative assignments for CME.</td>
<td><a href="mailto:kiersten.smith-gaston@mssm.edu">kiersten.smith-gaston@mssm.edu</a> 320 East 94th Street, 5th Floor</td>
</tr>
</tbody>
</table>